



Asset Management Plan 2011-2021



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Foreword

Alpine Energy Limited's (AEL) 2011 Asset Management Plan (AMP) has been written to provide customers and stakeholders with insight and explanation on how AEL intends to manage and operate its distribution assets in a safe, reliable, and cost effective manner that will address required service levels and maintain a robust energy delivery system for South Canterbury consumers.

AEL's distribution network is in a fair condition and while a number of assets built in the 1950's and 1960's are nearing the end of their expected service life, for the majority of these assets, their general condition is such that they will be able to safely continue service for the next eight to ten years.

Assets that have served their useful life or have developed defects to the point that it is uneconomic to prolong their service will be retired and replaced with alternative products.

AEL continues its reinvestment phase by identifying and committing funds for a number of network developments. Developments that have been identified to best serve our customers for the next 50 years (the average life of an electricity distribution asset).

AEL has restructured its tariffs and pricing methodology that allows it to stay within the default price path set by the Commerce Commission.

Capacity increases at Transpower supply points will be through new investment agreements with a resulting price pass through to customers as is presently the case. Where sole beneficiaries are identified for additional capacity, AEL will insist on back-to-back agreements to minimise the risk to consumers of stranded assets.

Comments are encouraged from our customers on our AMP and the approach taken to maintain a cost effective, safe and reliable supply to South Canterbury.

The Directors

Alpine Energy Limited

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Liability Disclaimer

The information and statements made in this AMP are prepared on the assumptions, projections, and forecasts made by AEL and represents AEL's intentions and opinions at the date of approval – 18 March 2011.

Circumstances will change, assumptions and forecasts may prove to be wrong, events may occur that were not predicted, and AEL may, at a later date, decide to take different actions from those it currently intends to take as expressed in this AMP.

AEL cannot be held liable for any loss, injury or damage arising directly or indirectly as a result of use or reliance on any information contained within this AMP.

Glossary

The following acronyms and abbreviations are used throughout the Asset Management Plan.

A	–	Ampere (or “Amp”)
AAC	–	All Aluminum Conductor
AAAC	–	All Aluminium Alloy Conductor
ABS	–	Air Break Switch
ACSR	–	Aluminium Conductor Steel Reinforced
ABY	–	Albury Transpower substation
ADMD	–	After Diversity Maximum Demand
AEL	-	Alpine Energy Limited (TP use ALP)
AMP	–	Asset Management Plan
BCL	–	Broadcasting Communications Ltd
Bus	–	busbars
CAPEX	–	Capital Expenditure
CB	–	circuit breaker
CBD	–	Central Business District
CDEM Act	–	Civil Defence Emergency Management Act
CFC	–	Greenhouse Gas
CFL	–	Compact Fluorescent Lamp
DCIU	–	Data Control & Interface Unit
DGA	–	Dissolved Gas Analysis
DNP	–	direct Numeric Protocol
DO	–	Drop Out fuse
Dyn	–	Transformer vector group
EC	–	Electricity Commission
EEA	–	Electricity Engineers’ Association
EMF	–	Electro Magnetic Field
FM	–	frequency modulation
GEC	–	General Electric Company
GIS	–	Geographic Information System
GST	–	Goods and Services Tax
GWh	–	giga Watt Hours
GXP	–	Grid Exit Point
Hz	-	Hertz
ICP	–	Installation Control Point
IED	–	Intelligent Electronic Device
ISL-LIV	–	Islington Livingston
kV	–	kilo Volt
kVA	–	kilo Volt Amp
LOS	–	Loss of supply



LTNZ	–	Land Transport New Zealand
LV	–	Low Voltage
MDC	–	Mackenzie District Council
MDI	–	Maximum Demand Indication
MI	–	Mineral Insulated Cable
MVA	–	Mega Volt Amp
MW	–	Mega Watt
N-1	–	reliability measure, where n systems can lose 1 element and still
NZDL	–	New Zealand Dairies Ltd
OCB	–	Oil circuit breaker
ODV	–	Optimised Deprival Valuation
OCTC	–	Off Current Tap Changer
OLTC	–	On Line Tap Changer
OPEX	–	Operating Expenditure (including maintenance spend)
PC's	–	Desktop Computers
Pd	–	Partial Discharge
PIL	–	Paper Insulated Lead
PILCSWA	–	Paper Insulated Lead Steel Wire Armoured cable
POS	–	Point Of Supply
pu	–	per unit
PwC	–	Price Waterhouse Coopers
RMA	–	Resource Management Act
RMU	–	Ring Main Unit
RTU	–	remote terminal unit
SAIDI	–	System Average Interruption Duration Index
SAIFI	–	System Average Interruption Frequency Index
SCADA	–	Supervisory Control and Data Acquisition
SEL	–	Schweitzer Engineering Laboratories
STU	–	Studholme Transpower substation
SVC	–	Static VAr Compensation
TDC	–	Timaru District Council
THD	–	Total Harmonic Distortion
TIM	–	Timaru Transpower substation
TKA	–	Tekapo Transpower substation
TMK	–	Temuka Transpower substation
TPNZ	–	Transpower
TWZ	–	Twizel Transpower substation
UHF	–	Ultra high frequency
VHF	–	very high frequency
VLF	–	very low frequency
WDC	–	Waimate District Council
XLPE	–	cross linked polyethylene
YNd9	–	Transformer vector group

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1.1 The Purpose of the Plan

The purpose of this Asset Management Plan (AMP) is to define how Alpine Energy Ltd (AEL) will develop, manage and maintain its network equipment to provide a safe, reliable, efficient and cost effective energy delivery system.

The AMP identifies the major initiatives and projects to be undertaken over the planning period to meet stakeholder and customer requirements. Preparation of the AMP in this format assists AEL to comply with the Commerce Commission's "Electricity Distribution (Information Disclosure) Requirements 2008 (Requirements)" and the current version of the "Electricity Information Disclosure Handbook 2004 (Handbook)" as amended 31st October 2008.

1.2 Period Covered

The planning period of the Asset Management Plan is from 1 April 2011 until 31 March 2021. The AMP is reviewed annually and has been approved by the Alpine Energy Directors on 18 March 2011.

The planning period extends to the optimised lifetime of the present network equipment. However the main focus of the plan is the initial five year period following the plan's review date, with particular emphasis on the first 12 months of this period. Beyond this time, analysis tends to be more indicative, based on long-term trends.

It is likely that new developments that are not identified here will arise during the earlier part the planning period. In particular large blocks of new load such as dairy factories are difficult to predict more than a few years in advance and significantly alter demand projections because they are large relative to AEL's demand.

1.3 Key Assumptions

Each review of the Asset Management Plan is predicated upon a series of key assumptions that are made as a foundation for planning and forecasting predictions of future activities, whether investing to maintain, replace or develop new assets.

The key assumptions for the 2011-21 AMP are as follows:

During the 2010/11 financial year, NZ 90 Day Bank Bill interest rates have risen from less than 3% to around 3.25%. Both NZ and overseas sources suggest that these low interest rates are likely to rise slowly during the 2011/12 financial year. These conditions should allow investment to continue at rates proposed in the AMP.

Also, NZ business surveys in December 2009 indicate further softening of confidence in the NZ economy, though confidence was still robust at "39% expecting better times ahead".



This may all indicate, for the first 12 months of the AMP period at least, a continued slow down in new connection inquiries and dampening of demand for additional load beyond that accumulated from consumer projects already underway.

Shareholder structure of Consumer Trust and three District Councils remains to continue their investment in the business at current rates of return.

The present slow down in investments in developments is likely to continue for the first quarter of the AMP period, but is expected to be replaced by a return to a more confident outlook beyond this point.

Revenue streams from network investments, apart from seasonal variations, will reduce as increasing electrical capacity will lead the load demand which will follow, albeit at a slower rate than the last 5 years. As the economy picks up, the increased capacity headroom will allow connection of new development rather than continue the constraints presently existing in some irrigation/dairy areas.

Recognition that the economy depends on a secure and reliable supply of electricity.

The default price path regime will result in line charges rising at the rate of inflation.

Line charge revenue will increase at a rate 1.5% above the inflation rate, due to continuing growth in customer demand and usage levels.

AEL has segmented capital investment based on projects which must go ahead due to capacity of security constraints and expenditure which will be required conditional on a customer project proceeding. This provides a clearer picture of projects that will be affected by the economic recession and those which are not. Appendix C.4 summarises the capital spend projects into these categories.

A number of transmission projects are also required to provide adequate security and capacity at the Grid Exit Points (GXP) or transmission lines within the region. It is assumed that these projects outlined in Table 5.16 will proceed either under a customer investment contract with Transpower with a cost pass through to customers or first pass a Grid Investment Test under the Electricity Commission.

Regulatory controls remain at a level that encourages new investment in growth, asset replacement and maintenance of existing assets to provide present target service levels and adequate return for shareholders making the new investment.

AEL's AMP is a pivotal document to convey future network development and maintenance plans to shareholders and the general public.

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Establishment of service levels continues to be through consultation with stakeholders and remains a balance between customer needs, price-quality tradeoffs and industry best practice.

The Electricity Commission approves the Grid Investment Test for the 110 kV non-core transmission grid assets which includes the Lower Waitaki Valley circuits and 110 kV line through to Timaru to allow supply security and reliability to be maintained and for economic growth to continue throughout the region.

No new technology is developed within the planning period that substitutes for electricity network development. Distributed Generation is viewed as an enabling technology for network support, rather than network replacement.

AEL's asset management systems continue to process performance information to meet demand, capacity, security and reliability levels in a timely manner.

Growth is seen to initially reduce in the early part of the planning period as the economy retards producers' ability to sell previous volumes of product on international markets. However, the economy is expected to improve, however perhaps not to the level of the past 5 yrs within the planning period. There may be some other infrastructure activities, like irrigation scheme development, that continues through the period subject to available financing.

Uptake of heat pumps will have an impact on network capacity. However changes in feeder demand will be monitored to confirm that the expected impact will not cause large constraints.

Transpower GXP capacity, grid support projects and security requirements will be delivered to continue current service levels. The costs of maintaining these service levels are passed directly through to customers.

Retain use of associated company NetCon as preferred contractor for construction and maintenance services.

Maintain compliance with relevant Acts and Regulations.

Meet the requirements of our Shareholders by achieving the objectives set down in AEL's mission statement.

Asset Management Planning involves forecasts based on information assembled from many sources. Network development for the next 3 years is firm, however beyond this point, planning is less certain and requires regular review of information and further assessment to ensure best industry practice is achieved.



Review of future achievement, apart from regulatory compliance which is non-negotiable, will be centred on the following areas:

- Safety performance
- Financial performance
- Economic efficiency performance
- Reliability measures
- Utilisation performance
- Environmental performance

1.4 Asset Management Systems

Asset management systems used by AEL include asset databases, system reliability and condition assessment databases, load flow analysis software, maintenance and SCADA records. Contracts management practices have been established for all Contractors who carry out work on the Network.

The asset database will be further improved in conjunction with the GIS development project. (Refer to database development comments in §1.8, below).

Load flow analysis software is performing well with reliable representation of the effect of network growth on the performance of the existing network.

1.5 Network & Asset Description

The AEL Network supplies electricity to 30,612 customer connection points throughout South Canterbury. Electricity is delivered to the AEL Network via seven Grid Exit Points and one embedded generator. The Network delivers some 730 GWh of energy annually and had a ½ hr average coincident Maximum Demand of 123 MW recorded in January 2010).

The area of supply covers approximately 10,000 square kilometres, and is located on the East Coast of the South Island, between the Rangitata and Waitaki Rivers, and inland to Mount Cook on the main divide as shown on Figure 3.1.

A breakdown of the value of the assets is given in Appendix A.

1.6 Service Levels

Levels of service and reliability are set by AEL in conjunction with shareholder and customer's expectations, as well as the requirements to meet planned outages to complete the planned and



projected capital works program, and complete routine plant maintenance where backup or bypass facilities are not present.

AEL maintains a close relationship with customers to discuss the aspects of price/quality trade offs associated with levels of service and reliability determined by present network configuration or opportunities for an enhanced supply. This provides an understanding of the present level of network performance and the available options for the customer's reliability expectations to be developed. Customer expectations are collated from formal customer surveys, unsolicited correspondence and direct conversations. The consumer engagement process in 2009 revealed a high level of support across both large industrial and mass-market consumers for keeping line charges about the same in return for delivering similar levels of supply reliability.

1.7 Network Development Plans

Asset enhancement and development projects have been identified through either consumer requests or network studies. Condition and performance grades for determining the economic life of the asset have been based on published Ministry of Economic Development guidelines.

The large size of new loads such as dairy factories makes any sort of projection difficult. Locations nearer to existing GXP's or where a new GXP can be readily developed adjacent to the transmission network, allow 5 MW of new load to be supplied with lesser difficulty. Unfortunately electricity supply is only one factor considered when establishing large industrial loads – with priority given to transport corridors, land use restrictions, labour force, etc.

Table 1.1.below lists the Capital Expenditure forecast for the next ten years. The figures are a summary of Appendix C. Costs are GST exclusive and in 2010 equivalent dollars.

1.8 Life Cycle Asset Management

The age information of the existing assets is held within databases and is used as a guide for setting inspection cycles to determine asset condition. Information on major maintenance, refurbishment, or replacement of the asset is recorded in the database and on existing plans. The confidence level of the asset condition and performance continues to improve as further data is collected and updated. AEL purchased a GIS platform in 2006 and has embarked on a conversion project where current hard copy plans and records are being transferred into the GIS's electronic format with pole assets field captured via GPS. Data entry for new or modified plant will be an ongoing process.

A review of the existing "legacy" databases (electronic and paper based) is currently being undertaken with a view to recommending an update to the overall "asset management system" to improve efficiency, reliability, and usability of the system. (The GIS System is a component, along with the various databases, of the present "asset management system").



1.8.1 Operation and Maintenance Expenditure

The operation and maintenance expenditure including lines and cables, distribution transformers, substations, SCADA and communications is summarised in Table 1.1 below. Maintenance expenditure is forecast to increase through the planning period.

Table 1.1 provides forecasts of Operational Expenditure for categories of: routine, reactive, & preventive maintenance; refurbishment & renewal maintenance; and fault & emergency maintenance.

Following the introduction of centralised control by AEL in 2009, the Fault & Emergency Maintenance category now includes the cost of the contracted fault services (estimated at \$1,000,000 for 2010-11) which previously had been an internal AEL overhead cost.

1.9 Risk Management

A risk management study based on AS/NZ 4360:2009 - Risk Management, and the EEA “Guidelines for Security of Supply in NZ Electricity Networks”, has been undertaken on a qualitative basis to review all major asset categories.

AEL maintenance policies include routine and special inspections to ascertain asset condition and regulatory compliance. These policies rank public and environmental safety as a top priority.

Health and Safety

AEL promotes excellence in health and safety management in order to prevent any harm to people or damage to property. Systems for managing health and safety have been adopted and are reviewed biannually. External contractors are required to disclose Health & Safety management programs and staff safety and competency certification.

Emergency Response and Contingency Planning

The development and review of Emergency Response and Contingency Planning is an integral part of:

- Emergency Response procedures, as covered in detail in the Emergency Preparedness Plan; and
- Electricity Authority approved Participant Outage Plan as required under the Electricity Governance (Security of Supply) Regulations 2008; and
- Other contingency plans for electricity restoration (being developed in conjunction with the above).



AEL is also a member of the “Canterbury Lifeline Utilities Group”. This Group promotes utility resilience and is involved with the review and development of disaster recovery plans for Civil Defence emergencies as required under the CDEM Act.

Environment

AEL will act in a responsible manner as required by both the Resource Management Act 1991 and the Hazardous Substances and New Organisms Act 1996.

1.10 Evaluation of Performance

Asset management performance is continuously measured against this Asset Management Plan.

Plans to maintain & improve the performance of the AMP and network are based on:

- Improving condition based maintenance strategies,
- Adopting new and improved maintenance techniques and technologies,
- Refining the planning for new development projects to meet the need for renewal, upgrading, and extension of the Network,
- Reviewing the asset management system with a view to updating and/or replacing its existing components,
- Actioning Commerce Commission AMP Review Report recommendations for achieving compliance.

1.11 Expenditure Forecasts & Reconciliation

The following Table 1.1 and Table 1.2 present the information required by the “Asset Management Plan Requirement: Expenditure Forecasts and Reconciliation”.

Please also refer to Section 5 “Network Development Planning” and to Section 6 “Lifecycle Asset Management Planning” for more detail concerning the capital and operational expenditure and projects and work to be undertaken during the 10 year planning period.

■ **Table 1.1: AMP Ten Year Forecasts of Expenditure**

Asset Management Plan Requirement: Expenditure Forecasts & Reconciliation

	Actual for most recent financial year	Previous forecast for Current Fincl Year	Forecast Year										For initial forecast year ending (year 1)	31 March 2011
			2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
A) Ten Yearly Forecasts of Expenditure														
<i>for year ended:</i>														
Capital Expenditure (CAPEX):														
Customer Connection	2,090	2,463	2,298	2,449	2,599	2,781	2,976	3,184	3,407	3,645	3,900	4,173		
System Growth	7,032	15,850	13,894	9,516	10,589	5,867	6,967	3,664	3,127	3,277	3,435	3,601		
Asset Replacement and Renewal	991	3,790	2,303	3,343	1,708	1,340	1,140	1,192	1,467	1,382	1,451	1,523		
Reliability, Safety and Environment	1,532	1,535	2,073	550	350	300	300	250	150	150	150	150		
Asset Relocations	0	0	0	0	0	0	0	0	0	0	0	0		
Subtotal - Capital Expenditure on Asset Management	11,645	23,638	20,567	15,858	15,246	10,289	11,383	8,289	8,151	8,454	8,936	9,447		
Operational Expenditure (OPEX):														
Routine and Preventative Maintenance	2,638	1,602	2273	2408	2530	2631	2709	2764	2819	2876	2933	2273		
Refurbishment and Renewal Maintenance	834	1,134	757	803	843	877	903	921	940	959	978	757		
Fault and Emergency Maintenance	498	1,600	2020	2141	2248	2338	2408	2457	2505	2556	2607	2020		
Subtotal - Operational Expenditure on Asset Management	3,970	4,336	5,050	5,353	5,621	5,846	6,021	6,142	6,264	6,390	6,517	6,648		
Total Direct Expenditure on Asset Management	15,615	27,974	25,617	21,211	20,867	16,135	17,404	14,431	14,415	14,844	15,453	16,095		
Ovehead to Underground Conversion Expenditure	763	1,300	1,300	455										

AEL's o/h to u/g expenditure is from within the Asset Replacement &Renewal budget.

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■ **Table 1.2: Variance between Actual Expenditure and Previous Year Forecasts**

Asset Management Plan Requirement: Expenditure Forecasts & Reconciliation (continued)

B) Variance between Actual Expenditure and	Actual for most recent financial year	Previous forecast for most recent Fincl Year	
	2009/10	2009/10	%
<i>Capital Expenditure (CAPEX):</i>	(a)	(b)	(a)/(b)-1
Customer Connection	2,090	3,250	-35%
System Growth	7,032	7,825	-10%
Asset Replacement and Renewal	991	220	350%
Reliability, Safety and Environment	1,532	2,780	-45%
Asset Relocations	0	1,300	-100%
Subtotal - Capital Expenditure on Asset	11,645	15,375	-24%
<i>Operational Expenditure (OPEX):</i>			
Routine and Preventative Maintenance	2,638	1,066	147%
Refurbishment and Renewal Maintenance	834	747	12%
Fault and Emergency Maintenance	498	392	27%
Subtotal - Operational Expenditure on Asset	3,970	2,205	80%
Total Direct Expenditure on Asset	15,615	17,580	-11%

2.

Background & Objectives

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2.1 Purpose of the AMP

The purpose of the AMP is to provide a governance and management framework to ensure that AEL:

- sets service levels for its electricity network that will meet customer, community and regulatory requirements.
- understands what levels of network capacity, reliability and security of supply will be required both now and in the future, and the drivers behind these requirements.
- has robust and transparent processes in place for managing all phases of the network life cycle from the proposal phase to the de-commissioning.
- has adequately considered the classes of risk its network business faces, and that it has systematic processes in place to mitigate identified risks.
- has made adequate provision for funding all phases of the network lifecycle.
- makes decisions within systematic and structured frameworks at each level within the business.
- has an ever-increasing knowledge of its asset locations, ages, conditions and the networks' likely future behaviour as it ages.

Disclosure of the AMP in this format will also assist Alpine in complying with the requirements of the Commerce Commission's "Electricity Distribution (Information Disclosure) Requirements 2008 (Requirements)" and the current version of the "Electricity Information Disclosure Handbook 2004 (Handbook)" as amended 31st October 2008.

This AMP is not intended to be a detailed description of Alpine's assets (these lie in other parts of the business), but rather a description of the thinking, the policies, the strategies, the plans and the resources that Alpine uses to manage the assets.

2.2 Planning & Operating Contexts

All of AEL's assets exist within a strategic context that is shaped by a wide range of issues including: AEL's Statement of Corporate Intent, Strategic Plan, Mission Statement, and asset strategy; the prevailing regulatory environment; government policy objectives; commercial and competitive pressures; and technology trends. AEL's assets are also influenced by technical regulations, asset deterioration and various risk exposures independently of the strategic context.

2.2.1 Strategic Context

Alpine's strategic business planning takes cognisance of a number of key factors such as:

- The prevailing regulatory environment, which constrains prices, requires no material decline in SAIDI and requires compilation and disclosure of performance and planning information.
- Government policy objectives, such as the promotion of distributed generation, low use tariffs and energy strategy objectives.
- Alpine's commercial goals, which are primarily to deliver a sustainable earnings stream to the shareholders.



- Competitive pressures from other lines companies who might try to cherry-pick our high value customers.
- Pressure from Environment Canterbury to improve air quality by reducing domestic coal and wood fires.
- The need for water to irrigate pasture land, and Environment Canterbury's associated policies.
- Advancing technologies, such as gas-fired fuel cells, that could strand conventional lines businesses.
- Changes to the South Canterbury climate that may include heavier and more frequent snow storms, and hotter and drier summers.
- Local, national and global economic cycles, in particular the relative value of dairy products compared to other pastoral commodities that drive the rate of dairy conversions and system loads patterns.
- Interest rates and the general business confidence in the South Canterbury community which can influence the rate at which new customers connect to lines networks, particularly dairy conversions.
- The affects of the down-turn in the global economy and the state of the international banking sector affecting the availability of funds, and the consequential drop in confidence in property, share and commodity markets.
- Ensuring sufficient funds and skilled people are available in the short, medium and long term to resource our service requirements.

2.2.2 Independence from strategic context

While AEL's assets and asset configuration will be shaped by the strategic factors identified in section 2.2.1 that are relevant to its stakeholders, it is also important to recognise that the assets will also be influenced (and sometimes constrained) by factors that are independent of the strategic context.

An example is the rate at which wooden poles rot which is independent of the scarcity of skilled contractors. This issue may constrain the rate at which AEL replaces rotten poles, but it does not influence the rate of rot.

Examples of factors that are independent of AEL's strategic context include:

- Technical regulations: including such matters as limiting interference and harmonics or maintaining power factor to specified levels.
- Asset configuration, condition and deterioration: these parameters will significantly limit the rate at which Alpine can re-align its existing electric line assets to fit changing strategic goals (AEL has 3,452 km of lines and 5,379 transformers already in place).
- The physical characteristics of electricity networks which govern such fundamental issues as power flows, insulation failure, and faults.
- Physical risk exposures: exposure to events such as salt spray, wind, snow, earthquakes and vehicle impacts are generally independent of the strategic context. Issues in which AEL's risk exposure might depend on the strategic context could be in regard to natural issues such as climate change (increasing severity and frequency of storms) or regulatory issues (e.g. if LTNZ required all poles to be moved back from the carriage way).



- Safety requirements such as earthing of exposed metal and line clearances.

2.3 Key Planning Documents

The relatively small size of the AEL business does not require the production of a formal business plan each year. AEL produces instead, a suite of annual documents, namely a Statement of Corporate intent, Asset Management Plan, Network Development Plan and Annual Works Plan which meet the objectives and outputs of an annual business planning process.

These key planning documents are described in more detail in the following sub sections.

2.3.1 Statement of Corporate Intent

AEL's Statement of Corporate Intent 2008/11 is a requirement under Section 39 of the Energy Companies Act 1992, and forms the principal accountability mechanism between AEL's board and the 4 shareholders.

The Statement of Corporate Intent (SCI) sets out the overall intentions and objectives for AEL for the three financial years, 2010 to 2013. The following information is also presented:

- The Objectives of the Company, including:
 - - Mission
 - - Business Plan Goals
- Nature and Scope of Activities to be Undertaken
- Proprietorship Ratio
- Accounting Policies
- Financial Performance Targets
- Operating Performance Targets
- Dividend Distribution Policy
- Information to be Provided to Shareholders
- Procedures for Acquisition of Interests in Other Companies or Organisations
- Transaction Details

2.3.2 Mission Statement and Business Plan Goals

AEL's Mission Statement is:

"To ensure continuing commercial success by:

- *Providing safe, efficient, reliable and cost-effective energy delivery that promotes efficient and sustainable energy use;*
- *Encouraging the use of and utilising water resources to support the production and consumption of electricity;*
- *Providing asset management services."*

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AEL's Business Goals as related to various stakeholders are:

- **Shareholders**
To pursue business policies that will maximise the value of the company in the medium and long term.
- **Customers**
To provide customers with the safe, efficient, economic and reliable delivery of energy and services.
- **Efficient Use of Resources**
To promote energy efficiency and effective utilisation of resources under our management.
- **Human Resources**
To be regarded as a fair and reasonable employer in our region and a company for whom staff are proud to work.
- **Public and Social Responsibility**
To be a law abiding and responsible company.

2.3.3 Strategic plan

To achieve AEL's Goal of "Commercial Success in the Delivery of Energy", AEL has adopted a Strategy to optimise its performance of operating, maintaining, and developing the AEL Network asset. The drivers for performance optimisation are:

- Safety,
- Efficiency,
- Reliability,
- Cost Effectiveness,
- Provision of Asset Management Services,
- Encouragement of the use of water resources to support production and utilisation of electricity.

This Asset Management Plan sets out the Actions and Strategies to achieve these Objectives.

These actions include:

- Network Operations to maintain and develop network Service Levels;

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- Network Development Planning to respond to network growth and change, eliminate or mitigate risks through design, and to maximise the Network's value within the constraints of the AMP;
- Lifecycle Asset Management to maintain the Network in an optimum safe and operational condition, and maintain or improve its value;
- Risk Management to uphold safety, and identify, analyse, evaluate, and treat risks to the Network; and to protect its value;
- Evaluation of Performance to allow improvement and evolution of the AMP, and of the Network and the systems used to manage it;
- Financial Management to ensure economic success of the AMP and improvement of the value of the Network.

Each of these Actions includes detailed strategies and plans, as described in their respective Sections of this AMP.

2.3.4 Asset Strategy

The strategy which has evolved, and forms the basis communicated within the 2010 AMP, centres upon the following guiding principles:

- Maintain forefront for Company & customers awareness of safety around electricity
- Assist Transpower to rationalise the Timaru GXP configuration by migrating larger loads within AEL's CBD and industrial bulk supply configuration from 110/11 kV across to a 220/33°kV configuration.
- Exploit the proximity of Transpower's 110 kV circuits to AEL's emerging load in the back country to eliminate 33 kV and take 110/11 kV supply directly from Transpower.
- Assist Transpower with plans for improved supply capacity while sharing risk of pre-contingent events.
- Develop the AEL Network to ensure adequate performance (including load capacity and voltage regulation) of sub transmission lines, zone substations, distribution lines, distribution substations, LV reticulation, and of other ancillary plant used for the operation, management and control of the Network.
- Maintain, to the required standard, the condition of the Network, its components, and its support systems.
- Improve reliability of supply to consumers through high voltage feeder efficiency.
- Maintain power quality through modelling of network performance.
- Ensure future revenues balance an equitable return on capital investment.

The implications of these guiding principles are described in Section 3.



2.3.5 Prevailing Regulatory Environment

The Electricity Distribution Industry is regulated under a price/quality threshold regime administered by the Commerce Commission.

The regulatory instruments proposed include “information disclosure, negotiate/arbitrate, default/customised price-quality and individual price-quality” regulation.

2.3.6 Annual Works Plan

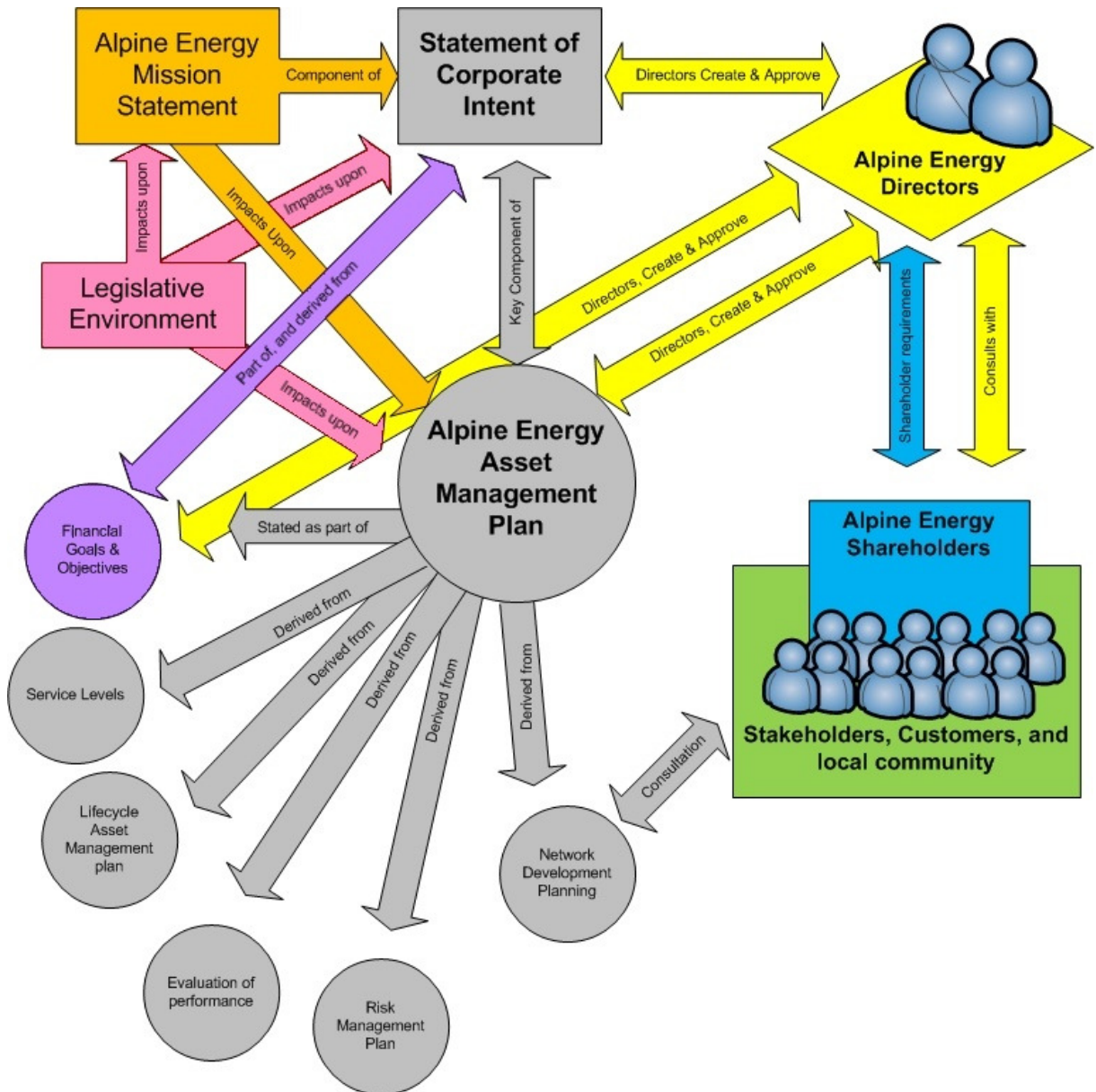
Each year we consolidate the first year of the AMP and any recent commercial, asset or operational issues into our annual works plan which defines the priorities and actions for the year ahead and which will contribute to our long-term alignment with the strategic context. We fully understand that this alignment process is very much one of “moving goal posts”.

An important component of the annual business planning is the annual works program which scopes and costs each individual activity or project that we expect to undertake in the year ahead.

A critical activity for us is to firstly ensure that this annual works program accurately reflects the current years’ projects in the AMP and secondly ensure that each project is implemented according to the scope prescribed in the works program.

2.4 Interaction of Drivers & Documents

Interaction of the key issues, processes and documents are shown in Figure 2.1 below:



■ **Figure 2.1: Interaction of key processes & entities**

2.4.1 Relationships with Other Planning Documents

This AMP is a key component of AEL's planning process. The following AEL documents are linked in this process:

- Statement of Corporate intent,
- Asset Management Plan,
- Network Development Plan,

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- Health and Safety Management Plan,
- Capital Expenditure and Operational Expenditure (CAPEX and OPEX), and
- Monthly Board Reports.

2.5 Period Covered by this AMP

This revision of this AMP covers the period 1 April 2011 to 31 March 2021. This AMP was prepared during the period of January 2011 to March 2011, approved by Alpine's Board on the 18th March 2011 and publicly disclosed by the 28th of March 2011 in accordance with the Commerce Amendment Act 2008 requirements.

The statistics relating to performance against plan are taken from the last financial year summary details (2009/2010) to compare actual vs target results over a 12 month period in line with existing disclosure information.

There is an obvious degree of uncertainty in any predictions of the future, and accordingly the AMP contains a level of this uncertainty. The presence of several large electrical loads driven by turbulent commodity markets, current international economic crisis, public policy trends, and possible generation opportunities within AEL's demand profile means the future is perhaps less certain than many other infrastructure businesses that have greater scale.

However the management of present assets and their condition creates a level of knowledge which can be utilised to appropriately plan and maintain a safe and reliable network servicing our present customers' expectations into the future.

Accordingly AEL has attached the following certainties to the timeframes of the AMP:

■ **Table 2.1: AMP Timeframe Certainties**

Timeframe	Residential & commercial	Large industrial	Intending generators
Year 1	Very certain	Reasonably certain	Reasonable certainty
Years 2 and 3	Certain	Some certainty	Some certainty
Years 4 to 6	Reasonably certain	Little if any certainty	Little if any certainty
Years 7 to 10	Reasonably certain	Little if any certainty	Little if any certainty



2.6 Managing Stakeholder Interests

2.6.1 Identifying Stakeholders

AEL is jointly owned by a Consumer Trust, and three District Councils. Other stakeholders include;

- the Electricity Retailers, contracted customers and end consumers
- Contractors and associated equipment and service providers
- Embedded Networks
- Transpower
- Tree Owners
- AEL's contracting companies including the primary contractor, NetCon
- The public at large (as distinct from their role as electricity consumers) including their role as motorists in which they can reasonably expect AEL assets to be set back from the carriage way.
- Government agencies such as the Electricity Authority, the Commerce Commission, the Ministry of Economic Development, the Electricity & Gas Complaints Commission, Energy Safety Service and the Ministry of Consumer Affairs that have statutory obligations to oversee various aspects of ELB's operations.
- LTNZ and District Council's as road corridor operators
- District and Regional Councils as statutory planning bodies
- Land owners across whose land AEL lines run
- Generators

AEL has close contact with all of its key stakeholders. Their suggestions are welcome opportunities to improve the way we conduct our business or provide a perspective on the balance between price and quality.

2.6.2 Stakeholder Interests

Stakeholder interests are always considered in conjunction with AEL's mission statement. This allows consistent management of conflicting stakeholder interests. The interests of AEL's stakeholders are defined in the following table:

■ **Table 2.2: AEL Stakeholder Interests**

Stakeholders	Interests				
	Viability	Price	Supply quality	Safety	Compliance
Line Trust South Canterbury	✓	✓	✓	✓	✓
Councils (as shareholders)	✓	✓	✓	✓	✓
Bankers	✓	✓			
Connected customers	✓	✓	✓	✓	✓
Energy retailers	✓	✓	✓		
Mass-market representative groups	✓	✓	✓		✓
Industry representative groups	✓	✓	✓		✓
Staff & contractors	✓	✓		✓	✓
Suppliers of goods & services	✓	✓			
Public (as distinct from customers)			✓	✓	
Land owners				✓	✓
Councils (as regulators)			✓	✓	✓
Land Transport				✓	✓
Ministry of Economic Development		✓		✓	✓
Energy Safety Service				✓	✓
Commerce Commission	✓	✓	✓		✓
Electricity Commission					✓
Electricity Complaints Commission			✓		✓
Ministry of Consumer Affairs			✓		✓
Generators	✓	✓	✓		

Identifying, Managing and exceeding stakeholder expectations are core business goals for AEL. Table 2.3 below lists some of the information inputs and activities AEL uses to achieve this.

■ **Table 2.3: Identification and Management of Stakeholder expectations**

Stakeholder	Identification & Compliance with expectations
Lines Trust South Canterbury	<ul style="list-style-type: none"> • By their approval or required amendment of the SCI • Regular meetings between the directors and the trustees
Councils (as shareholders)	<ul style="list-style-type: none"> • By their approval or required amendment of the SCI • Regular meetings between the directors and the trustees

Stakeholder	Identification & Compliance with expectations
Bankers	<ul style="list-style-type: none"> Regular correspondence between the bankers and AEL By adhering to Alpine's treasury procedure
Connected customers	<ul style="list-style-type: none"> Regular discussions with large industrial consumers as part of their on-going development needs Response to media articles and sponsorship Biannual customer surveys
Energy retailers	<ul style="list-style-type: none"> Annual consultation with retailers
Mass-market representative groups	<ul style="list-style-type: none"> Informal contact with group representatives
Industry representative groups	<ul style="list-style-type: none"> Informal contact with group representatives
Staff & contractors	<ul style="list-style-type: none"> Regular staff briefings Regular contractor meetings
Suppliers of goods & services	<ul style="list-style-type: none"> Regular supply meetings Newsletters
Public (as distinct from customers)	<ul style="list-style-type: none"> Informal talk Media presentations/information disseminations Local advertising & sponsorship Feedback from the Trust's public meetings
Land owners	<ul style="list-style-type: none"> Individual discussions as required Safety notices
Councils (as regulators)	<ul style="list-style-type: none"> Formally as necessary to discuss common issues (assets on Council land or CDEMG)
Land Transport	<ul style="list-style-type: none"> Formally as required Industry working groups
Ministry of Economic Development	<ul style="list-style-type: none"> Regular bulletins on various matters Release of discussion papers Feedback through industry working groups Analysis of submissions on discussion papers
Energy Safety Service	<ul style="list-style-type: none"> Promulgated regulations and codes of practice Audits of our own activities Industry working groups Audit reports from other lines businesses
Commerce Commission	<ul style="list-style-type: none"> Regular bulletins on various matters Release of discussion papers

Stakeholder	Identification & Compliance with expectations
	<ul style="list-style-type: none"> • Analysis of submissions on discussion papers • Conferences following submission process
Electricity Authority	<ul style="list-style-type: none"> • Weekly update (email) • Release of discussion papers • Briefing sessions • Analysis of submissions on discussion papers • Conferences following submission process • General website details
Electricity & Gas Complaints Commission	<ul style="list-style-type: none"> • Foundation member • Reviewing their decisions in regard to other lines companies • Quarterly reports
Generators	<ul style="list-style-type: none"> • Individual discussions as required

2.6.3 Accommodating Stakeholder Interests

The following table provides a broad indication of how AEL accommodates stakeholder interests:

■ **Table 2.4: AEL Accommodating Stakeholder Interests**

Interest	Description	How AEL accommodate interests
Viability	Viability is necessary to ensure that the shareholders and other providers of finance such as bankers have sufficient reason to keep investing in AEL (and to keep owning AEL).	<ul style="list-style-type: none"> • AEL will accommodate its stakeholders' needs for long-term viability by delivering earnings that are sustainable and reflect an appropriate risk-adjusted return on employed capital. In general terms this will need to be at least as good as AEL's owners could obtain from a term deposit at the bank plus a margin to reflect the risks to capital in an ever-increasingly regulated lines sector.
Price	Price is a key means of both gathering revenue and signaling underlying costs. Getting prices wrong has economic implications for both Alpine and its consumers.	<ul style="list-style-type: none"> • AEL's total revenue is constrained by the price path threshold regime. • Failure to gather sufficient revenue to fund reliable assets will interfere with consumer's business activities, and conversely gathering too much revenue will result in an unjustified transfer of wealth from consumers to shareholders. Price is economical regulated by the Commerce Commission • AEL's pricing methodology is expected to be cost effective, however substantial new investment would require a customized price path approach to balance security, capacity, reliability and return on investment. • Issues such as the Low Fixed Charges requirements can

Interest	Description	How AEL accommodate interests
		distort this a cost effective pricing methodology.
Supply quality	Emphasis on continuity, restoration and reducing flicker is essential to minimising interruptions or maintaining a reasonable supply quality to customers businesses.	<ul style="list-style-type: none"> • AEL will accommodate its stakeholders' needs for supply quality by focusing resources on continuity and restoration. The customer surveys conducted in 2004, 2006 and 2008 all reveal that continuity and restoration of supply are the supply attributes that customers value the most.
Safety	Staff, contractors and the public at large must be able to move around and work on our network in total safety.	<ul style="list-style-type: none"> • AEL will ensure that the public at large are kept safe by ensuring that all above-ground assets are structurally sound, live conductors are well out of reach, all enclosures are kept locked, and all exposed metal is securely earthed. • AEL will ensure the safety of its staff and contractors by providing all necessary equipment, continuously improving safe work practices, and ensuring that workers are stood down in unsafe conditions. • Motorists will be kept safe by ensuring that above-ground structures within the carriageway are kept as far as reasonably practicable from the centre of the carriage way within the constraints in regard to remaining within the road reserve and not encroaching on private property.
Compliance	AEL needs to comply with many statutory requirements ranging from safety to disclosure of information.	<ul style="list-style-type: none"> • AEL will ensure that all safety issues are adequately documented and available for inspection by authorised agencies. • AEL will disclose performance information in a timely and compliant fashion.
Efficient operation	Operating the business and managing costs efficiently	<ul style="list-style-type: none"> • AEL plans to instigate a programme to significantly upgrade its Asset Management Systems so as to more effectively monitor and control the need for, and allocation and use of, resources for the implementation of its capital, maintenance, and operation programmes.

2.6.4 Managing Conflicting Interests

Priorities for managing conflicting interests are:

- Safety
 - AEL will give top priority to safety. Even if it has to exceed budget or risk non-compliance, AEL will not compromise the safety of its staff, contractors or the public.
- Viability
 - AEL will give second priority to viability (as defined above), because without it AEL will cease to exist as an entity which makes supply quality and compliance pointless.



- Pricing
 - AEL will give third priority to pricing as a follow on from viability (noting that pricing is only one aspect of viability). AEL recognizes the need to adequately fund its business to ensure that consumers' businesses can operate successfully, whilst ensuring that there is not an unjustified transfer of wealth from its consumers to its shareholders, nor a substantial downgrade in service from underinvestment.
- Supply quality
 - AEL will give fourth priority to supply quality as this is what makes AEL's consumers, and therefore AEL, successful.
- Compliance
 - AEL will give fifth priority to compliance that is not safety related.
- Efficient Operation
 - AEL will give sixth priority to efficient operation.

The Process for identifying and managing potential conflicting interests involves recognition and evaluation of the potentially conflicting matters by AEL's qualified and experienced managers and employees, with due regard to Acts, Regulations, policies, guides, standards, procedures, and other documents that govern AEL's day to day operations; and then taking actions that are appropriate, with due regard to relevant urgencies as may be determined in each case.

2.7 Accountabilities for Asset Management

AEL's accountabilities and accountability mechanisms are shown in Figure 2.2 and discussed in detail in the following sections.

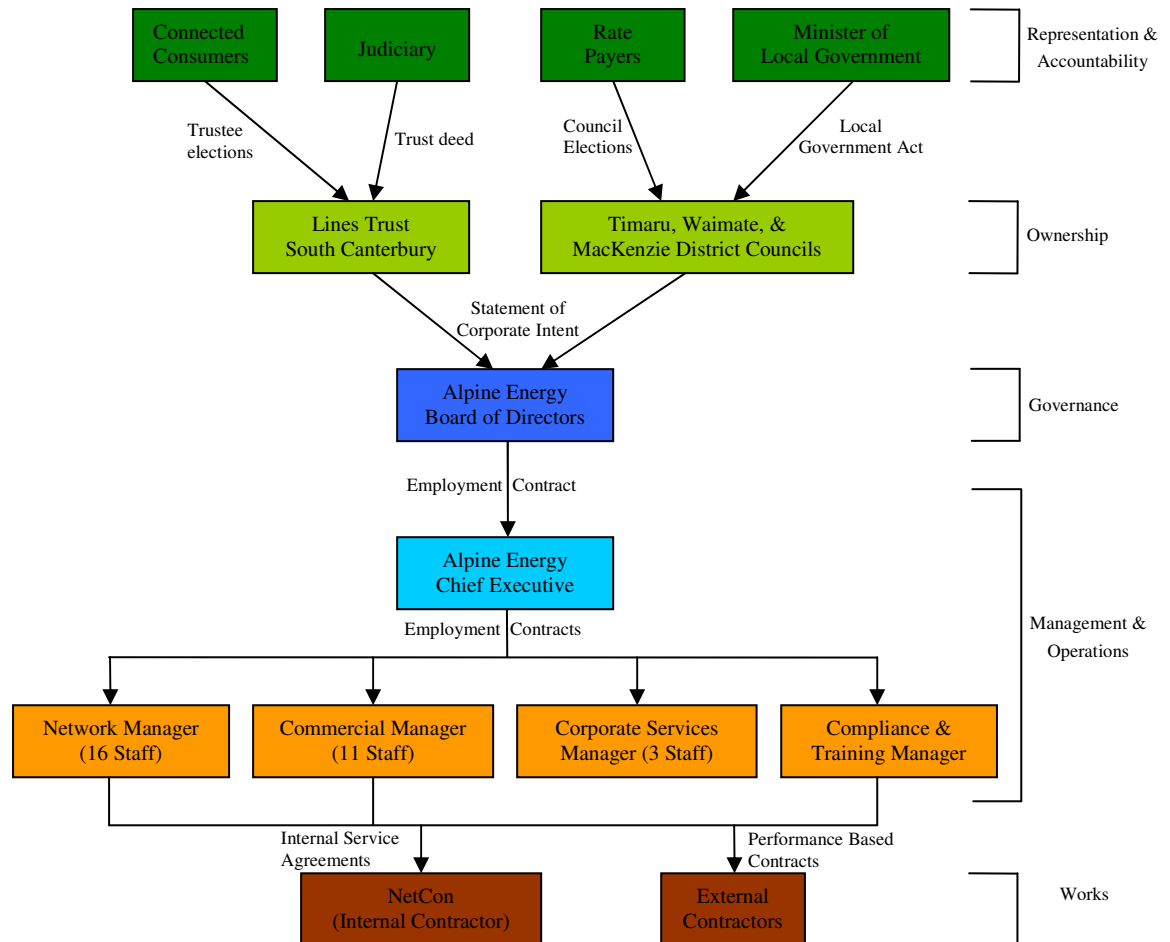
2.7.1 Accountability at Ownership Level

AEL has four shareholders – a Trust and 3 District Councils:

- Lines Trust South Canterbury (40%)
- Timaru District Council (47.5%)
- Mackenzie District Council (4.96%)
- Waimate District Council (7.54%)

The Trust is subject to the following two accountability mechanisms:

- an election process
- the Trust Deed which holds all Trustees collectively accountable to the New Zealand judiciary for compliance with the Deed



■ Figure 2.2: Accountabilities for Asset Management

The 3 Council's are ultimately accountable to their ratepayers (most of whom are also Alpine consumers) through the local body election process, and also to the Minister of Local Government under the Local Government Act 2002.

The 4 shareholders have also entered into a Deed as permitted by Alpine's constitution that *inter alia* restricts the sale of Alpine shares and determines how Alpine's directors will be appointed.

2.7.2 Accountability at Governance Level

AEL's directors are accountable to the 4 shareholders through the Statement of Corporate Intent (SCI). Because the SCI includes projected revenue and reliability measures the 4 shareholders are



intimately informed of intended price-quality tradeoffs. AEL currently has 5 director's who are appointed as follows:

- 2 directors appointed by the Trust.
- 2 directors appointed by the Timaru District Council.
- 1 director appointed jointly by the Mackenzie and Waimate District Councils.

2.7.3 Accountability at Executive Level

The Chief Executive is accountable to the directors primarily through his employment contract which sets out leadership of the organization and *inter alia* key business performance targets to meet SCI objectives.

2.7.4 Accountability at Management Level

Accountability for asset management at the second tier is split 4 ways:

Accountability for management of the Health & Safety Management System and for coordination of staff training and development lies with the **Compliance & Training Manager**. This role advises and facilitates on matters of compliance with regulatory requirements and industry standards.

Accountability for all corporate services and financial activities lies with the **Corporate Services Manager**. This role provides monitoring of the SCI and fiscal awareness as well as assisting with asset funding provisions and budgeting phases of the AMP.

The Operations Manager, Asset Manager and the Senior Electrical Engineer reports to the Network Manager. Accountability for the real time operations and restoration of supply lies with the **Operations Manager**, principally through the operations team, comprising management of the day to day running of the Network, including control, operating, reporting and dispatch of switching and fault response work to contractors. This role depends on the nature and configuration of assets decided upon by the Network Manager and the Asset Manager.

Accountability for managing the existing network assets lies with the **Asset Manager**. This role is clearly delineated to managing the lifecycle activities of existing assets (and includes support for operations as noted above). The Asset Manager is also responsible for editing and co-ordinating the preparation of the annual AMP for the CEO and board of Directors.

Accountability for the development of new network assets lies with the **Senior Electrical Engineer**. This role addresses long-term planning issues such as capacity, security and asset configuration and also has relationships with operation and performance of existing assets and their



lifecycles. The **Senior Electrical Engineer** has a pivotal role in the preparation of the annual AMP.

There is a strong team focus between the Operations, Asset and Network managers to balance within the financial budgets the co-ordination between asset maintenance, renewal and operation of the asset portfolio as directed under the framework of the AMP and business strategies.

The key accountabilities of the 4 second tier managers are to the Chief Executive Officer through their respective employment contracts which sets out performance targets based around business goals of meeting budget and reliability standards.

2.7.5 Accountability at Operational Level

The Asset Manager, Network Manager and Operations Manager all have engineering staff that are accountable to them primarily through employment contracts for delivering specific outcomes that contribute to the efficient management of assets and customer service.

2.7.6 Accountability at Works Implementation Level

The in-house contractor (NetCon, a company wholly owned by AEL) is accountable to the Asset, Network and Operations Managers through internal service level agreements. External contractors are accountable to the Asset, Network and Operations Managers through performance based contracts.

2.7.6.1 NetCon Limited

NetCon Limited (NetCon) is the preferred network contractor for capital and maintenance services in the South Canterbury area. NetCon is an associate company, wholly owned by AEL.

NetCon Ltd has approximately 60 staff that are able to provide a scalable resource for AEL during adverse weather events or large projects via relationships AEL has under Mutual Aid Agreements with other networks.

2.7.7 Key Reporting Lines

The Directors govern (as distinct from manage) AEL's lines business. The Board has delegated overall responsibility for the management of the line assets to AEL's Chief Executive Officer (CEO).

The AEL Board of Directors receive a monthly report from management outlining financial, operational, corporate and safety performance as well as progress to the annual plan of maintenance and capital activities. Directors meetings are typically held once every two months.



The budget detail and review of the AMP are driven by the Asset and Network Managers. Specialist engineering knowledge and information is provided from the Projects group under leadership of the Senior Electrical Engineer. GIS and draughting services, network maintenance management, and new connections services are provided by the Asset group. Corporate Services provide financial, database and analytical assistance. The Operations group provides operational experience and knowledge of the physical condition of equipment. Safety, compliance, and training services are provided by the Compliance and Training group.

The approval of projects by the Board of Directors (Board) is achieved by means of the AMP and CAPEX instruments.

The Board reviews and approves the annual AMP before it is published in March of each year.

2.7.8 AEL Operating Structure

2.7.8.1 Location

AEL's operations base is located at 31 Meadows Rd, Washdyke, Timaru. The site is also the base for NetCon, the preferred network contractor. In addition to the main depot in Timaru, AEL operates one remote depot in Tekapo. This remote depot forms the base for the contractor for Operations Group work.

2.7.8.2 Network Group

The Network group consists of the Operations Group, Asset Group and the Projects Group. The Operations team collectively provides planning, operating, and management of fault response services to ensure high levels of customer service are maintained throughout the region. The Operations Group provides valuable feedback as part of the asset management process by providing practical safety, operation and equipment performance/condition information that helps refine equipment and procedures. The Operations Group also provides a conduit for consumer comments gathered by the contractors' operational staff, especially in rural areas when outages are being programmed, or with regard to asset condition or asset performance.

Asset management is driven from the Asset Group. This group is responsible for all existing primary and secondary electrical assets. This responsibility extends to the reliability of the network, the technology on the network, and the secondary systems such as SCADA. This group includes an engineering section and vegetation management.

The Projects Group are responsible for the strategic planning for new capital works and assets required to meet growth and other changing needs of the AEL network. The Projects Group is also



responsible for detailed planning, design, acquisition, installation and commissioning of new capital plant assets.

2.7.8.3 Commercial Group

The Commercial Group are responsible for identifying, investigating and proposition of commercially viable ventures. Over the following five years the Commercial Group will also research and investigate renewable energy including but not limited to Offshore Wind Energy, Solar Thermal Applications, Geothermal, Biomass Conversion Technology and Irrigation with the view of investing in well researched and sustainable projects. A further objective of the Commercial Group is to constantly monitor technology and business processes with the view of improving same where required to ultimately ensure improved productivity and improved customer satisfaction levels. The Commercial Group include the New Connections Team, the GIS and Design Team as well as Metering Team.

2.7.8.4 Corporate Services Group

Corporate Services Group manages the financial, accounting, retail and registry functions. Corporate Services also provide contract, systems and financial analysis and expertise for items outside Network's routine work. Human resources and other administrative functions are managed by the Corporate Services Group.

2.7.8.5 Compliance and Training Manager

The Compliance and Training Manager manages compliance and training matters, and champions AEL's Health & Safety culture through promotion of best practice and continuous improvement of safety on the Network. He is also responsible for ensuring that our major contractor (NetCon), or any other people working on the Network, are authorised to access the network and complete their work to the required standards.

2.7.8.6 Service Contract Negotiations

AEL's policy is to use NetCon for the majority of the Network's operations, maintenance, renewal and upgrade work. The operations work is subject to a Service Contract which is negotiated between AEL and NetCon each year.

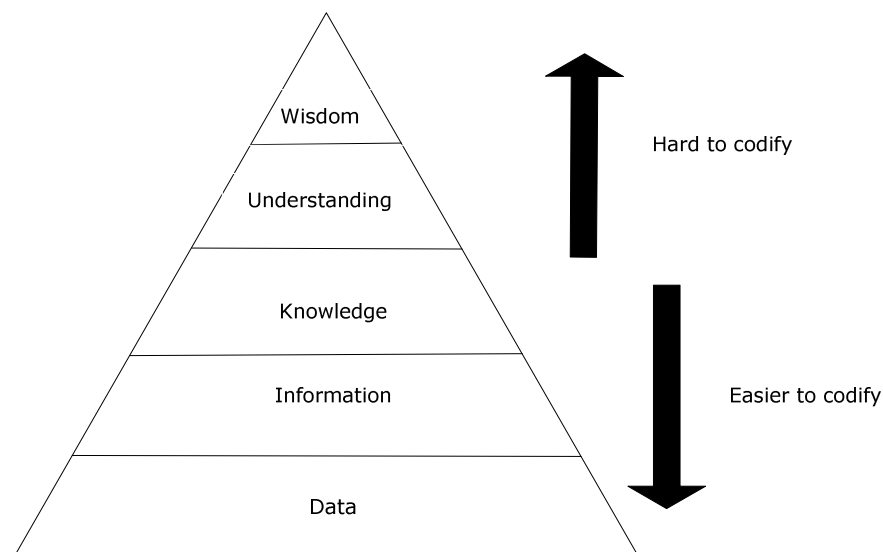
The project work required for extensions, renewals and upgrades to the Network are subject to quotations before jobs are awarded. New Connections work may also be subject to competitive quotes from other contractors, as are certain large lines jobs.

Specialist jobs, such as some engineering design (by consultants), civil design and construction associated with new zone substations, major lines, certain types of communications systems work, and specialist inspection and training services, are undertaken by outside contractors who would quote to a scope or specification, often in competitive conditions.

Routine and reactive maintenance is currently undertaken on a time and materials basis but these jobs may become subject to a Service Contract in the future.

2.8 Asset Management Systems and Processes

The core of the asset management activities lie with the detailed processes and systems that reflect our thinking, manifest in our policies, strategies and processes and ultimately shape the nature and configuration of our fixed assets. The hierarchy of data model shown in Figure 2.3 describes the typical types of information residing within the business.



■ **Figure 2.3: Data Hierarchy**

The bottom two layers of the hierarchy tend to relate strongly to asset and operational data which mostly reside in: (a) the various electronic and paper databases, and GIS system; and (b) the SCADA System, respectively; and also in the summaries of this data that form one part of our decision making.

The third layer – knowledge – tends to be more broad and general in nature and may include such things as technical standards that codify accumulated knowledge into a single useful document.



The top two layers tend to be very broad and often undefined. It is at this level that key organisational strategies and processes reside. As indicated in Figure 2.3, it is generally hard to quantify these elements, hence correct application is heavily dependent on skilled people.

2.8.1 Asset Knowledge

Ongoing effort is directed at altering business systems to ensure the design and planning work is supported through the GIS system as well as updating of existing information to reflect the current network status and configuration. This is proving more efficient than maintaining the many variations of hard copy systems that existed previously.

Various other data bases are used to interact with the GIS system and these were intended to be linked and updated as asset data from field capture improves over time. However, some of these electronic and paper databases are legacy systems or manual systems (such as spread sheets) which need to be replaced with an integrated database system.

2.8.2 Improving Asset Knowledge Quality

The field capture of AEL's overhead distribution system has improved the quality of the asset data as well as the unique pole identification system which allows field staff to reference a number from the field back to the electronic record.

The asset condition information remains a key area for improvement. Once unlocked it will release value to the business by improving asset decision making.

With GIS software, asset condition information and maintenance requirements can be prioritized and scheduled to allow better asset planning. Keeping records in separate databases or recording condition assessments on hard copy format is inefficient. GIS software and application development now allows electronic field data capture to be processed on the move and update records seamlessly.

AEL will be better placed in asset planning once systems are developed to take advantage of further data handling efficiencies to make better informed decisions regarding asset condition rather than the historical approach of using age as an initial indicator.

Further developments in moving to new communication mediums between substations will also improve the degree of data which can be accessed and hence how the system is operating in real time, rather than reactively once an event has occurred.

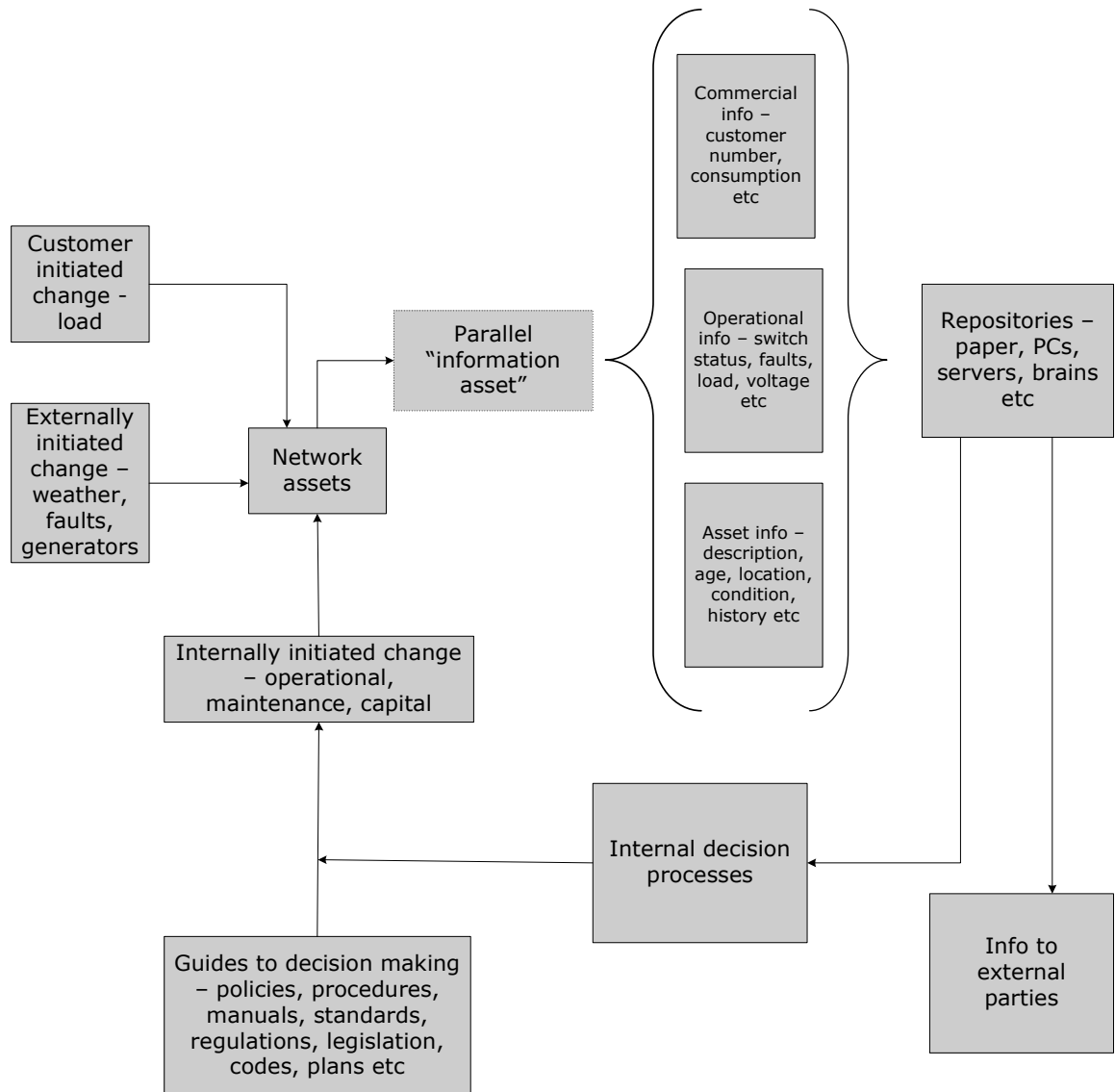


2.8.4 Guides to Decision Making

Accurate decision making requires the convergence of information and knowledge, understanding and wisdom to find an acceptable answer – deficiencies in either area (incorrect data, or a failure to correctly understand issues) will lead to wrong outcomes. However these two aspects (information and knowledge, understanding and wisdom) are fundamentally different and have the following characteristics:

- Data and aggregated data (which are called information) tend to be specific to individual assets or groups of assets. It tends to be recorded in an absolute form.
- Knowledge, understanding and wisdom tend to be more process and system related. They tend to be experiential rather than recorded in an absolute form and also tend to be undefined. Examples range from the best way to erect a pole in sandy soil to understanding how the life of a transformer might be shortened by overloading – these tend to be the result of experience and tend to become part of the company's collective behavior rather than a simple store of hard information.

The source, roles and interaction of each component of the hierarchy are shown below in Figure^o2.4.



■ **Figure 2.4: Key Information Systems & Processes**

The decision tools used to evaluate options of increasing cost are described in Section 5.2.3.

2.8.5 Key Systems & Processes

AEL's key processes and systems are based around the key lifecycle activities defined in Figure 6.1 and are described in the following sections:



2.8.5.1 Operating Processes & Systems

The operating processes and systems are based on industry standard procedures to ensure safety to personnel, public and plant. This involves trained staff who have an appreciation of the equipment involved, its ratings, the operating modes and the safety procedures which apply when using the equipment.

The EEA Safety Manual – Electricity Industry (SM-EI) is a fundamental document as well as AEL's internal operating procedures and sharing of knowledge with other network companies on safe working practices and network control and operating procedures.

2.8.5.2 Maintenance Processes & Systems

Maintenance processes are based initially on manufacturer's equipment specifications and maintenance requirements. Generally the age and condition of the equipment or components are assessed and from the evaluation the part is either replaced, refurbished, maintained or recorded as in good condition subject to a follow up inspection at the next recommended inspection interval.

The present maintenance systems are generally manual and paper based, with the assistance of spread sheets and email. The development of specific purpose based asset maintenance software following completion of asset population of the GIS model will provide additional benefits and efficiencies to Alpine's current practices.

The routine maintenance is undertaken largely by AEL's prime contractor, NetCon with the assistance of detailed planning maintenance schedules for the AEL substations and plant. These schedules are held, maintained and operated within spread sheets by the prime contractor, NetCon.

This routine inspection and maintenance work is monitored through to completion and approval for payment of invoice by AEL Asset Group and Network Group staff with the assistance of the OPEX spread sheet referred to in the following paragraph.

AEL operates an OPEX spread sheet for the management of reactive and non-routine maintenance. This spread sheet is used to assist to plan, order, monitor and approve for payment upon completion of this maintenance work.

Project based maintenance, such as major refurbishment and renewal work, is managed as projects within the context of the overall CAPEX programme for the year.

2.8.5.3 Renewal Processes & Systems

When the assessments indicate that an existing asset has insufficient safety margin to continue for a defined service period, then the item is scheduled for renewal. Often, assets will age or exhibit deterioration at different rates and there is a decision of replacing an entire series of assets or



individual assets on successive visits. The economics of either approach need to be weighed up on a case by case basis and also account for the risk of extending the assets' service life.

Inspection programs for overhead lines are commonly undertaken and remaining strength of the support pole assessed to determine end of life and application of an adequate safety factor to allow replacement before failure.

Substation and plant inspections undertaken either by NetCon within their routine maintenance programme, or from specific condition assessment inspections ordered for specific types of plant by AEL's Asset Group, or by unscheduled inspections by AEL engineering staff, may all generate information that is collated manually, reviewed and assessed by AEL, and may result in planning decisions by AEL Network and Asset Groups to initiate a project within the AMP for the refurbishment or renewal of the asset in question.

2.8.5.4 Up-Sizing or Extension Processes & Systems

Load growth often consumes capacity headroom, so forecasting and network modeling tools provide an element of predictability for when network feeders need to be supported with capacitors, regulators, re-conducted with larger wire of zone substation transformers increased in size.

Network modeling software programs like ETap provide a valuable tool for forecasting when up-sizing is required when voltage performance limits are reached on substation feeders.

2.8.5.5 Reliability Enhancement Processes & Systems

Taking a review of faults and investigating their causes provides insight into how the impact of supply interruption can be reduced or avoided.

Improving security of supply level for larger loads is a well understood approach and documented in security of supply standards (EEA Guide).

Each year the 10 worst performing feeders are reviewed to determine the supply failure mode and what remedy can be implemented to reduce reoccurrence.

This may require introducing an additional feeder, splitting urban areas from rural areas to avoid remote rural faults affected urban areas or installing additional recloser equipment to reduce the number of customer affected by a single fault.



Equipment selection also has a bearing on service, maintenance, and availability factors which underpin reliability.

2.8.5.6 OHUG Processes & Systems

Conversion of overhead lines to underground cable systems has in the past required assistance from another utility or Council to contribute to the costs of the project.

Where the overhead line has reached an age or condition for replacement, which may be determined by increased load, then economics of placing the new asset as an underground system is considered. Generally there is no strong financial benefit for transfer of overhead assets into underground services.

2.8.5.7 Retirement Processes & Systems

Improvements in technology or construction materials can render some older assets obsolete as their condition, operability or cost to maintain in a serviceable condition becomes prohibitive.

Increasing demand can result in basic insulation levels being exceeded, requiring replacement of the asset for safety reasons.

2.8.5.8 Wider Business Processes & Systems

Customer applications for connection to the Alpine network are processed through a standardized system, with contractor quotes used to determine connection price.

The finance system records the job process, receiving the deposit payment and issuing the final receipt.

The majority of the systems are legacy systems of a type that is standard to small to medium enterprises.

3.

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3.1 Distribution Area

This section summarises AEL's assets and asset configurations, but begins by describing AEL's geographic coverage and the issues that are driving key asset parameters such as load growth that are seriously affecting AEL's capacity to supply future load.

3.1.1 Geographical Coverage

AEL's network stretches over 10,000 sq km, bounded between the Rangitata in the north and the Waitaki river in the South. To the West supply extends to the Southern divide as far as Mt Cook village while the coast is the natural eastern supply boundary as shown in figure 3.1 below. Three District Councils namely Timaru, Waimate and Mackenzie, provide infrastructure assets across the area and are also stakeholders in AEL. (The exception to the above is the Hakataramea Valley and the associated high country to the west bounding on the Aviemore and Benmore lakes which are part of the Network Waitaki supply area).

The majority of consumers live in Timaru City situated on the East Coast, with about 13,348 of AEL's 30,576 consumers living in or near the Timaru area.

Timaru is the hub of South Canterbury connecting the road networks West, North and South. The city serves a central business area, main residential population, a range of industries and commercial businesses including two meat works, a container port, a brewery, wool scour and food processing industries. Residential growth is steady, with higher demand for new industrial development.

The second largest population group lives at Temuka, 20 km North of Timaru. This area is surrounded by rural plains. AEL's largest customer, Fonterra (30 MW instantaneous maximum demand) operates a milk processing factory at Clandeboyne and continue to expand their operation as well as stimulating development in the local economy. The areas north of Temuka and up to the Rangitata River continue to see extensive development in cropping and dairying with supporting irrigation deployment providing intensive farming productivity.

Geraldine, Peel Forest, Pleasant Point, Pareora and St Andrews, are rural support towns with stable populations, serviced by the Timaru District Council.



■ **Figure 3.1: AEL Area of Supply**

The Waimate area is administered by the Waimate District Council and is the Southern area in South Canterbury. Sizeable irrigation development has occurred in this area, serving to stabilise the population of the Waimate Township. The establishment of a timber mill and an independent milk processing plant, represents the larger loads in the area and have stimulated local growth, particularly with the distributed irrigation activity and dairy loads which are driving high electricity demand. The geography of this area is balanced between rolling hills and flat plains, with planning being considered for establishing a large irrigation project and power station on the north bank of the Waitaki River from 2014.



The Mackenzie area is situated 40 km west of Timaru and extends to the Southern divide. This is an alpine area requiring assets to be strengthened for snow and wind loading. Mackenzie District Council is located in Fairlie and administers Albury, Tekapo, Twizel and Mt Cook townships. Fairlie is a farming support town, while Tekapo, Twizel and Mt Cook are tourist and holiday home destinations with burgeoning subdivision and hotel accommodation development. Twizel is the operational centre for Meridian's power generation assets. Growth in the Tekapo and Twizel destinations are predicted to increase, particularly in Twizel with plans for further irrigation development in the district.

3.1.2 Demographics

AEL's network area corresponds almost exactly to the combined coverage of the Timaru, Mackenzie and Waimate District Councils. The total population of the network area over the last 12 years is listed in Table 3.1 below.

■ **Table 3.1: Population growth**

District	1996 census	2001 census	2006 census
Timaru	42,633	41,967	42,867
Mackenzie	4,077	3,717	3,804
Waimate	7,620	7,101	7,206
Total	54,330	52,785	53,877

Within the base population there are three important elements that influence AEL's business strategy namely:

- The median age of the population (how many people will move from market-driven incomes to fixed incomes over the next 20 years or so).
- The median household income (a reflection of the general level of wealth and economic activity which drives discretionary spending).
- The level of unemployment (which also provides a measure of the discretionary income potential).

These elements are detailed in Table 3.2 below:

■ **Table 3.2: Population elements influencing AEL's business strategy**

District	Median age	Percent population over 45	Median personal income	Unemployment
Timaru	42	44%	\$21,500	6.3%
Mackenzie	39	41%	\$23,000	3%
Waimate	41.4	46%	\$18,000	4.4%
National average	34.8	32%	\$20,700	7.5%



The above analysis indicates that the population within Alpine's network area is older than the national median, slightly more wealthy than the national median, and less likely to be unemployed.

3.1.3 Key Economic Activities

The South Canterbury area's key economic activities are primary product based, including recent significant growth in arable, dairy farming and dairy processing. The port operations are also an important element in the local economy. The area's fortunes will therefore be strongly influenced by:

- The relative value of dairy products compared to other commodities that drive the rate of dairy conversions.
- Government policy on nitrogen-based pastoral farming.
- Environment Canterbury's policies on access to water for dairy/crop farming and investment in further irrigation scheme development
- Major shipping lines decisions on which New Zealand ports their ships will visit.
- It is expected that the proposed Holmic Weston cement plant, near Oamaru, will rail cement to PrimePort Timaru for coastal shipping and exporting.

The impact of these issues is detailed in Table 3.3 below:

■ **Table 3.3: Economic Activities and their impact**

Economic Activity	Impact
Rate of dairy conversions	<ul style="list-style-type: none"> • May lead to increased dairy shed demand. • May lead to increased dairy processing demand.
Government policy on nitrogen-based farming	<ul style="list-style-type: none"> • May lead to contraction of dairy shed demand. • May lead to contraction of dairy processing demand.
Access to water	<ul style="list-style-type: none"> • May lead to increased irrigation demand. • Shift of electrical load centre will drive new infrastructure development
Shipping line decisions	<ul style="list-style-type: none"> • May reduce demand at Port of Timaru. • May reduce reliability requirements for cold storage at Port of Timaru.
Loading out of cement at PrimePort	<ul style="list-style-type: none"> • May lead to a 1.5MW demand increase.

3.1.4 Large Consumers

Table 3.4 lists the consumers with greater than 1000 kW demand.

■ **Table 3.4: Large Consumers with greater than 1000 kW MD**

Consumer:	MD (kW)
Fonterra Co-Operative Group Limited	16,202
Fonterra Co-Operative Group Limited	13,778
Silver Fern Farms Limited	4,359
Alliance Smithfield	3,333
New Zealand Dairies Limited (Supply No 1)	2,073
New Zealand Dairies Limited (Supply No 2)	1,570
Juice Products New Zealand	1,104

The impact that these large customers have on AEL's networks is described below:

3.1.4.1 Fonterra Co-Operative Group Limited

Location:	Clandeboyne 1, Milford
Dedicated Assets:	<ul style="list-style-type: none"> - one underground 33 kV cable circuit from Temuka GXP, plus - one overhead 33 kV line circuit from Temuka GXP, - 33/11 kV 2 x 20 MVA zone substation, including OLTC transformers and 15 x CB 11 kV switchboard, plus - several 11/0.4 kV distribution substations with transformers and RMUs.
Impact on AEL Network:	Considerable.

3.1.4.2 Fonterra Co-Operative Group Limited

Location:	Clandeboyne 2, Milford
Dedicated Assets:	<ul style="list-style-type: none"> - one underground 33 kV cable circuit from Temuka GXP, plus - one overhead 33 kV line circuit from Temuka GXP, - 33/11 kV 2 x 25 MVA zone substation, including OLTC transformers and 12 x CB 11 kV switchboard, plus several 11/0.4 kV distribution substations with transformers and RMUs.
Impact on AEL Network:	Considerable.

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3.1.4.3 Silver Fern Farms

Location:	Pareora
Dedicated Assets:	N-1 33/11 kV 2 x 5/6.25 MVA zone substation being upgraded in 2010-11 to 2 x 9/15 MVA capacity and two relocatable 33 kV switch -rooms; with two existing dedicated 11 kV CB feeders to consumer owned switchgear at works,
Impact on AEL Network:	Initially significant, but growing irrigation load in the Pareora area and the ability to relocate the 33/11 kV transformers and one of the new 33 kV switchboards to another location within the growing AEL Network would minimise the effect of the stranded assets.

3.1.4.4 Alliance Smithfield

Location:	Smithfield, Timaru
Dedicated Assets:	11 kV connection to consumer owned switchgear.
Impact on AEL Network:	significant, but feeder capacity could be rescheduled within the AEL Timaru Network.

3.1.4.5 NZ Dairies Limited

Location:	Studholme
Dedicated Assets:	- 7 x 11/0.4 kV distribution transformers, - one dedicated 11 kV 630 Amp CB and feeder from AEL switchroom at Studholme GXP
Impact on AEL Network:	Significant, but transformers and switchgear could be reused over time elsewhere in the Network.

3.1.4.6 NZ Dairies Limited

Location:	Studholme
Dedicated Assets:	- 13 x 11 kV RMUs, - one dedicated 11 kV 630 Amp CB and feeder from AEL switchroom at Studholme GXP
Impact on AEL Network:	Significant, but transformers and switchgear could be reused over time elsewhere in the Network.

3.1.4.7 Juice Products New Zealand

Location:	Washdyke
Dedicated Assets:	- one 1 MVA transformer,

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- 95 meters of 95mm² 11 kV cable

Impact on AEL Network:

Significant load but limited impact with respect to network.

3.1.5 Other Drivers of Electricity Use

Other drivers of electricity use include:

- Cold weather in winter (coastal South Island compared with North Island)
- Low inland temperatures during winter (-10°C frosts are common in most areas west of Fairlie and Geraldine).
- Moves by Environment Canterbury to improve air quality by restricting the use of coal and wood fires by replacement with clean air approved units or replacement with electric heat pumps. AEL recognises that installing even 3,000 heat pumps rated at 2kW each would add 6MW of winter peak demand. However this projected load could be less if some older inefficient types of electric heating were updated.
- The likely use of these heat pumps as air conditioners in the 30°C summer heat adding further to the summer peak.

3.1.6 Energy & Demand Characteristics

Key energy & demand figures for AEL's six GXP areas for the year ending 31 March 2010 are detailed in Table 3.5.

■ **Table 3.5: GXP Energy and Demand figures**

GXP area	Parameters				
	Energy (GWh)	Max Dmd (MW)	Load Factor	Txpr Capacity Utilisation	Long-term trend
Albury	10.13	3.48	5.7	72%	Low growth < 1%/yr.
Studholme	90.17	17.62	6.1	75%	Strong growth of approx. 4.5%/yr.
Tekapo	17.22	3.89	4.0	32%	Growth of up to 3%/yr.
Temuka	267.13	50.8	5.8	48.7%	Steady growth of up to 5%/yr.
Timaru	342.14	62.52	4.9	82.3%	Low growth < 1%/yr.
Twizel	12.21	2.82	4.1	12%	Growth of up to 2.5%/yr.
Exported	-16.18				
Generation	28.32				
Total	751.14	141.13			Steady growth expected.



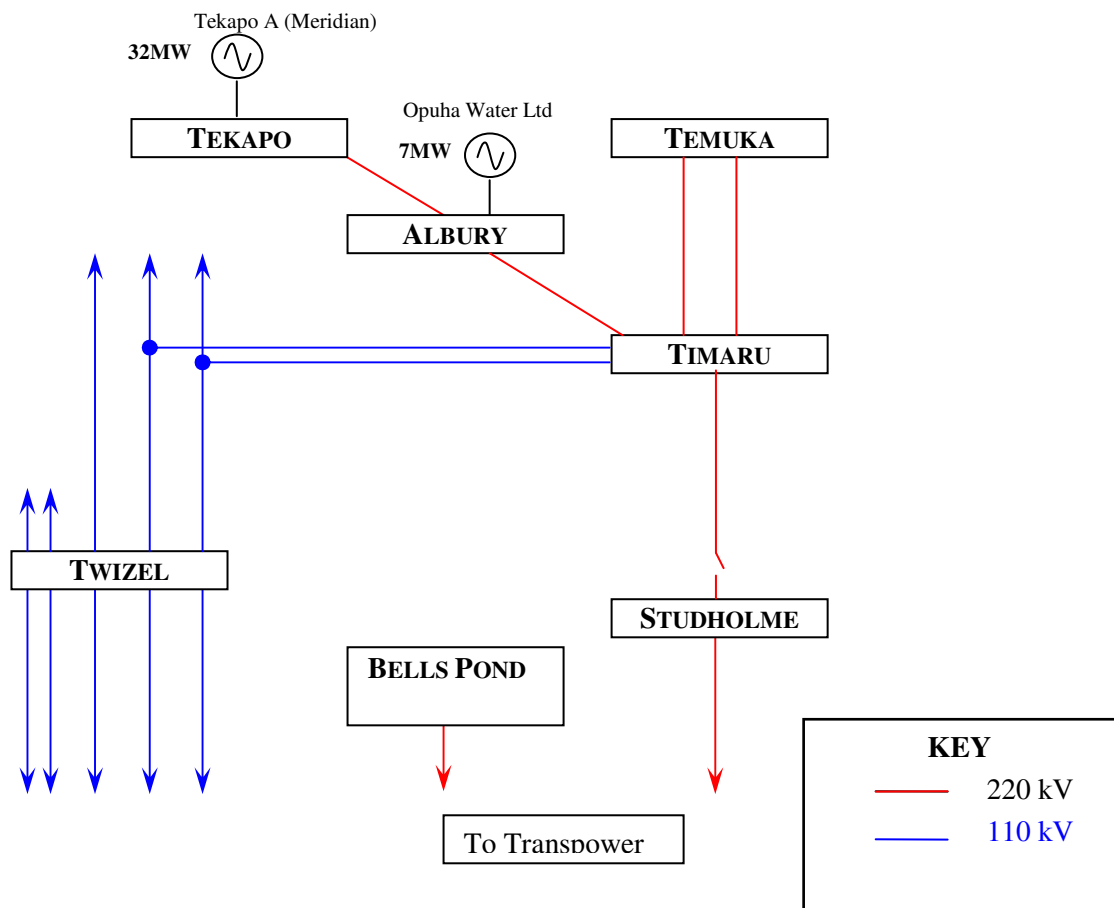
3.2 Network Configuration

AEL's network comprises 2 historically distinct lines businesses, the Timaru MED and the South Canterbury EPB, which were merged in 1993. Hence the existing asset configuration comprises lines through a corridor in an EPB area to supply a totally encircled MED area similar to cities such as Invercargill, Palmerston North, Napier, Hamilton and Nelson. This historical arrangement has led to 2 key characteristics:

- The compact MED area was supplied at 11 kV from Timaru GXP.
- The phase shift between the 110/11 kV supply in the Timaru metro area and the 110/33/11 kV supply in the adjacent Temuka and Geraldine rural areas means that the historical areas cannot be easily and safely meshed to improve security of supply.

3.2.1 Bulk Supply Configuration

The configuration of the GXP's from a transmission perspective is detailed in the following diagram.



■ **Figure 3.2: Transpower GXP's**

AEL currently takes bulk supply from 7 Transpower GXP's with details as listed below:

■ **Table 3.6: GXP Supply Details**

Transpower GXP	GXP voltage(s), Transmission	GXP supply Voltage to AEL	GXP (n) Capacity	GXP (n-1) Capacity	AEL Demand
Albury	110 kV	11 kV	5MVA	0	3.93MW
Studholme	110 kV	11 kV	22MVA	11MVA	17.6MW
Bells Pond	110 kV	110 kV	20MVA	0	6.5MW
Tekapo	110 kV	33 kV	10MVA	0	4.1MW
Temuka	110 kV	33 kV	102MVA	51MVA	51MW
Timaru (city 11 kV & 11/33 step up)	220 kV, 110 kV	11 kV	82MVA	54MVA	62MW
Twizel	220 kV	33 kV	40MVA	20MVA	3.1MW

(Based on statistics as at 31st December 2010).



The ownership and management of these 7 GXP's are Transpower's responsibility. The key GXP development issues that AEL is currently discussing with Transpower are listed in § 5.7.2 and § 5.7 respectively.

3.2.2 Transpower – Grid Exit Points

The seven Transpower GXPs are described in more detail below in order of magnitude of load supplied.

3.2.2.1 Timaru GXP

Timaru GXP is the largest supply point connecting two 220/110 kV interconnectors to provide a 110 kV bus which acts as a transmission hub for Albury, Tekapo, Temuka and Studholme/(Bell's Pond). The 110 kV is stepped down through three transformer banks to supply the 11 kV switchboard at Timaru.

The 11 kV is split across 14 feeder circuit breakers, two are stepped up to 33 kV by AEL to supply three single circuit 33 kV lines, two 10km circuits to Pareora Zone Sub supplying a 5 MW meat works and a rural load, and the third circuit supplying a rural community at Pleasant Point Zone Substation for township and rural customers some 12 km away.

Four 11 kV subtransmission cables supply some 35 MW to the CBD area through Grasmere St 11 kV switching substation, then cables onto Hunt and Victoria St 11 kV switching stations. Each switching station has an indoor switchboard with between eight and 10 cable feeders each into the CBD and surrounding residential areas.

Timaru GXP also supplies 11 kV feeders to both the Western residential areas and the northern residential and industrial areas of Washdyke and the 4 MW meat works at Smithfield.

The 11 kV switchboard at Timaru is due for replacement as it is at end-of-life as are the 110/11 kV transformer banks which, due to load growth, cannot support N-1 security. AEL is discussing with Transpower options for Timaru with a clear long term engineering solution being for development of a 33 kV supply rather than 11 kV. In the mean time Transpower are looking to replace the 11 kV switchboard which suits AEL's desire to take 11 kV from the site for at least the next 10 years. Transpower is also considering replacing the 110/11 kV transformers T2 and T3. They are aged single phase banks which may be replaced with three phase units.

As AEL's load grows in the Port and Washdyke areas, a 33/11 kV zone substation in each area will be required to support the development. When these zone substations are developed the 33 kV POS will be taken from Transpower. Timing at present is uncertain given the economic climate.

At Timaru, peak demand occurs during winter due to the dominant residential load.



3.2.2.2 Temuka GXP

The 110/33 kV GXP has eight 33 kV feeders; four to Fonterra's Clandeboye Dairy Factory (of which two are direct cables and two are overhead circuits supported on a single pole line), two 33 kV cables to Alpine's 33/11 kV zone substation (co-sited at the Temuka GXP), one 33 kV circuit breaker to supply an overhead 33 kV feeder to Geraldine, and one 33 kV circuit breaker to supply an overhead 33 kV feeder to Rangitata.

The AEL 33/11 kV zone substation supplies the Temuka township and surrounding rural area.

Peak demand occurs during summer based on the predominant dairy and irrigation load.

3.2.2.3 Studholme GXP

Studholme GXP provides two 11 kV incoming supplies to AEL's 11 kV switchboard which is co-sited at the GXP. Six 11 kV feeders provide supply to the Waimate township, NZDL dairy factory, and the surrounding rural areas. The substation demand is summer peaking from strong growth from NZDL's dairy factory, arable/dairy farming and irrigation demand.

Partial off load of Studholme occurred at the end of August 2010 with the full commissioning of Bell's Pond Substation. The remaining load is still greater than the N-1 security offered from a single transformer. At times Bell's Pond will have to be removed from service when the sole 110 kV line that supplies it is released so Studholme has to have the firm capacity to uptake Bell's Pond load, or at least as much load as the feeders towards Bell's Pond can support.

Alpine is working with Transpower to have Studholme's capacity increased via two 40 MVA 110/11 kV transformers and a new 11 kV switchboard. Alpine's switchboard is rated 23.8 MVA which will be insufficient to match the new transformers.

3.2.2.4 Bell's Pond GXP

Bell's Pond GXP is a single tee off the STU-OAM-WTK 2 110 kV circuit. The GXP is basically a 110 kV metering point which was made available to Alpine so that a 110/33/11 kV zone substation could be connected.

Long term, as the load grows in the lower Waitaki valley, a second tee off is intended to be made off the OAM- BPT-WTK 1 110 kV circuit for a second transformer thus increasing the station security to full N-1.

3.2.2.5 Albury GXP

Albury is teed off the TIM-TKA 110 kV line and has a single 110/11 kV bank with two incomers onto an 11 kV switchboard and four 11 kV feeders. Two, one in service, one back up, 11 kV feeders are transformed via an AEL 11/33 kV step-up transformer. The 33 kV supply from this step-up is taken to Fairlie and then onto Opuha Dam. This allows connection of the Opuha 7 MW



hydro generation with Albury, and export to the Grid. The remaining two 11 kV feeders supply rural farming areas with one feeder being able to be paralleled with the Pleasant Point Zone substation.

Transpower have identified that the 11 kV switchboard is at the end of its life; they are presently planning for its replacement in April/May 2011.

3.2.2.6 Tekapo GXP

Tekapo A is supplied from the grid via a 110/11kV transformer. Meridian can make their generator available if the grid is unavailable. Generally when the Tekapo A-Timaru circuit is released, Meridian can run their generation to supply AEL's Tekapo load islanded from the Grid.

Tekapo A power station would be used in the case of the loss of 220 kV supply to Timaru to bolster the weak infeed from Waitaki to Timaru. Plans are written and held by the region operators to enact this.

The Tekapo GXP utilises a 11 kV circuit breaker (CB32), a 11/33kV step up transformer and 33kV circuit breaker (CB1042) to supply AEL's short 33 kV overhead line to the Tekapo Village 33/11 kV zone substation. There is no alternative supply should this fail or be released.

A study was commissioned to replace the 11 kV board at Tekapo A, by Meridian and Transpower. This would have given opportunity to add a bus coupler and an additional 11 kV Alpine feeder to the board. The bus coupler would segregate the generator and 110/11 kV incomer and the two Alpine feeders. The 33 kV line to the Tekapo Village 33/11 kV Zone substation would then be decommissioned and two 11 kV feeders utilised instead. This would increase Alpine's security of supply to Tekapo Village.

With the change of ownership of Tekapo A from Meridian to Genesis, AEL is unsure of the projects future.

3.2.2.7 Twizel GXP

Similar to Tekapo, Twizel is supplied from a single source Transpower 33 kV CB feeder onto a short AEL overhead line into its Twizel zone substation. AEL has an indoor 11 kV switchboard with two feeders supplying Twizel township and two additional feeders supplying the surrounding rural area. Subdivision development is very popular as well as potential for irrigation scheme development. An embedded network operator is active in also providing supply to new developments in this area at two Network Supply Points at Manuka Terrace and Mackenzie Park.

3.2.3 Assets by Category

AEL's assets, from the Transpower GXP's down, can be grouped into seven broad categories as listed below:

- Sub-Transmission Circuits & Zone Substations,
- Distribution Lines and Cables
- Distribution Substations, including Transformers and RMUs,
- Line Regulators, Capacitors, and Rural Switches
- LV Reticulation Lines and Cables, including Link and Distribution Boxes
- SCADA, Communications and Ripple Plants
- Meters and Load Control Relays at consumer premises.

3.2.4 Sub-Transmission & Zone Substation Configuration

Due to the legacy MED / SCEPB configuration, AEL has different sub-transmission asset configurations at each GXP, as summarized in the following table:

■ **Table 3.7: GXP Configurations**

GXP	Sub-transmission & Zone Substation Configuration
Albury	<ul style="list-style-type: none"> • Albury 11/33 kV step-up Substation, supplying single circuit 33 kV line to Fairlie, and from there the 33 kV link line to the privately owned Opuha Power Station. • Two 11 kV feeders
Studholme	<ul style="list-style-type: none"> • 11 kV indoor switch room, supplying at 11 kV the nearby NZDL dairy factory, Waimate township, and the surrounding rural area
Bells Pond	<ul style="list-style-type: none"> • AEL 110/33/11 kV zone substation with three 11 kV feeders
Tekapo	<ul style="list-style-type: none"> • Single 33 kV circuit to 33/11 kV Tekapo zone substation, and tap-off 33 kV line to Glentanner, Unwin Hut and other smaller 33/11 kV zone substations.
Temuka	<p>Four 33 kV feeders; two double circuit 33 kV lines and two 33 kV cable circuits, to the Fonterra's Clandeboye dairy factory (two 33/11 zone substations at Clandeboye).</p> <ul style="list-style-type: none"> • Two 33kV feeders to the local zone substation. • One 33 kV feeder to Geraldine. • One 33 kV feeder to Rangitata.
Timaru	<ul style="list-style-type: none"> • Timaru 2 x 11/33 kV step-up Substation, supplying one single 33 kV line to Pleasant Point, and two single circuit 33 kV lines to Pareora. • Four 11 kV sub-transmission cable circuits to Grasmere, which then split into a double circuit ring configuration to Hunt and Victoria 11 kV zone substations.
Twizel	<ul style="list-style-type: none"> • Single 33 kV circuit to 33/11 kV Twizel Substation.

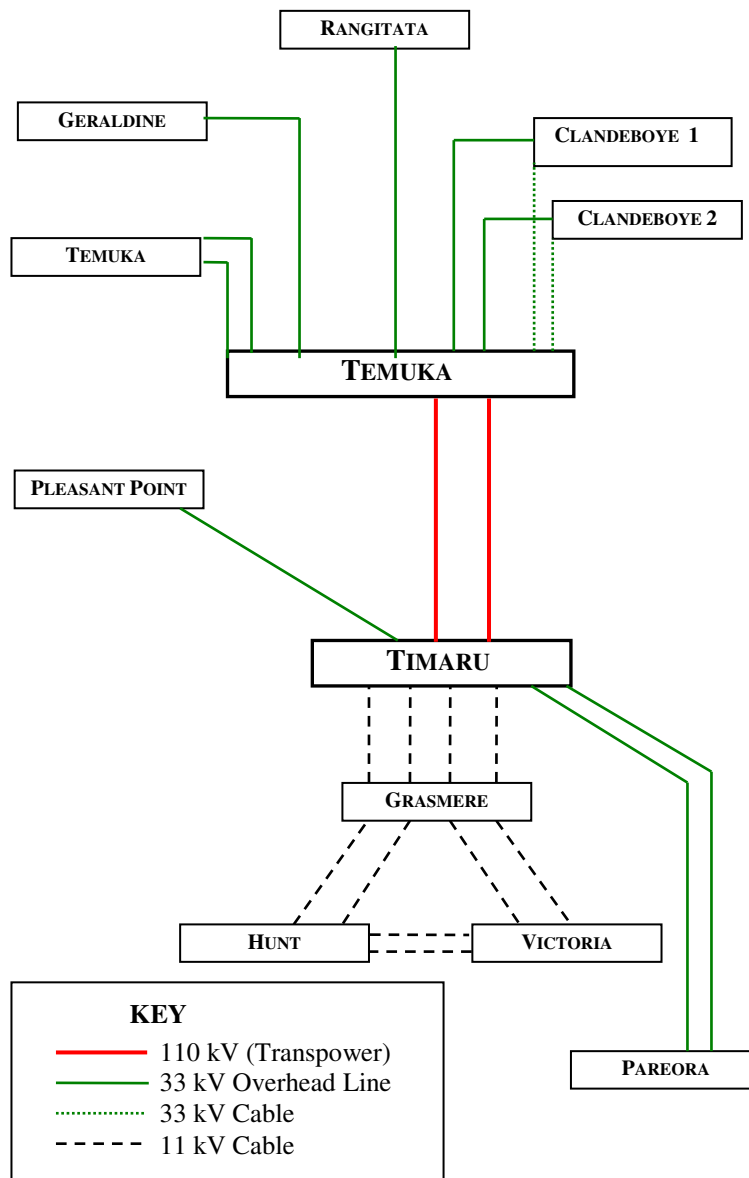
3.2.4.1 Substation Major Assets supplied from Timaru GXP

■ **Table 3.8: Substation Major Assets – Timaru GXP**

Major AEL Subtransmission & Substation Components				
Timaru GXP (Plant/Age/Condition)				
Subtransmission from Timaru GXP	Plant/Substation (Max Demand)	Transformers	Switchgear	Ripple Plant
2x11 kV Cables (2004) Excellent	Grants Hill (11MW)	2x25 MVA OLTC 33/11 kV (2003) Excellent	3x33 kV OCBs (1986) Fair	Zellweger 317Hz
4x11 kV Cables (1983) Fair	Grasmere St (13+11+11 MW)		17xVCBs (1999) & 1xOCB & Bus (1960) Fair	
2x11 kV Cables (1962) Fair	Victoria St (11 MW)		12xVCBs (1999) & 1xOCB & Bus (1960) Fair	
2x11 kV Cables (1987) Good	Hunt St (11 MW)		16xVCBs (1984) Good	
1x33 kV line (1977) Good	Pleasant Point (4 MW)	1x5-6.25 MVA (1972) Good	6x11 kV VCB (2006) Excellent 1x33 kV OCB (1980) Good	
2x33 kV Line (1979-85) Good (1963) Poor	Pareora (7 MW)	2x5-6.25 MVA OLTC 33/11 kV (1973 & 77) Fair	9x11 kV VCBs(2008) Excellent * 2x33 kV OCBs(1984) Good	

The following diagram summarises the breakdown of AEL substations and subtransmission assets connected from the Timaru GXP:

ALPINE ENERGY LIMITED



■ **Figure 3.3: AEL Substations from Timaru GXP**

The age, condition and details of the subtransmission and substation equipment downstream of each GXP are summarised in the following tables:

■ **Table 3.9: Substation Major Assets – Albury GXP**

Major AEL Subtransmission & Substation Components Albury GXP (Plant/Age/Condition)				
Subtransmission from Albury GXP	Plant/Substation	Transformers	Switchgear	Ripple Plant
1x33 kV Line (1967) Fair	Fairlie (3 MW)	1x3 MVA (1964) Fair	1x11 kV OCB (1989) Fair 1x33 kV OCB (1997) Good 1x2.5 MW Regulator (C435) Good, insufficient capacity	
1x11 kV Cable (1997) Good	Albury (6 MW)	7.5 MVA (1997) OLTC 33/11 kV Excellent	1x33 kV OCB (1994) Fair	1xMetVic 605/510 Hz

■ **Table 3.10: Substation Major Assets – Temuka GXP**

Major AEL Subtransmission & Substation Components				
Temuka GXP (Plant/Age/Condition)				
Subtransmission from Temuka GXP	Plant/Substation	Transformers	Switchgear	Ripple Plant
Transpower 2x33 kV Cables	Temuka (17 MW)	2x25 MVA OLTC 33/11 kV (2007) Good	9x11 kV VCBs (2006) Excellent	1xZellweger 317Hz
1x33 kV Line (1966) Fair	Geraldine (6 MW)	1x5-6.25 MVA OLTC 33/11 kV (1972) Good	3x11 kV VCBs, feeders (2007) Excellent 1x11 kV VCB, T2 (2007) Excellent 1x33 kV VCB, T2 (2009) Excellent	
1x33 kV Line (2003) Excellent	Rangitata (8.5 MW)	2x5-9 MVA OLTC 33/11 kV (1982) Good	1x33 kV OCB (1989) Good 5x11 kV VCB (2004) Excellent 3xMcG-E Regulators (2003) Excellent	
2x33 kV Lines (1997) Good	Clandeboyel (14 MW)	2x20 MVA OLTC 33/11 kV (1997) Good	2x33 kV OCBs (2004) Good 15x11 kV VCBs (2000) Excellent	
2x33 kV Cables (2004) Excellent	Clandeboyel2 (14 MW)	2x25 MVA OLTC 33/11 kV (2004) Excellent	2x33 kV OCBs (2004) Excellent 12x11 kV VCBs (2004) Excellent	

Note: Geraldine OCB's (reclosers) replaced with VCBs (reclosers) in 2009 due to reliability issues.

■ **Table 3.11: Substation Major Assets – Twizel GXP**

Major AEL Subtransmission & Substation Components				
Twizel GXP (Plant/Age/Condition)				
Subtransmission from Twizel GXP	Plant/Substation	Transformers	Switchgear	Ripple Plant
1x33 kV Line (1970) Good	Twizel (2.6MW)	1x5/6.25 MVA T1 OLTC (1972) Good 1x3 MVA (1964) Fair (off line spare)	8x11 kV OCBs (1971, needs update – 71 is when SCEPB took the MV OCBs over) Fair 1x33 kV OCB (1972, needs update – 72 is when SCEPB took the MV OCBs over – same vintage as TEK) Fair	

■ **Table 3.12: Substation Major Assets – Tekapo GXP**

Major AEL Subtransmission & Substation Components				
Tekapo GXP (Plant/Age/Condition)				
Subtransmission from Tekapo GXP	Plant/Substation	Transformers	Switchgear	Ripple Plant
1x33 kV Line (1991) Good	Tekapo (3.4MW)	1x3 MVA (1964) Fair	1x33 kV OCB (1984) Good, 1x33 kV OCB (1960) Poor 7x11 kV OCBs (1984) Good	Zellweger 500Hz
1x33 kV Line (1974) Good	Mount Cook (1MW)	1x1.5 MVA OLTC 33/11 kV (1974) Good	2x11 kV OCBs (1977) Fair 1x33 kV OCB (1974) Fair	
1x33 kV Line (1973) Fair	Glentanner (0.2MW)	600 kVA 33/11 kV (1986) Fair	1x11 kV OCB (1992) Good	

■ **Table 3.13: Substation Major Assets – Studholme GXP**

Major AEL Subtransmission & Substation Components Studholme GXP (Plant/Age/Condition)				
Subtransmission from Studholme GXP	Plant/Substation	Transformers	Switchgear	Ripple Plant
Transpower 2x11 kV Cables	Studholme (16.5 MW)		9x11 kV VCB (2005) Excellent	Zellweger 317 Hz

The subtransmission circuits to zone substations feeding the major loads of Timaru City and Clandeboye have N-1 capacity.

Reviewing each sub-transmission table indicates loading condition and age characteristics which require management within the term of this plan.

In Timaru City, Alpine's 11 kV distribution feeders are all ring feed allowing N-1 supply with limited time for switching the feed direction and open point. The reticulation for Timaru City's Hunt St 11 kV switching station is shown in Appendix F. Appendix G details the LV reticulation. This also shows the extent to which the overhead lines within the city have been converted to underground cables. The review of the underground programme has resulted in Alpine funding a higher rate of conversion for three years, then retaining any existing works overhead.

There are two meat processing works; (Alliance) supplied at 11 kV directly from Timaru and (Silver Fern) supplied at 11 kV directly from the Pareora zone substation.

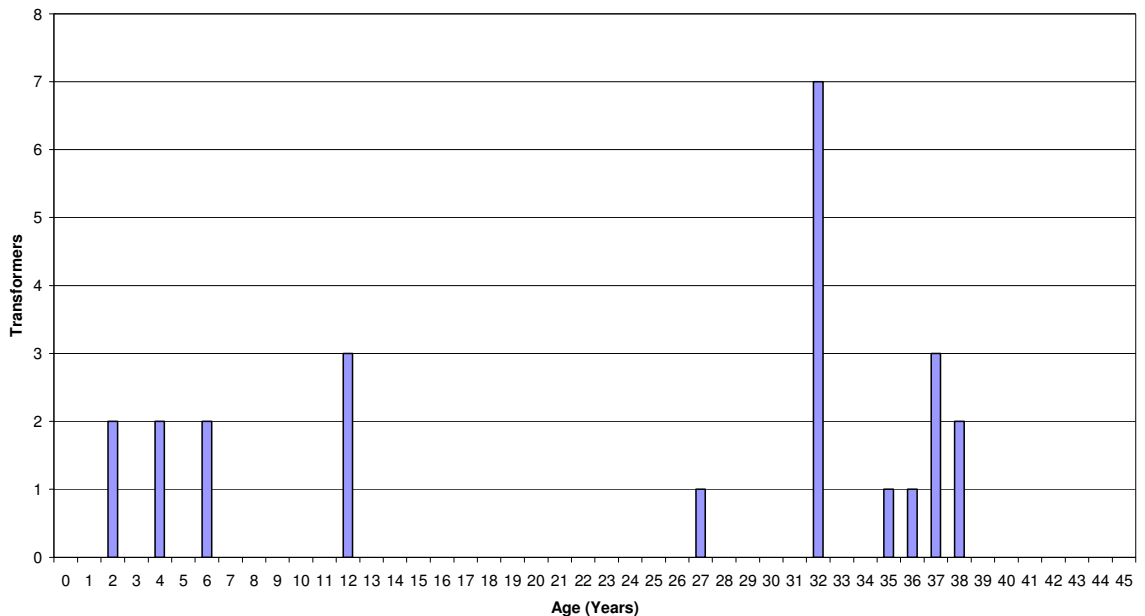
A summary of network assets replacement costs is shown in Appendix A

3.2.5 Major Zone Substations

A breakdown of the major zone substation components have been included in section 3.1.1.

The age profile of zone substation transformers is provided in the following graph.

Zone Sub Age Profile



■ **Figure 3.4: Zone Substation Age Profile**

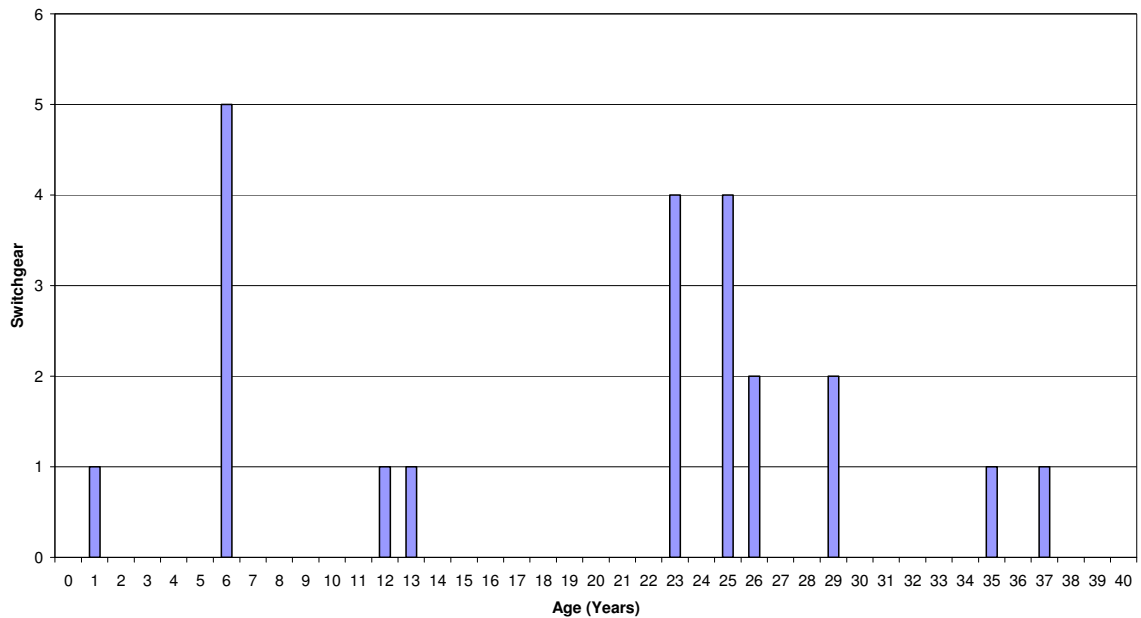
The zone substation transformer population is generally in good condition.

However, the Clandeboye No.1 T2 Transformer requires inspection and repairs due to gasing. It is planned to remove it temporarily from service in early 2011 to undertake this work.

The older transformers are at generally lower loaded sites and have been refurbished mid life to ensure they reach their expected life of 50 years service. Some further minor refurbishment will be undertaken as some of these older transformers are replaced and re-sited.

New transformer sets have been purchased for Pareora and new zone substations for development within the Timaru City area. Section 5 contains detailed information on the Zone Substation developments planned over the next few years.

33kV Switchgear Age Profile

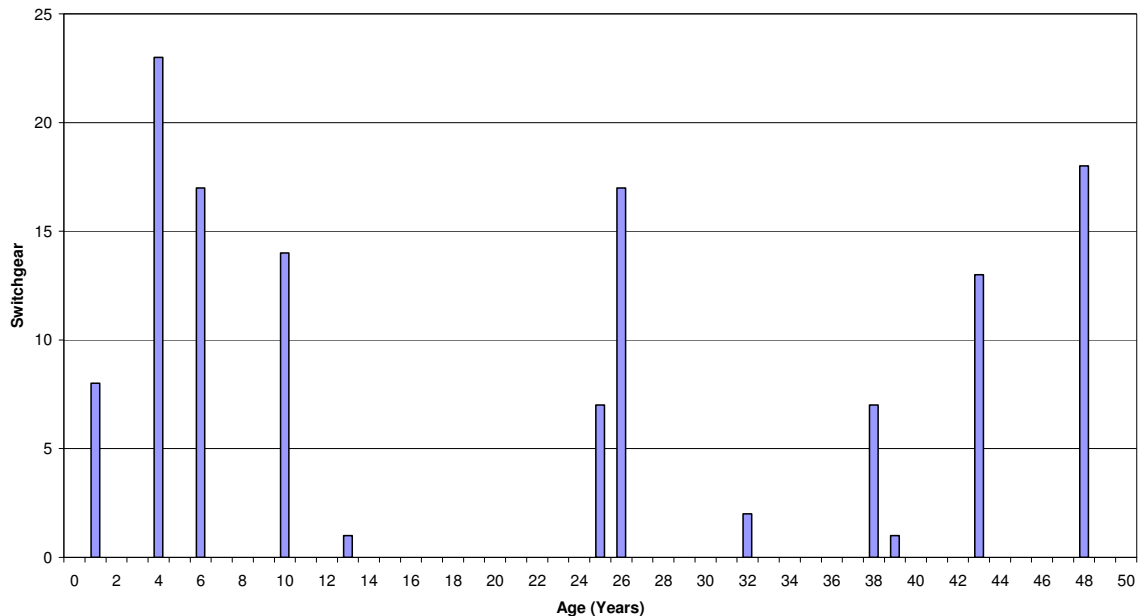


■ **Figure 3.5: 33 kV Circuit Breaker Age Profile**

There are twenty three 33 kV circuit breakers on the AEL network, the majority are situated within Zone Substation compounds to protect zone transformers or subtransmission lines. Each circuit breaker has an associated protection relay and controller. The older controllers (Form 3A) associated with the RVE style of breakers are becoming less reliable and will be analysed for repair or replacement during the period of the plan.

The 33 kV breakers have vacuum mechanisms contained in bulk oil tanks. Three 33 kV breakers are due for replacement during the period of the plan,

11kV Indoor Switchgear Age Profile



■ **Figure 3.6: Indoor 11 kV Switchgear Age Profile**

The above table gives an indication of the age of the indoor 11 kV circuit breakers on the high voltage network. Earlier circuit breakers are of the bulk oil variety and were installed between 1962 and 1985. More recently vacuum type circuit breakers have been installed and account for the circuit breaker population after 1985. They are being used for new installations, and where bulk oil circuit breakers are being replaced.

The suites of 11 kV indoor circuit breakers at Grasmere (1962) and Victoria (1967) have had the majority of their bulk oil circuit breaker trucks replaced with vacuum, the bus couplers are the exception as manufacture was too difficult. This was an efficient means of extending the asset life, however the condition of the remaining switchboard protection and bus work is now indicating more frequent assessment is required and it is expected that provision is made for these switchboards to be retired during the period of the AMP. The Victoria switchboard that supplies Timaru City will be replaced by the new North Street substation in 2012. Options are being explored for Grasmere to be split across two buildings.

AEL inspect circuit breakers in line with manufacturer's recommendations. Breakers are only returned to service if the condition guarantees sufficient remaining life for the next maintenance period.



The maintenance database allows breakers that have not been serviced within the manufacturer's recommendations to be flagged. Flagged breakers are inspected when possible.

Battery banks installed at zone substations have now been replaced with sealed recombinant type batteries which have a higher initial cost but give a far greater life (up to ten years but are typically changed out at seven years) and also have low maintenance requirements.

Most of the protection equipment installed on the network is related to the age of the overhead line, cable, switchgear or transformer protection. The 33 kV and 11 kV feeder protection systems are generally the same age as the associated switchgear. Protection equipment is tested regularly; if the tests determine the equipment is reaching the end of its reliable service life then it will be programmed for change-out.

The condition of existing zone substation control and alarms panels varies considerably throughout the system, and is generally dependent on the age of the substation.

The metaling of switchyards to reduce ground maintenance and enhance personnel safety has been achieved at most sites. Security fencing around sites is regularly checked to maintain site security, and prevent unauthorised access.

An assessment of the seismic strength of buildings and structures at all major substations has been carried out and all identified remedial work has been completed.

Substation buildings and grounds are regularly inspected, and maintenance is undertaken as and when necessary.

3.2.6 Distribution Lines and Cables

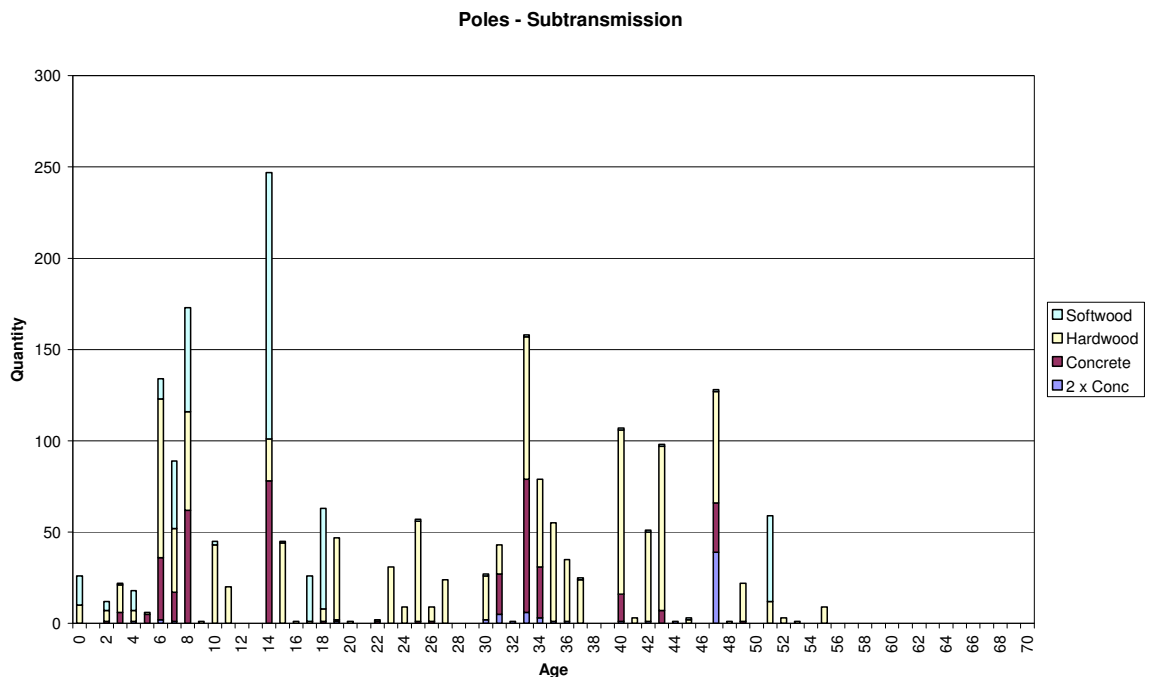
3.2.6.1 Overhead Lines – General

The overhead electrical network has been developed over several decades and with regular maintenance and growth it would be difficult to identify a single overhead feeder that had reached its predicted 50 year asset life which contained all of its original components.

However there would be original subsections still performing well based on regular condition inspections and maintenance practices. This underlines that regular inspection and maintenance occurs to extend the service delivery of overhead systems in a manner that can distort the actual age of an asset segment well beyond the expected life calculated from its initial construction date.

3.2.6.2 33 kV Subtransmission

The following Chart illustrates the age profile of the 33 kV Subtransmission poles.



■ **Figure 3.7: Subtransmission Poles Age Profile:**

The majority of the 33 kV subtransmission network was installed during the 1960's and 1980's to meet the growing demand in the rural network. The growth spike that occurred in 1996 resulted from the development of the 30 MVA dairy factory at Clandeboye. In 2004 a new 33 kV line was constructed to supply the Rangitata substation. The two 33 kV lines to the Clandeboye Dairy Factory were thermally uprated to 30 MVA from 20 MVA during 2005. This was achieved by creating greater clearances through replacement of alternate suspension insulator sets with post insulators as required. This approach provided an efficient and economic solution for the client and preserved AEL's existing asset value.

■ **Table 3.14: Sub-transmission line Inspection Priority**

Location of line	Year of Construction	Maintenance Priority
Timaru Sub to Pareora Sub #1	1979 & 1985	1
Timaru Sub to Pareora Sub #2	1963	2
Timaru Sub to Pleasant Point Sub	1977	3
Temuka Sub to Geraldine Sub	1966	4

Location of line	Year of Construction	Maintenance Priority
Temuka Sub to Winchester Township	1979	5
Winchester Township to Rangitata Sub	2003	12
Temuka Sub to Clandeboyne Sub	1997	10
Albury Sub to Fairlie Sub	1967	6
Opuha Dam to Fairlie Sub	1997	10
Tekapo Sub to Mt Cook Sub	between 1975 & 2001	8 & 11
Transpower Tekapo to Tekapo Sub	1991	9
Transpower Twizel to Twizel Sub	1968	7

Six of the 33 kV lines in excess of 25 years old have been inspected in the last nine years and all of these lines have been maintained as required. The older part of the seventh line is more than 25 years old has been inspected and is scheduled for maintenance.

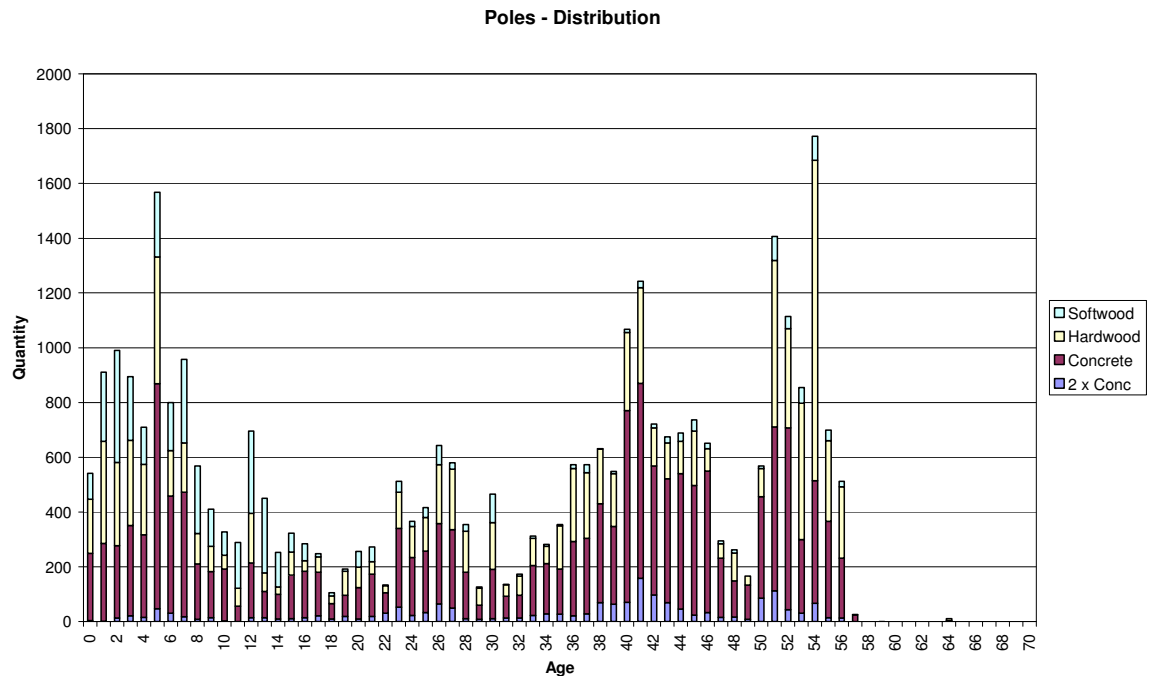
Access to 33 kV lines for refurbishment work is becoming increasingly more difficult and expensive as in most cases there are constraints on alternative supply.

The 33 kV lines built within the last 25 years will have their first below ground inspection on their 25th anniversary unless their condition suggests otherwise.

3.2.6.3 11 kV and 22 kV Distribution

Three lines were established by the MacKenzie District Council in the 1950's to reticulate the Haldon, Lilybank and Simons Pass Stations in the Tekapo area. Due to the large distances, 67 km, 37 km and 31 km respectively, they were supplied at single phase 22 kV. With only a few other Stations along their route these lines are considered uneconomic. The Lilybank line has been maintained in the last 5 years and half the Haldon line maintained in 2009. The balance of the Haldon line together with the Simons Pass line will be maintained in the next two years.

The following Chart illustrates the age profile of distribution line poles.



■ **Figure 3.8: Overhead Poles Distribution Age Profile**

The majority of the 11 kV and 22 kV overhead distribution systems was developed during the 1950's and 1970's. Very little development occurred during the 1980's and early 90's with load growth during this period being accommodated within the existing network capacity.

The past fourteen years has seen a significant growth in dairy conversions and irrigation which has been driven by the establishment of dairy factories at Clandeboyne and Studholme. This investment has significantly increased the electricity demand in most rural sectors with the Mackenzie area being the exception at the moment.

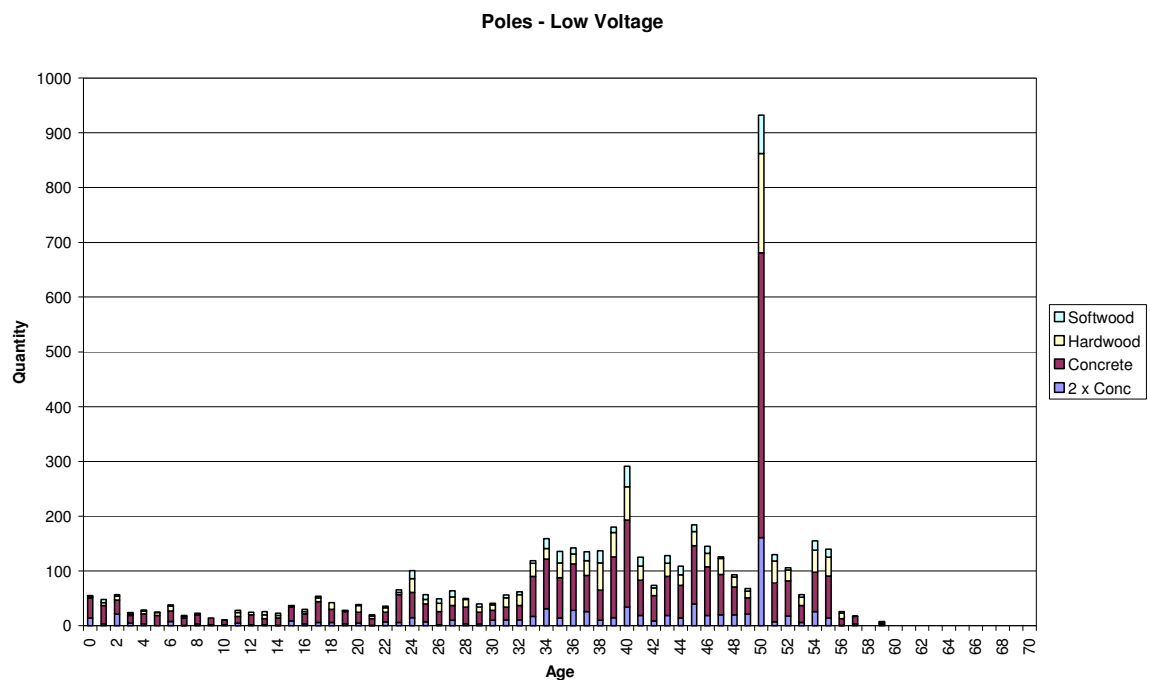
Most of this increased load has required new line assets by replacement of existing lines with new poles to support larger conductor (hence defeating the need to maintain due to asset renewal from increased load) or reconstructing of some existing single phase lines to meet the three phase requirements from irrigation and dairy demand.

Previous AMP age profiles for the distribution (11 kV) network were based on the installation date of the asset. A significant number of the older assets have been refurbished, based on condition assessment, to extend their useful life, therefore the effective age of the assets is more correctly reflected in the graph above.

The above graph illustrates a degree of confidence with our pole life management programme.

3.2.6.4 LV Distribution

The following Chart illustrates the age profile for LV overhead poles.



■ **Figure 3.9: LV Overhead Poles Age Profile**

All new low voltage reticulation within urban areas must be underground to comply with the various District Plans. Rural low voltage overhead lines are maintained in conjunction with the 11 kV system.

Inspections of major townships have confirmed condition of some of the older LV network poles will not be sufficient for the period of the plan. This has led AEL, supported by the shareholders, to embark on a 3km per year for three years replacement program of the worst LV overhead assets transferred underground.

Urban LV lines in areas not scheduled for undergrounding are being maintained to extend their safe and useful life.



Following this period, further LV asset replacement of overhead lines will be maintained with overhead components some capacity problems may occur should domestic demand exceed the smaller and older conductor sizes used. This will require some remedial work.

3.2.6.5 Poles and Crossarms

The network contains 40,076 poles as at 31/3/2010. This number is derived from the GIS field capture project conducted in 2007 and subsequent works updates.

All poles have now been individually identified through this field capture project (2007) and entered into the GIS/AM database (2008-9), with appropriate data relating to age, type etc. Condition information will be overlaid over the asset information in successive years to build up a complete electronic asset record. There are 24,597 concrete poles, 12,834 hardwoods, and 5,289 softwoods in the AEL system. (These numbers do not include stub or service poles).

The concrete poles have an estimated life of 50 - 80 years while the hardwood poles have a life of 40 - 50 years. Hardwood poles are an ongoing maintenance concern, as they will eventually rot below ground level. Softwood poles are expected to last between 40-50 years. The premature failure of a softwood pole, due to brown rot, may necessitate inspection prior to their 25th birthday. This will be discussed and monitored closely in conjunction with other networks that have experienced similar problems in the past few years. This is an industry safety issue.

With a population of 12,830 hardwood poles, an age based replacement estimate would indicate that on average, 260 - 330 hardwood poles would need replacing each year. However, due to lines being adequately maintained, pole age based on line installation date is a poor indicator of reliability, as pole condition assessment is used to determine how an existing asset is to be managed.

As many lines were installed during the 50's and 60's, this estimate may need to be increased later in the planning period however this action would be based on condition assessment.

With 40,076 poles there are some 75,738 crossarms allowing for combined high voltage/low voltage lines, double arms etc. As each crossarm has a life of 30 - 40 years the average replacement should be 1,800 - 2,400 crossarms each year based on expected age. Fortunately, cross arms remain in fair condition and therefore are only replaced when a condition assessment determines they are no longer capable of supporting design loads.

Areas predominately reticulated with hardwood poles between 1955 & 1961 have been inspected every ten years, and replaced as required, since 1985. Therefore these areas are being inspected for



the fourth time. Approximately 20% to 25% of poles are replaced each time. Within the next 10 years it is expected that the remainder of the original hardwood poles will be replaced with the oldest remaining poles in these areas then being 25 to 30 years old. Crossarms are also renewed during pole replacement.

This process ensures a level of confidence in the condition of the oldest remaining overhead lines retaining no less than a ten year remaining life and a minimum 20 year remaining life for the oldest assets upon replacement of the 20% remaining components. This effectively staggers the capital required for end of life replacement with condition assessment and replacement at regular 10 year inspection intervals.

Each timber pole is visually inspected above ground as well as below ground down to a depth of 500 mm via excavation. The excavation inspects the integrity of the timber in the zone of soil bacteria activity and requires removal of sapwood to make a measurement of healthy heartwood.

The diameter of the remaining healthy heartwood is used to determine the remaining service life of the pole based on the required safe working load being met for a further ten years.

A two colour tag system is used to identify suspect poles. An industry standard “Red Tag” which indicates pole replacement within three months of inspection and a Network standard “Yellow Tag” used to indicate that the pole will not last another 10 years. Applying a safety factor of 2 these yellow tagged poles are replaced within 5 years of inspection. Poles found to be incapable of supporting design loads are replaced in conjunction with “Red Tag” poles.

Areas reticulated with predominately concrete poles from early 1960’s to late 1970’s have to date only been maintained as required. Over the next 10 years these areas will be re-inspected. The majority of crossarms and the few hardwood termination and angle poles will need to be replaced. The first predominately concrete area to be targeted is between the Waitaki River and Waimate Township. The second area will be between Temuka and Geraldine. There are very few concrete pole replacements expected due to old age.

3.2.6.6 Insulators

The porcelain insulators used on overhead lines appear to have lives in excess of sixty years and have generally given good service. The most recent failures have occurred in recycled pin insulators, and have resulted from over tightening. Some 33 kV clamp top insulators, of one particular brand, have been replaced as a result of stress failure between the insulator and the metal clamp top. In the last ten years it has become apparent that there is a problem with certain grey porcelain used in various switch apparatus and two piece insulators, manufactured between 1980 &

1985. The cement used to secure metal or cast components into the insulator or porcelain to porcelain slowly expands, cracking the porcelain, resulting in some insulators falling apart. The silicone suspension insulators used on the Clandeboye 33 kV line have shown signs of premature failure (crazing and chalking of the sheds). These will be scheduled for replacement with porcelain post insulators over the next two to three years during the dairy factory off season.

All new 33 kV lines will be insulated with a superior post type insulator instead of the pin type used in the past.

Sites where the defective insulators have been used in Air Break Switch (Disconnecter) and Blade or Fuse disconnect equipment are being identified and prioritised for replacement or refurbishment. Thirty sites have been replaced over the last six years with a further ten sites programmed for replacement over the next two years.

Records show there could be as many as thirty five 11 kV Disconnectors, 10 Link and 20 Fuse sites installed during the cement problem era. Faulty 2 piece 44 kV porcelain insulators installed on the Mt Cook 33 kV line in the early 1980's have also been identified and 50 poles were reinsulated with post insulators. All grey and brown 11 kV porcelain strain disc insulators are now replaced with new glass discs during planned maintenance outages. Other such suspect porcelain components will be identified and replaced as required.

3.2.6.7 Conductors

Overhead conductors are either Copper or Aluminium (ACSR, AAC, or AAAC). Early ACSR conductor used an ungreased galvanised steel core, and is susceptible to premature corrosion in the comparatively hostile coastal environment. It is therefore necessary to closely monitor the condition of this type of conductor, especially around joints and terminations

There are a number of older copper conductor lines in the network. While copper conductor has given generally good service, smaller copper conductor is inherently more susceptible to tensile failures than ACSR.

The circuit kilometres of all overhead network lines, by three-phase, single-phase, and Single Wire Earth Return (SWER), are shown in the following table:

■ **Table 3.15: :Overhead Circuit Lengths**

Circuit kilometres of the overhead distribution network							
Construction Type		33 kV	22 kV	11 kV	6kV	400V	Comms
Three Phase		203.0	0.0	1389.3	0.0	234.2	n/a
Single Phase		0.0	143.1	1332.9	0.0	150.4	?

Circuit kilometres of the overhead distribution network							
Construction Type		33 kV	22 kV	11 kV	6kV	400V	Comms
Single Wire Earth Return		0.0	0.0	0.0	0.0	0.0	n/a

Conductor needs to be treated differently as they would not have been replaced during maintenance. Conductor lifespan have been estimated at 60-100 years. However not all conductors perform uniformly, with some single strand and 7 strand copper as well as smaller smooth bodied aluminium conductors, older than 50 years, exhibiting signs of reduced ultimate tensile strengths.

To date the performance of 7 strand galvanised steel conductors in the Mackenzie area has been acceptable and are not considered at risk of failure.

Assessment will set a replacement priority for smaller copper conductors that have degraded in areas where the consequences of conductor failure would disrupt the largest number of customers.

Some areas of the network was reticulated using smooth body ACSR conductor strung at 40% of its tensile strength due to designs incorporating many large spans. Some of these lines have been subject to intermittent vibration during their installed life. Periodic mechanical overloading conditions, from wind and snow, on many of the smooth body conductor will require further assessment of remaining service life.

Consultants have been commissioned to analyse samples of both Copper and ACSR conductors to assess their remaining life and recommend strategies for future conductor asset management.

Some ACSR conductors (ie Gopher) manufactured prior to 1950, did not include greasing of the steel core. Areas where Gopher has been installed in coastal environments between Studholme and Glenavy are now starting to show signs of corrosion. The corrosion of ACSR conductors has also become prevalent under the older type parallel groove (PG) clamps resulting in a small number of premature joint failures. PG clamps are now routinely replaced with AMPACT connectors during maintenance.

Modern design standards require shorter spans with reduced stringing tensions which results in a more resilient network asset.

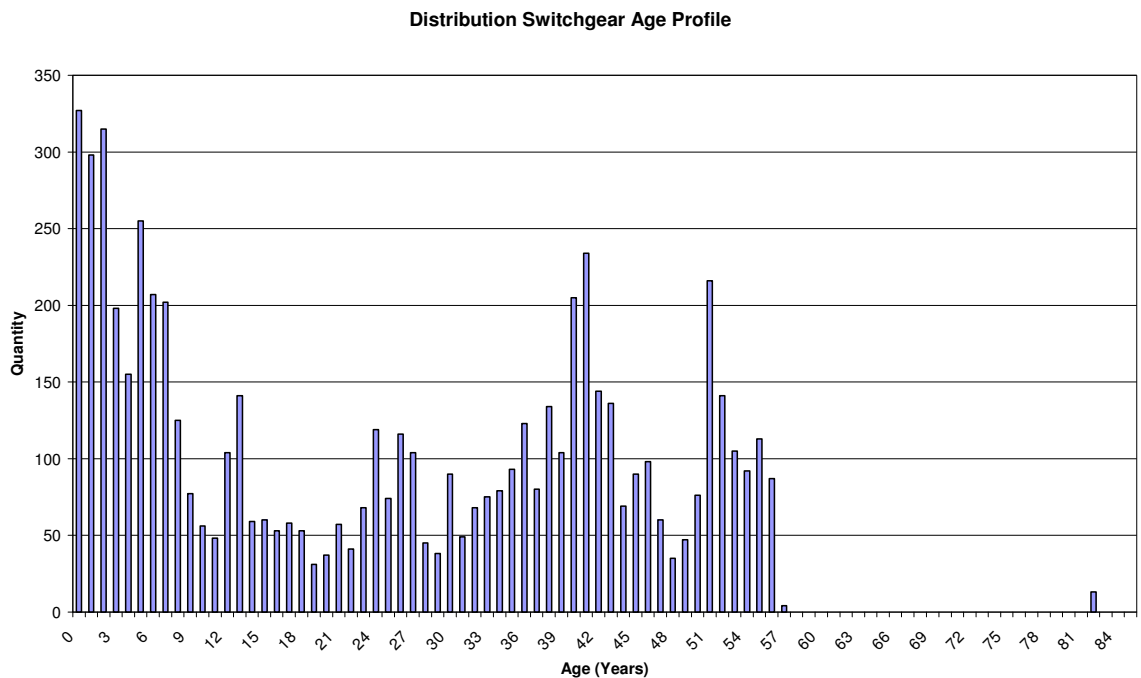
High strength conductors, such as Magpie, Wolf Core, Cub, Snipe etc, installed on large spans in snow prone areas are monitored.

The Network's AAC conductors appear to be in relatively good condition and do not require a higher level of scrutiny. AAAC conductor has recently been introduced to the network and has performed well to date.

It will be important to continue an acceptable rate of asset replacement to meet this target over the 10 year period and continue condition assessment to determine remaining life and the level of capital expenditure and timing to maintain a safe and reliable network.

The past growth from the previously buoyant economy is expected to curtail due to the economic recession. However there will be a level of committed development that is expected to proceed and within a 2 yr period development begin to return at a lower level.

3.2.6.8 Pole Mounted Switchgear



■ **Figure 3.10: Distribution Switchgear Age Profile**

The distribution network supports a range of switchgear from 11 kV drop out fuses, Disconnectors (Air-break Switches), 11 kV Links through to 11 kV Reclosers and Sectionalisers.



Older types of 11 kV fuse drop-out units have begun to fail under operation. These, together with the old glass tube type fuses are being replaced during maintenance by the modern drop-out expulsion fuse units.

The disconnecter (ABS) population is maintained as part of line maintenance, with some further expenditure being required to ensure switches are adequately rated for the breaking of line loads or up-rated with suitable load break equipment.

To avoid Ferro resonance with 11 kV cable lengths over 50m and/or transformers >1 MVA, each cable termination is protected with a disconnecter (3-phase disconnect), surge arrestors, and a 3-phase gang drop-out fuse unit.

Line fuses are likely to be phased out as larger three phase motor loads make single phase operation or isolation of 11 kV lines a less desirable situation.

Reclosers and Sectionalisers are being upgraded with the older style weight and chain devices replaced with modern electronic equivalents. More Reclosers are being purchased and installed to improve reliability by breaking longer line sections into smaller zones to limit the number of customers interrupted.

The distribution switchgear age profile closely resembles the distribution transformer age profile as each transformer will typically require a set of 11 kV fuses.

3.2.6.9 Voltage Support

Areas north of Temuka and including Rangitata have had significant reconductoring and repoling projects. As have the feeder sections from the Studholme substation to support load growth in the Otaio, Waimate, Morven, Waihaorunga, Ikawai, Springbank and Glenavy areas.

Voltage Regulators have been added to maximise the capacity of the larger conductors with voltage support for the lighter conductor groups further from the areas reinforced back toward the substations to provide greater economic benefit than full reconductoring of the feeder.

Over the past four years line Capacitors have also been introduced to support the voltage and maintain an adequate quality of supply for the longer overhead 11 kV feeders required to meet the peak summer demand from irrigation motors. More sites have been identified and will be installed over the next 2 years.



3.2.6.10 Pole Mounted Transformers

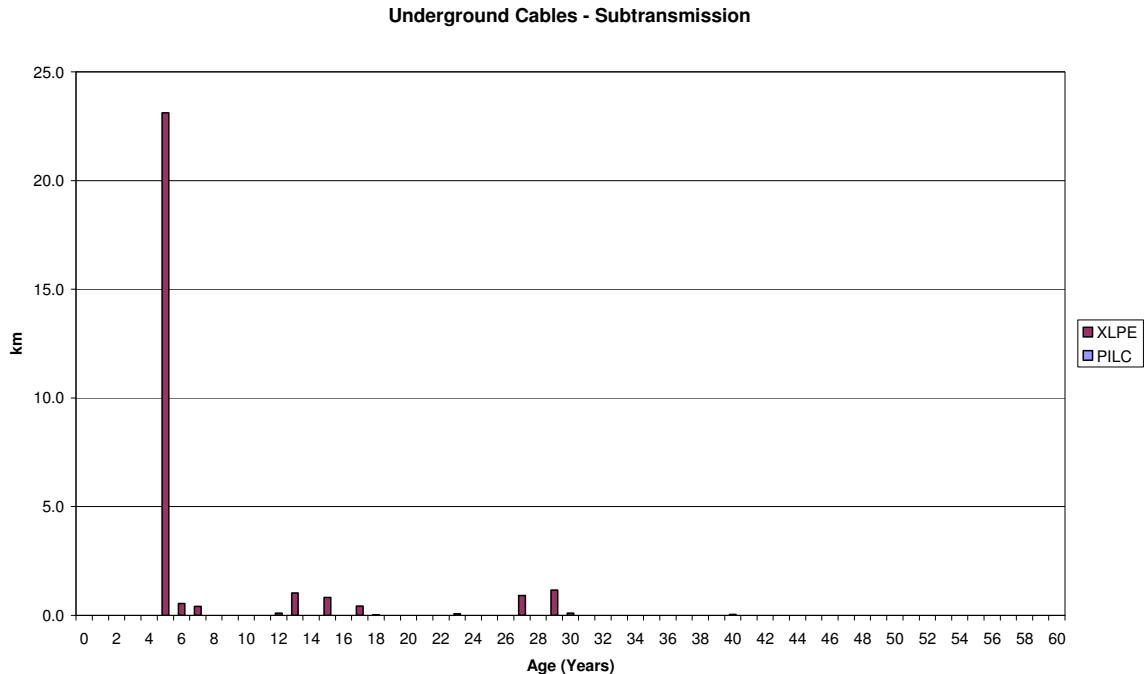
Due to seismic constraints the Network Standard requires any transformer 200 kVA and bigger, to be ground mounted. During the next 20 years the two pole overhead transformer structures in urban areas not meeting this standard or seismic constraint criteria will be converted to ground mounted design.

3.2.6.11 Underground Cables

The AEL network contains over 600 kilometers of underground cabling of both the XLPE and PILC varieties. These supply power at 400 V, 11 kV and, to a lesser extent, 33 kV. A large number of customers are supplied by these cables, so it is necessary to have some indication of when cabling will need to be replaced and how much this will cost.

■ **Table 3.16: Underground Cable lengths**

Circuit kilometres of the underground distribution network:						
Construction type:	33 kV:	22 kV:	11 kV:	6.6 kV:	400 V:	Comms:
Three-phase	28.8	0.0	241.4	0.0	300.0	n/a
Single-phase	0.0	0.5	51.3	0.0	10.7	?
Single Wire Earth Return	0.0	0.0	0.0	7.2	0.0	n/a



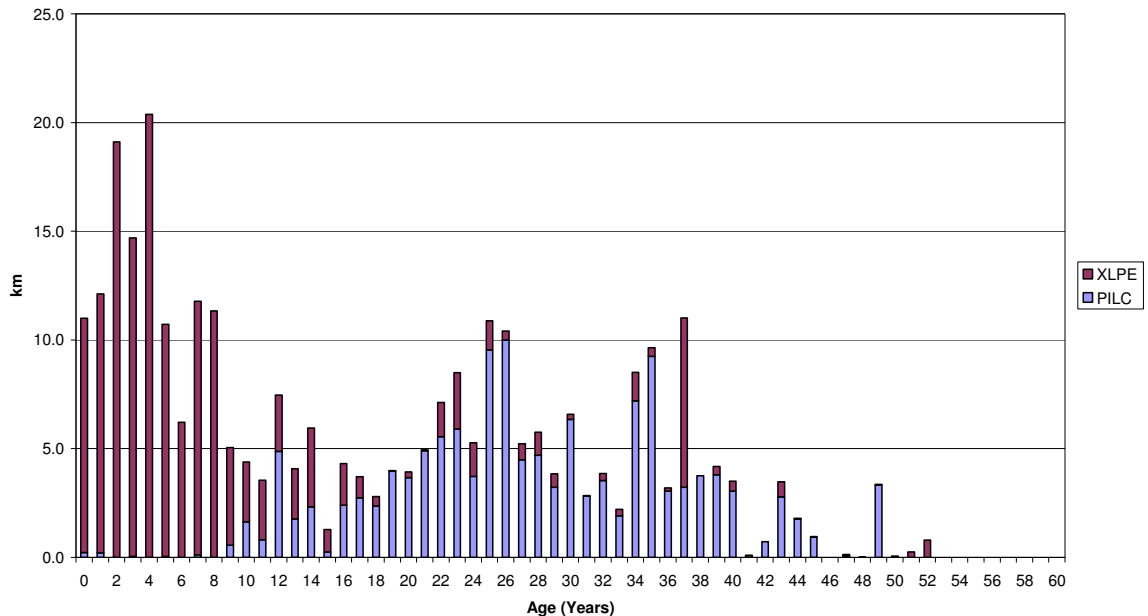
■ **Figure 3.11: Subtransmission Cable Age Profile**

Clandeboyne was reinforced with two 33 kV cables during 2004 to meet Fonterra's security and supply requirements. Cabling was favoured as there was no easy route for a double circuit overhead line without significant easement negotiation.

Partial discharge mapping was performed on the Clandeboyne cables as part of Alpines preventative maintenance programme. All 33 kV cables on Alpine's Network are less than 35 years old.

Major transmission cables in previous years were v.l.f. tested every five years to monitor their condition. Recent joint failures to the sub-transmission cables have increased the partial discharge frequency to a bi-annual test as a predictive means of determining change in cable joint condition. Alpine have found that no quantitative analysis will help identify future cable faults at this point in time as most of AEL's cable faults are due to joint failure, unfavourable installation conditions, or foreign body or mechanical interference.

Underground Cables - Distribution



■ **Figure 3.12: Distribution Cable Age Profile**

In the absence of any reliable data on the longevity of cables of either type under the conditions experienced in our network we have assumed the lifespan of our cables to be the same as those given in the ODV handbook.

This gives us a lifespan of approximately 70 years for PILC cables. We assume a life of roughly 40 years for XLPE cables installed prior to 1986 and a life of 50 years for those installed afterwards. This difference is due to advances in XLPE materials and construction made in 1986 that lead to them having a significantly longer service life. It should be noted that these figures are pessimistic as the areas in which the bulk of our cables are laid are considerably dryer than those for which the ODV handbook figures were calculated. AEL expects very few cable replacements before 2030, however AEL will need to remain current on cable condition trends and make informed assessments of any premature failures to determine the effect on the remaining population's future performance.

Very Low Frequency Partial Discharge testing has been adopted as the preferred HV cable test technique to avoid treeing of the XLPE insulation from HVDC test techniques.



The high voltage and low voltage cable networks include distribution boxes, oil switches and ring main units. Most of the system is relatively new, having been installed in the last twenty to thirty years, compared to the estimated life of sixty to eighty years.

The majority of the underground 11 kV distribution network has been installed within the last 30 years. The majority of the older cables are of PILC construction, which has a 70 year life, while the more recently installed cables have been of XLPE construction which have an expected service life of 45 years. Replacement of these assets is outside the period of this plan.

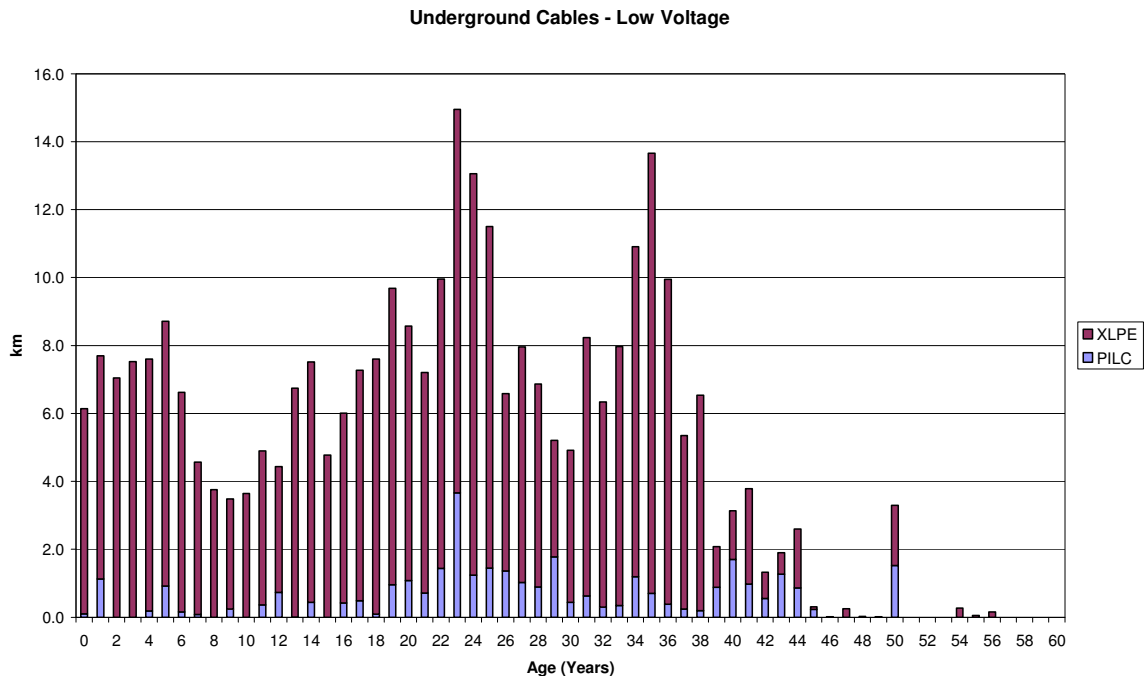
A system has been implemented to log cable faults to build up a history of statistical data to monitor performance of cables and record failure modes. The majority of cable failures are due to the integrity of cable joints becoming compromised, typically by insulation failure, a further cause is cable strike by contractors.

There has been until recently only one or two 11 kV joint failures per year which is statistically low compared to the total number of joints.

However, 2008 experienced a greater number of 11 kV cable and cable joint faults than expected. These have been due to contractor damage to cables while working on upgrading other services such as water and sewage for the Timaru District Council, and to joints being damaged by contractors or succumbing to partial discharge failure.

Faulted joints have been sent to a cable joint supplier for testing. The cable joint supplier was able to provide little insight on the expected remaining service life of the suspect cable joints of the 1980 decade. The emphasis is now on interpreting partial discharge mapping which should provide valuable information on the present (at time of tests) joint condition and allow a condition profile to be developed for each cable mapped.

The 'conduit system' attached to the fronts of buildings in the central Timaru business district is a 'compromise underground' system. It is generally planned to maintain this system above ground unless the building is being completely demolished. The cost to completely replace it with an underground system is relatively expensive at more than \$200 per metre. Maintenance over the 2009-10 year has mainly involved replacement of LV joints and link boxes, both insitu and moved to pavement level.



■ **Figure 3.13: Low Voltage Cable Age Profile**

The majority of the cables in underground low voltage network are less than 30 years old, and subject to ongoing sound performance and testing, their replacement is likely to be outside of the period covered by this plan.

However during condition assessments in 2009-10, including thermographic inspections, a number of the in pavement “Lucy Box” link and fuse boxes in the Timaru CBD have been found to have over heated components. The investigation and analysis of this phenomena is yet to be completed and the causes (possibly several) have yet to be reported in detail. If the problems relate to the cable “sweated” or soldered connections to the underground LV cables, the maintenance solution may involve cable replacement – i.e. a CAPEX renewal project. If the heating is shown to be within the boxes themselves only, the maintenance solution will be of a relatively lower cost.

The CBD/urban overhead to underground conversion program has been reviewed due to the increasing population of overhead LV assets reaching end of life and the reducing contribution from Councils towards paying the difference between rebuilding underground compared to retaining overhead lines. Shareholders have agreed for AEL to underground 9km over three years from 1st April 2009 and then review whether assets to be replaced remain overhead.



There are some thirty underground substations on the inner city network, which should be rebuilt above ground when they reach the end of their economic life. If any earlier opportunity arises then the underground substations will be rebuilt at ground level. The availability or cost of land for these substations has been identified as a possible risk to the replacement process. Risk analysis is used for these individual cases.

For those central city underground substations which need renewal or refurbishment but where land is not available to re-site them above ground. A design review is underway to develop a modern underground substation design with SF6 or vacuum 11 kV switches with motor operation. The motorized switches would allow remote operation of the 11 kV and possibly some LV functions as well as load monitoring from above ground. The remote operation would not only improve safety, but also allow more efficient switching operations by removing the need for confined spaces procedures before operating the equipment.

Consideration is being given to the refurbishment of these underground substations being done in three stages over a 20 to 30 year period. These stages would be as follows:

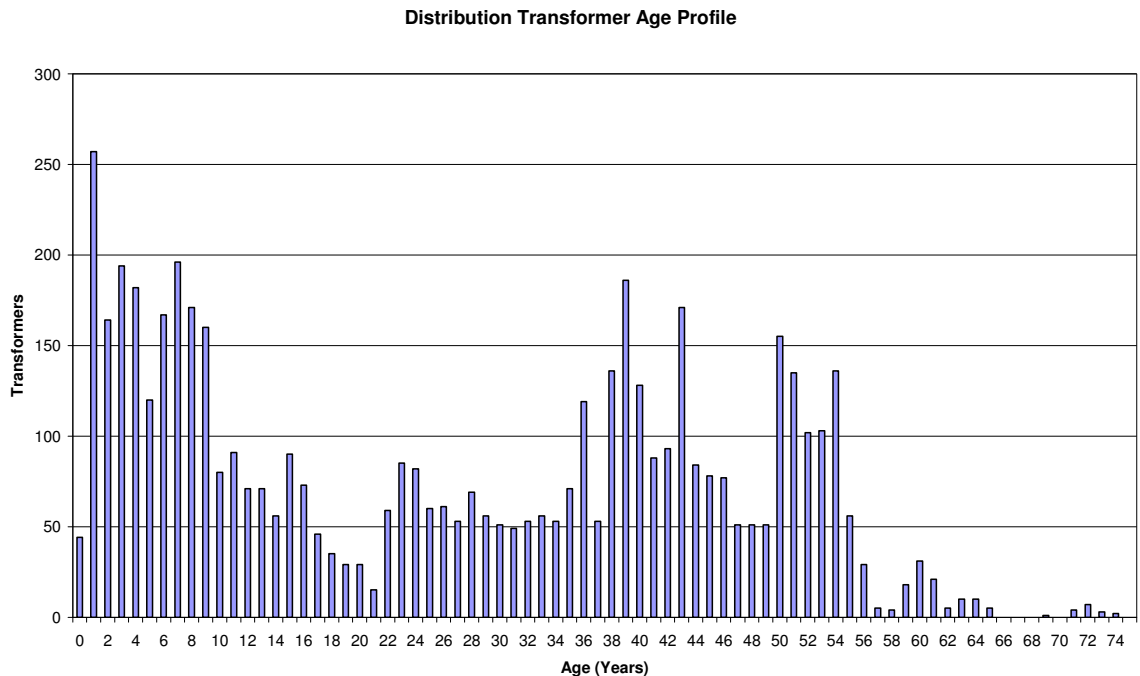
- LV switch/fuse-gear renewal (either within the underground substation or relocated above ground in boundary cabinets;
- HV RMU renewal to above ground berm location or upgrade to remote controllable RMU within the underground substation; and
- Renewal of the distribution transformer within the underground substation.

This plan has the advantage of minimising annual refurbishment costs and spreading the total cost over a longer period. It also enables the more frequently operated and inspected equipment to be renewed first based on individual equipment condition assessment (LV and RMU units). This may include for either location above ground or upgrading with a remote operable unit. The equipment requiring less regular access and attention (transformers) would be renewed last in the overall renewal programme.

Please also refer to Section 6 “Life Cycle Asset Management Planning”.

3.2.7 Distribution Transformer

AEL has 5,407 oil filled distribution transformers in service. The age profile of the distribution transformers resembles the 11 kV overhead line and cable age profiles. The most significant investments were made in the late 50's, early 70's and 2000's.



■ **Figure 3.14: Distribution Transformer Age Profile**

The expected lifespan of this typical distribution transformer is 50 years. However there is a large variation in the true life of a transformer due to ambient conditions and how hard they are operated over their lifetime.

The history of other networks has shown us that lightly loaded distribution transformers in cold conditions can be expected to last 80 years. This is very applicable as Timaru's average ambient temperature is 12°C compared with the design standard of 20°C.

Irrigation installations use the transformer capacity for approximately less than half of the year. Replacement of transformers is therefore undertaken with consideration of asset condition basis rather than solely on age profile.

Alpine has been assessing and maintaining/refurbishing distribution transformers in conjunction with line maintenance. With each line survey the transformers on that line are visually inspected. When a transformer shows visual signs of age (i.e. rust) it is replaced and then mechanically and electrically refurbished. The transformer is returned to service with the next line maintenance. The frequency of this rolling maintenance program ensures that individual transformer condition is never poor and will not compromise network reliability.

At present there are only 687 transformers older than 50 years. However if no transformers are removed this will increase to 1,586 in the next 10 years. This large increase in the older transformer population warrants targeting this population for specific inspection rather than through standard line maintenance cycles to assess continuing service or retirement.

Expected remaining life estimates are now required within the transformer database. Alpine Energy is satisfied that all of the transformers on the network at present have at least 10 years of remaining life because of the current refurbishment program. With targeted assessment of the highest aged population segment, the remaining life of these transformers will be determined during the next 10 years.

The in-service quantities of distribution transformers by distribution substation type and kVA rating are given in Table 3.17.

■ **Table 3.17: Distribution Transformers Quantities by Substation Type and kVA Rating:**

Type	< 20 kVa	< 50 kVA	< 100 kVA	< 200 kVA	< 300 kVA	< 500 kVA	< 750 kVA	< 1000 kVA	>= 1000 kVA	Total
Concrete Pad Mounted	1	62	25	57	132	63	28	2	7	377
Ground Mounted (Double End)	0	0	2	7	58	37	14	0	1	119
Ground Mounted (Single End)	2	1	0	0	1	0	0	0	0	4
Ground Mounted (TE Cubicle)	0	0	0	0	2	30	24	2	2	60
Mounted in U/G Substation	0	0	0	0	0	14	13	1	2	30
Mounted Indoors	0	0	1	0	4	13	7	6	14	45
Pole Mounted	2,732	852	643	322	142	22	0	0	0	4,713
Pole Mounted (2 Pole)	2	0	2	2	13	8	2	0	0	29
Substation (Ground Mounted)	1	1	1	5	4	2	9	1	4	28
Unknown Mounting Type	0	1	1	0	0	1	0	0	0	3
Total	2,738	917	675	393	356	190	97	12	30	5,408

3.2.7.1 Ground Mounted Distribution Substations

There are a variety of methods employed to safely enclose transformers which are ground mounted. The majority are commercially manufactured integral with the transformer and provide enclosures for low voltage and high voltage connections and fittings. The typical types of ground mounted transformers on AEL's network are categorized as follows:

- Underground (below ground bunker (Timaru MED area)),
- Cubicle (large steel enclosure type with personnel entry facility),
- Padmount (commercially manufactured kiosk with LV & HV cabinets),
- Building (dedicated or customer shared concrete block building).

Underground Subs:

The oldest underground substation in Timaru currently in service was built in 1960.

A newer generation of Timaru underground substations date from a 1970 design that replaced older designs that are mostly no longer in service as substations.

The underground substations of the 1970 design are generally located just below pavement level constructed of reinforced concrete wall modules, roof slabs and cast floor.

The roof slabs are designed to be removed to allow changing of transformers or switchgear. Removing roof slabs is rare and would normally be avoided unless absolutely necessary. Fortunately these substations are relatively reliable with only a few incidents in the design's 40 year life.

They would normally contain a 400kVA or 500 kVA transformer (a few contain two of each or one 1000 kVA), one RMU, and an LV switchboard.

The underground substation has continuous fan-forced air ventilation for transformer cooling and operator fresh air.

They also contain a sump pump as some of these substations can be prone to flooding under heavy, extended, rain conditions. They are all checked and maintained as necessary after heavy rain.

Most of these substations are entered by a pavement manhole and vertical ladder.



A project was investigated which would have allowed the refurbishment of these underground distribution substations with new, non-oil insulated, remote surface operated motorized switchgear where the substation cannot be relocated above ground but when refurbishment is required. This would be a quite expensive option.

More recent thinking is along the lines of two 10-year stages, with stage one being replacement of the LV Statter switches with above ground HRC Fuse Rack Cubicles, and the second stage the replacement of the oil filled RMUs with above ground SF6 RMUs, while retaining the transformers underground.

The condition of these substations and their equipment is generally good but safety issues relating to accessing enclosed spaces for operating switches may result in certain of them being refurbished as indicated above before the end of their economic life.

Once the proposed refurbishment design is completed, the project will study the priorities for refurbishing these underground substations over the next twenty years in line with operational and safety considerations as well as age and condition assessments.

Padmount Subs

Padmount substations in AEL's 11 kV distribution network are of various sizes, designs and configurations, depending upon the era of installation, manufacturer and site conditions.

A padmount Sub includes a transformer which often has integral LV and HV cabinets attached at each end or on one side. They often include in the HV cabinet an 11 kV switch, such as an RMU, while some others only have an 11 kV termination in the HV cabinet connecting the transformer to a remote RMU in a neighbouring distribution substation or free standing near by.

All padmount substations would include an LV panel in the LV cabinet consisting generally of a frame supporting LV bus bars (3 phases, neutral and earth bars), isolating links for the transformer connection to the panel, and HRC fuse ways connected to LV reticulation cables.

The main maintenance issues with kiosks are: graffiti, accumulation of dust, leaves, and other environmentally related material, weed control, and checks of the condition of the electrical equipment and for possible oil leaks (rare) from the transformer and/or HV switchgear.

3.2.8 Line Regulators, Capacitors and Rural Switches

The predominantly rural 11 kV overhead distribution line network includes a number of different types of specialist electrical equipment used to control voltage, provide fault protection and operational flexibility.

This equipment includes:

- Voltage Regulators (to correct for varying voltage drop),
- Capacitors (to correct for voltage drop and provide bulk power factor correction),
- Reclosers (pole mounted rural circuit breakers),
- Sectionalisers (pole mounted load break disconnectors),
- Load break switches (gas filled puffer switches to aid sectioning where there are high feeder load currents)
- Load break disconnectors (standard disconnectors with load break heads fitted, allows isolations on higher loaded feeders and at tie points)
- Disconnectors, (pole mounted non-load break switches – often called air break switches (ABSs)),
- Fuse Links (pole mounted, single phase break, for protecting spur lines and pole mounted transformers),
- Lightning Arrestors,

3.2.8.1 Voltage Regulators

Voltage regulators are automatic devices that monitor the voltage on the line at the point of application and, according to its pre-settings, adjusts the output voltage, or down stream voltage, to compensate for changing loads.

11 kV and 22 kV Voltage regulators are generally used to maintain an acceptable voltage to consumers' premises as either a short or long term measure where the higher line impedance of a lighter distribution line would otherwise result in unacceptably large voltage variations as the line current varies with fluctuating total instantaneous consumer load.

11 kV Voltage regulators are a relatively economic solution for compensating for varying load induced voltage fluctuations compared to the cost of reconductoring. They are however generally a temporary solution, particularly if the average load on the 11 kV line continues to grow beyond the capacity of the regulator, necessitating conductor upgrading.

The sizes of regulator currently being used for general line regulation is 100A (some older units) and 200A (newer units and current standard for the network). One set of 300 A regulators has been installed in a heavy feeder.

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The rapid increase in irrigation and dairy related rural load in recent years has necessitated AEL installing a relatively large number of 11 kV line regulators, in some cases with more than one regulator in series on the same line.

The regulators provide a useful buffer period in which the load increase trend on a particular line can be studied and when sufficient load has been added, conductor upgrades and/or additional feeders or Zone Substations realised.

Regulators displaced by conductor upgrades may be redeployed elsewhere, as the growth in irrigation, dairy and other rural load currently is wide spread throughout AEL's area.

3.2.8.2 Capacitors

11 kV Capacitors are another means of compensating for voltage drop on an 11 kV line. In this case the compensation cannot be varied as for a Regulator as the capacitor installation has a fixed value.

Capacitors work by correcting for lagging power factor and are particularly useful where there is significant inductive load such as from irrigation and other motor loads.

As there is always a minimum current flowing in any line, a Capacitor may be used to compensate for the base voltage drop and may be used in association with one or more Regulators.

3.2.8.3 Reclosers

AEL uses pole mounted circuit breakers in rural areas, often called Reclosers, for both feeder circuit breakers for small rural Zone Substations, and for overhead line circuit breakers for automatic fault clearance and reclosing (in case of an intermittent fault such as a bird strike or momentary tree branch contact).

Reclosers used for line protection duty permit fault clearance of outlying faults via operation of fuses. As well, reclosers break up a long feeder into smaller sections, avoiding tripping of the Zone Substation circuit breakers (which supply large urban and rural loads) for remote faults. This helps to avoid unnecessary momentary interruptions to supply and longer outages due to permanent faults affecting the majority of consumers when the fault is beyond the recloser site.

AEL uses only two or three sectionalisers in their system, preferring to adopt the recloser as a preferred rural device.



3.2.8.4 Load-break Enclosed Switches (“load break disconnectors”)

These are generally SF6 or Vacuum insulated switches that are rated to break load but not fault current.

They are capable of operation via a radio network to allow remote switching of the feeder to make a load break or load make operation as part of the sectioning and reinstatement procedure.

AEL has only a few of these switches and they are configured for manual operation at this time.

3.2.8.5 Load-Break Disconnectors (air break switches fitted with interrupters)

These are effectively disconnectors with additional load break interrupter devices fitted to each phase unit to enable them to break load current. Certain makes allow limited load make also.

AEL has several of these type of switch in service of different makes and types.

These switches can be prone to go out of adjustment over time and require a certain amount of maintenance to maintain in a reliable condition. Technology is developing towards enclosed load-break switches and Alpine are reviewing a small number of these devices.

3.2.8.6 Disconnectors (air break switches)

AEL has a large number of installed Disconnectors of various models and ages.

These are standard items that are required in steady quantities to allow off-load sectioning of the over head 11 kV network and to allow three phase breaking of connected but unloaded or lightly loaded lines.

3.2.8.7 HV Fuse Links

AEL has a very large number of installed high voltage Fuse Links because they are used to protect all pole mounted transformers, for certain cable terminations onto an overhead line, and for spur lines.

The older glass type fuse links are being superseded by the more modern, reliable, and versatile drop out type.

The standard type of Fuse Link only allows single phase break, so sometimes these require to be installed in series with a disconnector when a three phase break is required, such as for a short cable spur to a transformer or where there is a motor that must not be single phased.

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3.2.8.8 Surge (or Lightning) Arresters

These are often associated with particular items of equipment such as transformers, regulators, high voltage cables etc. as well as for general line surge protection.

Surge arresters are designed to passively detect and limit over-voltage surges due to direct or induced charge from a lightning storm, from switching surges, or induced power frequency surges, etc.

The arrestors contain material that changes conductivity in the presence of an overvoltage to allow current to flow to earth to damp the steep leading edge of the surge wave which generally travels along the line at nearly the speed of light.

This material is designed to recover its high resistance as soon as the surge is dissipated to prevent 50 Hz follow through current from the normal line voltage thus avoiding a short circuit condition developing.

In the event that the surge current is too great or a follow through fault current starts, the earthing lead at the bottom of the arrester blows off in a fuse like action to attempt to protect the arrester from damage and to prevent a short circuit developing that might trip the upstream protection. These leads may be replaced.

Sometimes lightning may be so severe that the arrester is destroyed but in most instances the arresters can operate effectively without sustaining any damage.

3.2.9 LV Reticulation Lines, Cables, including Link & Distribution Boxes

3.2.9.1 LV Overhead Lines

LV overhead construction was the traditional method of reticulating urban areas as well as rural areas in the early days of the NZ electricity industry. Low Voltage overhead distribution lines exist predominantly in urban areas

However, for many years now, new LV reticulation has been required by District Council Plans to be placed under ground, both in the country and in the town.

The relative cost of under-ground verses overhead depends upon several factors, including cost of labour, materials, topography, and type of terrain.



The economics of placing overhead LV distribution underground presently relies on the District Council contributing to the difference between overhead renewal and additional cost of undergrounding

Analysis of the present rates of undergrounding through the District Council contributions indicates the present level is insufficient to meet the asset replacement timeframe. This is because Councils' street works upgrades no longer correlate with electrical asset replacement requirements. Alpine will replace 3km of network underground in areas requiring replacement over a three year period that started in 2008-09 and then return to maintaining existing assets overhead.

AEL still has a significant amount of existing over-head LV reticulation, both in the town and country areas, and this will continue to be the case for some years to come.

3.2.9.2 LV Underground Cables

Low voltage reticulation cables in service in the AEL area include four core, three core and neutral screen and single core cables.

The current AEL standard for LV reticulation includes for the use of three core Al, neutral screen Cu, XLPE insulated, with PVC sheath, complying to AS/NZS 4026.

3.2.9.3 Distribution Boxes (Boundary Boxes)

The connections between AEL's under-ground LV reticulation cables and the consumer mains is achieved via distribution boxes generally located on every second boundary in residential and small commercial subdivisions.

AEL has a number of different types of distribution box in service as styles, materials, and technology have changed over the years since the first under-ground reticulation. These include concrete, painted electrogalved steel, galvanized steel and plastic boxes.

The current AEL standard calls for a fully insulated plastic type box which accommodates up to 6 x 63A fuse bases.

The performance of these boxes in respect of public and operator safety, ease of installation and AEL access is considered to be better than most.



3.2.9.4 Link Boxes

Link boxes contain isolating links that permit the LV reticulation normal open and closed points between different circuits and distribution transformers to be shifted to suit operational and maintenance requirements.

There are several models of link box in service of different constructions and materials, similarly to the distribution boxes.

The link boxes currently being used for new construction are a fiberglass box type.

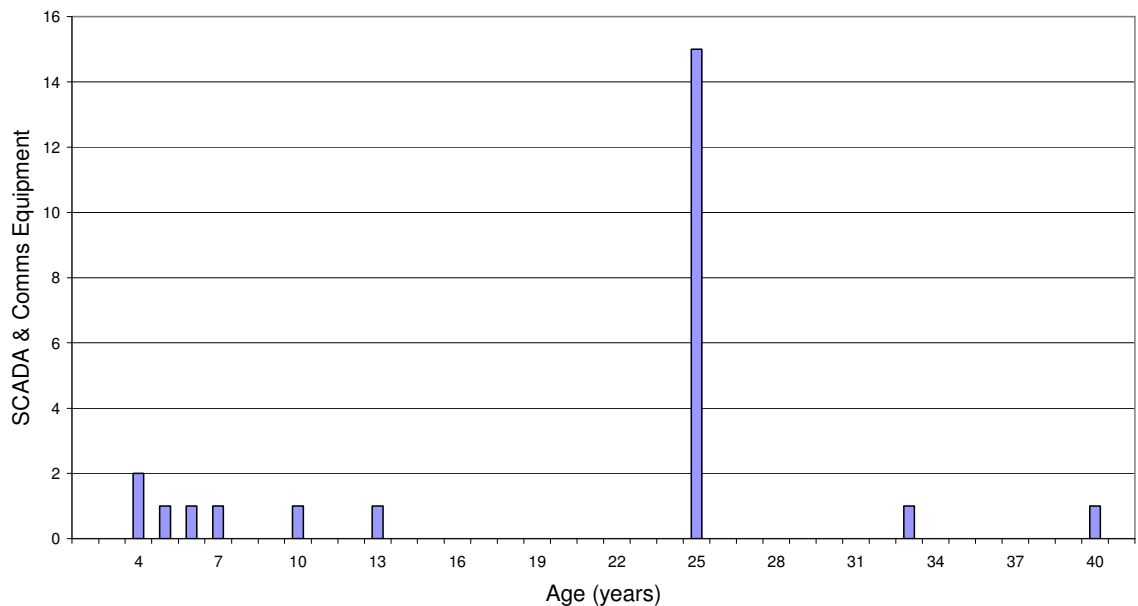
3.2.10 SCADA and Communications System

3.2.10.1 Voice Radio

AEL's communication system consists of FM, "E" band, VHF, mobile, portable and fixed site radios' operating through hill top repeaters. The four repeaters used are normally linked via a UHF repeater linking radio control from Washdyke. Each of the linked repeaters can be remotely disconnected from the linkup, again via VHF signalling to enable local area repeater area operation if desired. This is used at times, to facilitate separate area control.

This voice radio arrangement is also used to return signals from nine Zone Substations. These use tone encoding signals that feed through the SCADA Master. Controls and alarms are also sent and received over the radio system to each repeater site for on/off repeater linking.

SCADA & Communications



■ **Figure 3.15: SCADA & Comms Age Profile**

As represented in the above age profile, the voice radio repeaters and main radio shelf are due for replacement as the technology is becoming obsolete due to the age of the equipment which is now requiring more servicing to maintain transmit levels within the correct power regions.

A report has been commissioned that outlines options for a suitable replacement radio platform which uses the next generation of technology. Alpine have engaged an external provider to complete an implementation plan for the upgrade of the communications network.

Implementation is over a five year period to retain a level of service coverage to renew and extend the functionality of AEL's radio communication system.

Cell phones are used to complement and backup radiotelephones in many situations. All communications for system operation and control are through voice radio.

3.2.10.2 SCADA Communications - Radio System

Presently the company uses two UHF FM tone modulated, 1200 baud rate, Conitel protocol; one UHF FM digital, TCP/IP DNP3 protocol; one hired microwave broadband TCP/IP link, DNP3 protocol; and two land lines as communication paths for its SCADA communications.



These paths are:

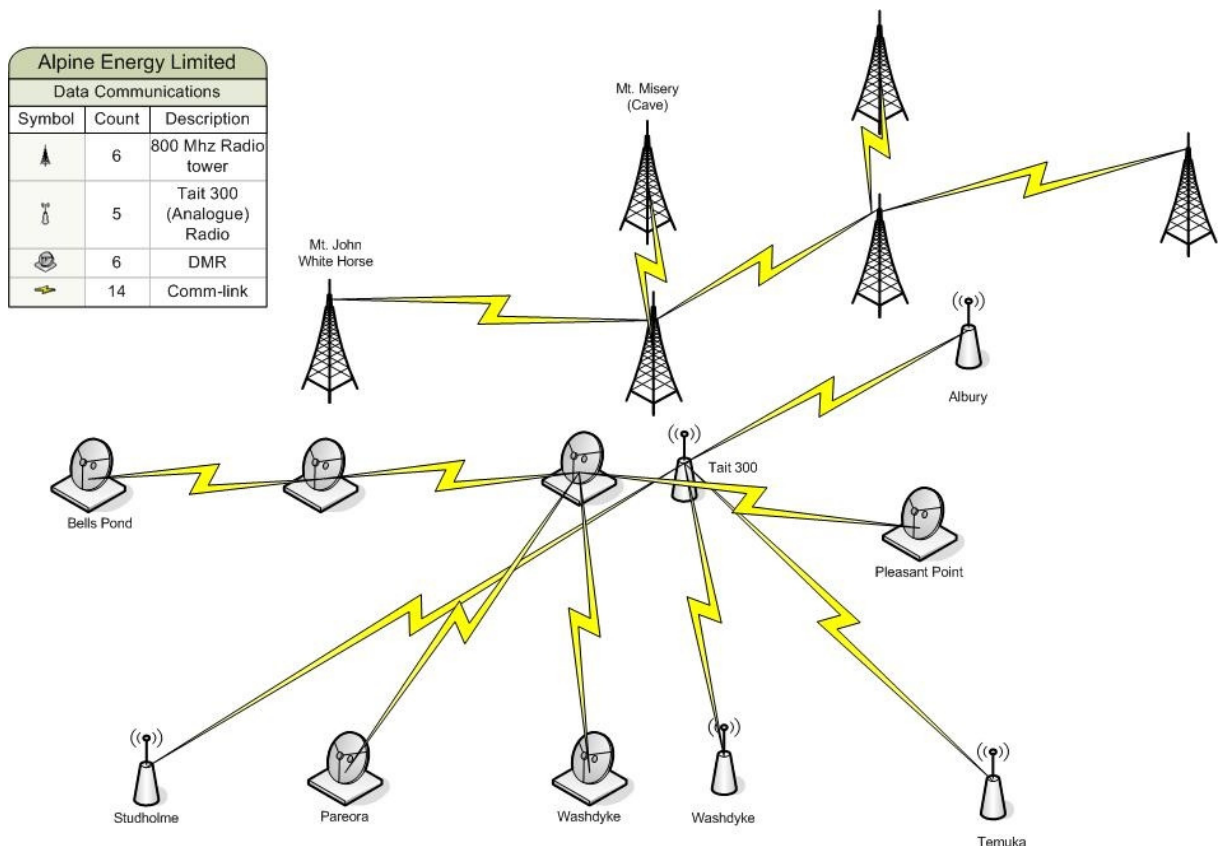
- Washdyke – Temuka substation (TCP/IP DNP3 protocol, from 2009).
- Washdyke – Mt Misery – Studholme & Albury substations (Conitel).
- Washdyke – Mt Rollesby – Twizel & Tekapo substations (Conitel).
- Washdyke – Timaru substation (Conitel on landline).
- Washdyke – Grasmere/Hunt/Victoria Substations (RS485 DNP3 landline)
- Washdyke - Bells Pond (hired microwave TCP/IP broadband, DNP3 protocol)

The “IPOWER” SCADA Master installed in 2006 at Washdyke continues to perform adequately since replacing the aging Realflex SCADA Master station which had become unserviceable.

The “ipower” platform allows for DNP3 communication to field RTU’s and IED’s. This will be the future communications protocol for AEL’s radio network. AEL has replaced 2 RTU’s in conjunction with zone substation switchboard replacement projects, however protection relays are now providing alternative data access through internet protocol devices which may reduce the requirement for RTU’s.

The BCL broadband path between Washdyke and Temuka had suffered from increasing intermittent problems that were initially difficult to isolate as configuration issues with the Temuka RTU had masked the comms problem. Once this path was replaced in late 2009 with a direct UHF digital radio TCP/IP DNP3 link (using the existing UHF aerials), the comms & RTU problems were quickly resolved.

Replacement and broadening the extent of communication devices is proceeding as part of the Communications Upgrade Project. This project is still ongoing and once completed resemble a network as illustrated in the following figure.



■ **Figure 3.16: Alpine Energy Ltd – Data Communications:**

3.2.10.3 Load Control Ripple Injection Plant

Alpine Energy operate load control of energy storage devices located at consumers premises via operation of ripple injection plants located at Timaru, Studholme, Temuka, Albury and Tekapo. Details of the plants are contained in tables under section 3.2.4.

3.2.11 Meters and Load Control Relays at Consumer Premises

Alpine Energy have provided meters and relays at consumers premises for Electricity Retailers as part of Use of System Agreement provisions. In the last two years, with the advent of Smart Meters, Electricity Retailers are considering supplying their own metering. One Retailer has removed Alpines meters and relays in preference to supplying their own standard metering. Alpine Energy will be determining an appropriate position to adopt concerning meter displacement as well as preventing the stranding of costs when re-certified meters are subsequently displaced.

3.2.12 Embedded Generation

Major embedded generation on Alpine's network is the 7MW hydro generator which is an integral component of Opuha Water Ltd's irrigation scheme. The generator operates on the requirements



for environmental plus irrigation flow and has a duty factor of 20% so is not available regularly for improvement in supply security, however can be used, subject to owners consent for islanding to maintain local supply during Transpower outages for one or two days per year. The generator is unable to black start, hence is not deemed a secure supply during islanding operations.

3.2.13 Outlook for Existing Asset Configuration

The strong growth in South Canterbury has effectively consumed the available capacity headroom at a number of lines and substations. This has necessitated consideration of a reinvestment phase to provide additional capacity to the network in a sustainable and efficient manner.

The details for re-investment are discussed in the Section 5 – Developing New Assets. The options for network development and configuration are discussed in detail in Section 5.7

3.3 Justifying Assets

A key measure of justifying assets is the degree of optimisation applied by the ODV valuation methodology, and accordingly Alpine recognises that the ratio of ODRC to DRC provides a good measure of asset justification. This ratio is typically in excess of 99% meaning that very little optimisation is necessary.

In saying this, however, Alpine also recognises that its network has been built up over 85 years by incremental investment decisions. While optimal at the time, they would probably not be optimal if the network was rebuilt in a single instance of time to supply the exact needs of existing consumers.

We create stakeholder service levels by carrying out a number of activities (described in Section 4) on our assets, including the initial step of building assets (lines and substations). Some of these assets obviously need to deliver greater service levels than others.

For example our Grasmere St substation supplying the Timaru CBD has a higher capacity and security level with four subtransmission feeders and 11 kV switchboard with bus coupler than our Pleasant Point zone substation supplying a residential township and farming areas north-west of Timaru City via a single overhead line. Hence the required level of investment will generally reflect the magnitude and nature of the demand.

Matching the level of investment in assets to the expected service levels requires the following issues to be considered:

- It requires an intimate understanding of how asset ratings and configurations create service levels such as capacity, security, reliability and voltage stability.
- It requires the asymmetric nature of under-investment and over-investment to be clearly understood ie. Over investing creates service levels before they are needed, but under-investing



can lead to service interruptions (which typically costs about 10x to 100x as much as over-investing as was discovered in Auckland in June 2006).

- It requires the discrete “sizes” of many classes of components to be recognised eg. a 90 kW pump motor load will require a 200 kVA transformer that is only 50% loaded while running, but fully loaded on soft starting the pump motor. In some cases capacity can be staged through use of modular components.
- Recognition that our existing network has been built up over 80 years by a series of incremental investment decisions that were probably optimal at the time but when taken in aggregate at the present moment due to load growth and changing land practices may now be clearly sub-optimal.
- The need to accommodate future demand growth over the expected service life of the asset.
- Allowing for sufficient line regulation in long rural overhead feeders by using large low resistance conductors which are constrained by voltage rather than current carrying capacity.

In theory an asset would be justified if the service level it creates is equal to the service level required. In a practical world of asymmetric risks, discrete component ratings, non-linear behavior of materials and uncertain future growth rates, we consider an asset to be justified if its resulting service level is not significantly greater than that required subject to allowing for demand growth and discrete component ratings.

All assets are necessary to meet the load and maintain the reliability and security of supply expected by customers, as well as meeting regulatory voltage requirements. A small number of assets have been optimised for ODV purposes (last undertaken in 2004). However all of these optimisations have been capacity related (i.e. 33 kV line operating as 11 kV therefore recorded as an 11 kV line, or a medium conductor optimised to a light conductor, no assets have been identified as being superfluous).

Key new load areas are developing adjacent to river boundaries for irrigation of farmland to meet higher land productivity. Assets supplying these areas are being transformed from single to three phase, while core assets are being strengthened in capacity and augmented with voltage regulation. From here feeder load can be diversified with additional lines to provide capacity and improved supply security. Customer expectations are also an important consideration as supply for the dairying load is preferential to irrigation load should the occurrence of a fault remove supply availability. Once a centre of load has established, further demand support is provided by changing supply voltage and installing a new zone substation, typically at a 5 MVA capacity.

The AMP does not include non-system related land and buildings, or non-system assets such as motor vehicles, office equipment and furniture, etc. AEL owns meters and ripple relay receivers and leases these to the Retailers operating on our network. Metering assets are not covered in this AMP.



Further information of the configuration and ownership of assets at each GXP site is contained in Appendix E.

4. Service Levels

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AEL sets its various service levels according to the following principles:

- What is most important to consumers.
- How well does Alpine achieve what consumers have said is most important.
- What trade-off between price and what consumers consider is “most important” are consumers willing to accept.

These issues are discussed more fully in the results of Alpine’s consumer surveys for 2006, 2008 and 2009, in Section 4.2 below.

4.1 Creating Service Levels

Alpine creates a broad range of service levels for all stakeholders, ranging from capacity, quality, continuity and restoration for connected consumers (who pay for these service levels) to ground clearances, earthing, absence of interference, compliance with the District Plan and submitting regulatory disclosures (which are subsidised by connected consumers). This section describes those service levels in detail and how Alpine justifies the service levels delivered to its’ stakeholders.

4.2 Consumer Service Levels

To determine consumer’s preferences for price and supply quality Alpine has increased the scope of its consumer surveys over the last 4 years. The most recent survey (early 2009) examined the following 3 market segments:

■ **Table 4.1: Consumer Survey Segmentation**

Segment	Sample nature & size
Top 25 consumers	All 25 consumers regardless of GXP area.
Top 26 to 125 consumers	Random sample of 30 regardless of GXP area.
Mass market	Random sample of 500 pro-rated across the 6 GXP areas.

Engagement with these market segments has revealed that these consumer’s preferences for service levels fall into three distinct classes:

- Primary service levels comprising continuity of supply (“keeping the lights on” or SAIFI) and restoration of supply (“getting the lights back on” or SAIDI).
- Secondary service levels comprising absence of flicker and timely shutdown notices.
- Tertiary service levels comprising activities such as answering the phone quickly, processing new connection applications and providing technical advice.



These are described more fully below.

4.1.1 Primary Consumer Service Levels

The surveyed consumers have clearly indicated that they value continuity and then restoration most highly. To measure performance in this area the following three internationally accepted indices have been adopted:

- **SAIDI – system average interruption duration index.** This is a measure of how many system minutes of supply are interrupted per year.
- **SAIFI – system average interruption frequency index.** This is a measure of how many system interruptions occur per year.
- **CAIDI – consumer average interruption duration index.** This is a measure of how long the “average” consumer is without supply each year.

Projections of these measures for the next five years ending 31 March are set out in Table 4.2 below.

■ **Table 4.2: Primary consumer service levels**

Measure	Year Ending 31 March									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
SAIDI	180	180	180	180	180	180	180	180	180	180
SAIFI	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
CAIDI	200	200	200	200	200	200	200	200	200	200

AEL recognises that these measures are rather academic and don't have much practical meaning for individual consumers, so in practical terms this means consumers can broadly expect the reliability stated in Table 4.3 below and by broad geographical areas.

■ **Table 4.3: Expected reliability by location**

General Location	Sustained Outages	Momentary Outages
Fonterra Clondeboye	1 outage of 2 hours every 5 years	1 outage every 2 years
Smithfield, PPCS, McCain Foods, DB Breweries	1 outage of 4 hours every 5 years	1 outage every year
Timaru CBD	1 outage of 3 hours every year	2 outages every year
Washdyke & Port, including Polar Cold, Coolpak, & Port of Timaru	2 outages of 3 hours every year	2 outages every year

General Location	Sustained Outages	Momentary Outages
Suburban Timaru	2 outages of 2 hours every year	2 outages every year
Waimate, Temuka, Pleasant Point, Fairlie, Geraldine, Tekapo and Twizel urban areas, including NZ Insulators, Canterbury Woolscourers, South Canterbury Byproducts, and NZ Dairies	1 outage of 5 hours per year	2 outages every year
Rural areas on east coast	3 outages of 4 hours every year	4 outages per year
Rural Mackenzie Basin, including Mt Cook Hotels, and Hermitage Mt Cook	4 outages of 6 hours per year	6 outages per year
Other rural areas	4 outages of 6 hours per year	8 outages per year

Continuity of supply is obviously a fixed assets issue which is not always easy and certainly not cheap to address. However restoration can be process driven (noting that meshing feeders is a fixed asset approach to improving restoration) and one area where the largest consumers have said that Alpine could do better is to advise them the likely restoration time so they know which of their contingency plans to implement.

Consumers in all 3 market segments surveyed strongly indicated a preference for paying about the same line charges to receive about the same level of supply reliability.

4.2.2 Secondary Consumer Service Levels

Secondary service levels are those attributes which consumers rank behind continuity of supply and restoration. These service levels are “timely shutdown notices” and “no flicker”. In the latest survey, “Timely shutdown notices” has overtaken “no flicker” in importance within the Secondary Consumer Service Level:

- **Absence of flicker** - in a long and almost totally overhead network surrounded by trees in windy and snow-prone areas, eliminating or even reducing flicker is obviously a big task, one which Alpine is not sure it can practically do much about. The recent adoption of heat pumps by residential consumers has shown some earlier models depressed the voltage when starting due to the direct-on-line nature of their motors. This has also caused a “flicker” problem with due to cheaper products being imported which are not suitable for local use. However our consumer engagement has also revealed the following:
 - Flicker tends to be more noticeable than problematic for many consumers.
 - Most consumers have a relatively poor understanding of the causes of power flicker, especially the impact of their own and other consumers’ equipment and of trees and animals.



- Other research indicates that while consumers are very accepting of unplanned interruptions caused by storms or vehicles hitting poles, they are not so accepting of flicker even though the causes can be similar.
- **Timely shutdown notices** – this is something that can be improved and moreover it can be done by improving processes in non-real time (as distinct from reducing flicker which would require fixed asset solutions). Alpine acknowledges issues such as working with large consumers to schedule shutdowns during their quiet periods, ensure that shutdown notices are correctly addressed and confirm the shutdown 30 minutes ahead so consumers can initiate controlled shutdown procedures.

Table 4.4 sets out the secondary consumer service levels AEL expects to achieve over the next 3 years.

■ **Table 4.4: Secondary Consumer Service Levels**

Service Level		Year Ending 31/3/11	Year Ending 31/3/12	Year Ending 31/3/13
Absence of Flicker	Number of flicker complaints	5	4	4
Planned Shutdown Notices	Number of planned shutdowns for which we fail to give at least 5 working days notice	Nil	Nil	Nil
	Number of planned shutdowns for which we fail to accommodate large consumers production schedules	Nil	Nil	Nil
	Number of incorrectly addressed shutdown notices	Nil	Nil	Nil
	Number of occasions for which we fail to give large consumers 30 minute confirmation of shutdown	Nil	Nil	Nil
	Number of planned shutdowns which fail to proceed without sound operational reasons	2	1	Nil

4.2.3 Tertiary Consumer Service Levels

Tertiary service levels are the attributes that consumers have said are of least importance such as answering the phone quickly, processing new connection applications or providing technical advice. Table 4.5 sets out the tertiary consumer service levels we expect to achieve over the next 3 years.

■ **Table 4.5: Tertiary Consumer Service Levels**

Service Level		Year Ending 31/3/11	Year Ending 31/3/12	Year Ending 31/3/13
Answering phone				
New Connection	Advise requirements within 10 Business Days and connect on agreed day if all requirements have been met	90%	90%	90%
Written response or estimates for new or additional Supplies	Reply within 10 Business Days	90%	90%	90%

Fortunately these attributes are process driven and relatively inexpensive to improve. However this puts lines businesses such as AEL in an awkward position in that its consumers' biggest wants are the most expensive and difficult to deliver whilst their lesser wants are much easier to deliver. Moreover the lack of substitutability between the three classes of service levels means that AEL cannot trade-off simple improvements in tertiary service levels such as answering the phone faster whilst allowing primary service levels such as continuity and restoration to languish.

4.3 Regulatory Service Levels

Various Acts and Regulations require Alpine to deliver a range of outcomes within specified timeframes, such as the following:

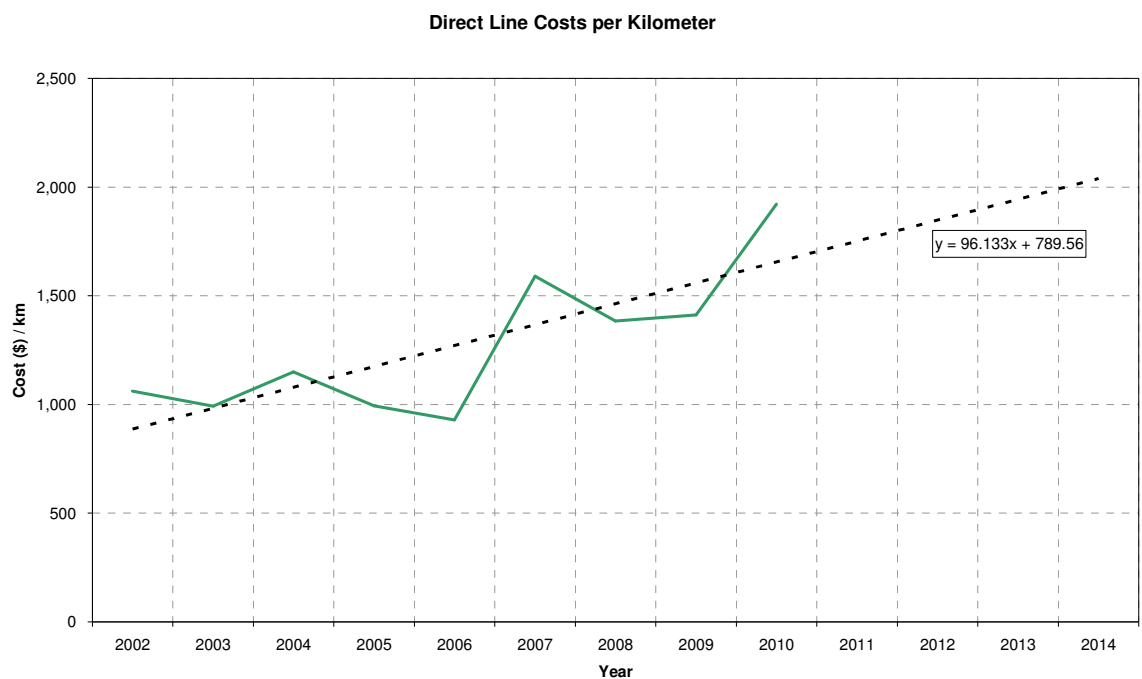
- Restrain prices during each financial year to that prescribed by the price path threshold. Alternatively, develop in conjunction with the Commerce Commission a customized price path which sets pricing to meet increased investment to balance acceptable levels of reliability, security and return on investment.
- Ensure that SAIDI and SAIFI do not materially decline from the average over the period 1 April 1998 to 31 March 2003.
- Publicly disclose an AMP each year.
- Publicly disclose to the Commerce Commission prescribed performance measures each year.

AEL's expected internal performance and efficiency measures as required by the Electricity (Information Disclosure) Requirements 2004 are set out below.

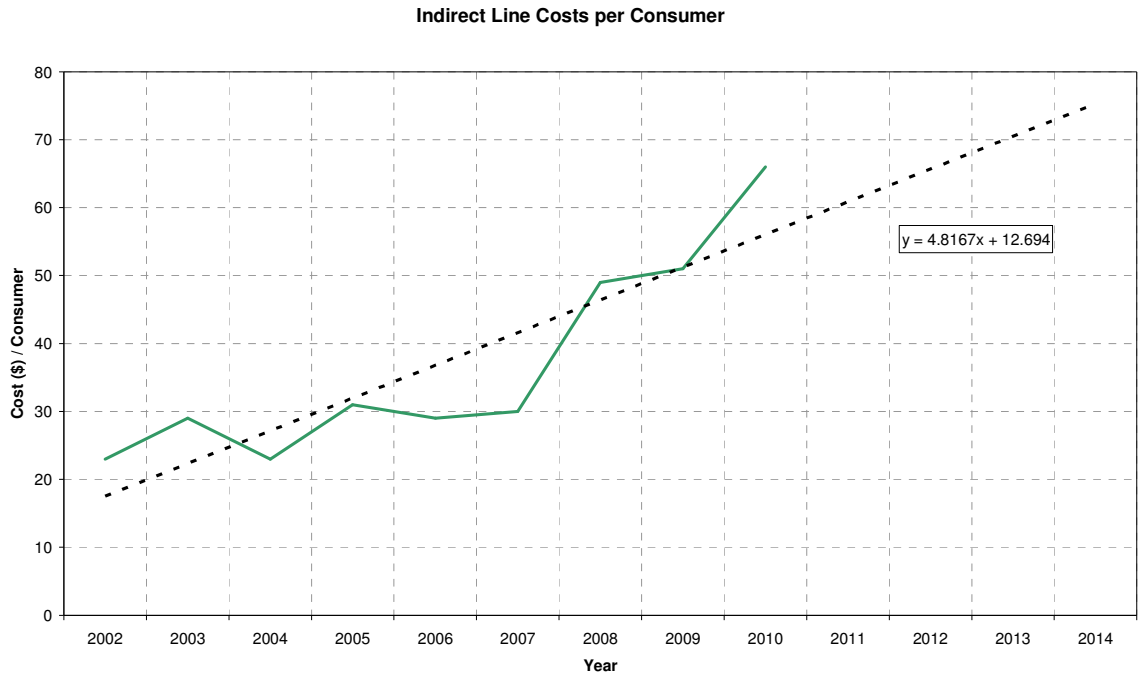
4.3.1 Financial Efficiency Measures

The projected financial efficiency measures are shown below. These measures are:

- **Direct costs per km of line** – [direct expenditure as defined in the disclosure requirements] / [system length at year end].
- **Indirect costs per ICP** – [indirect expenditure as defined in the disclosure requirements] / [number of ICP's at year end].



■ **Figure 4.1: Direct Line Costs per km Trend**



■ **Figure 4.2: Indirect Line Costs per Consumer Trend**

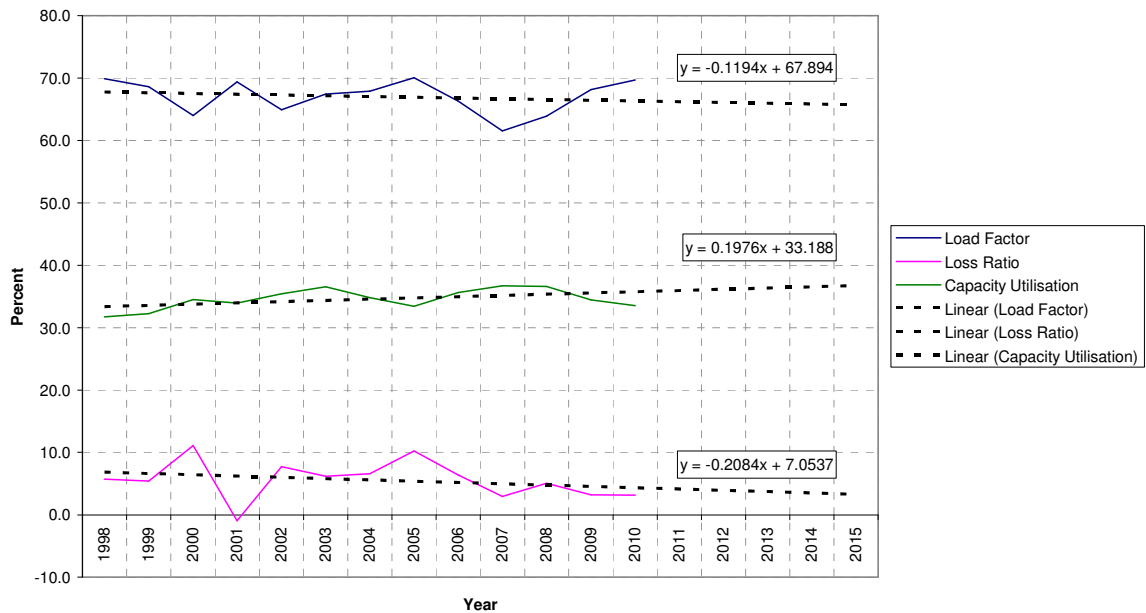
4.3.2 Energy Delivery Efficiency Measures

Alpine's energy delivery efficiency measures are defined below. These measures are:

- **Load factor** – [kWh entering the network during the year] / [[max demand for the year] x [hours in the year]].
- **Loss ratio** – [kWh lost in the network during the year] / [kWh entering the network during the year].
- **Capacity utilisation** – [max demand for the year] / [installed transformer capacity].

Historical data measured according to these definitions are depicted in Figure 4.3 below.

Alpine Energy Delivery Efficiency Measures



■ **Figure 4.3: Delivery Efficiency Measures Trend**

Based on the historical figures the projected energy delivery efficiencies are listed in Table 4.6.

■ **Table 4.6: Projected energy delivery efficiencies**

Measure	2011	2012	2013	2014	2015
Load Factor	66.3	66.2	66.1	66.0	65.9
Loss Ratio	4.3	4.1	3.9	3.7	3.5
Capacity Utilisation	35.8	36.0	36.2	36.3	36.5

4.4 Other Service Levels

AEL also creates a number of service levels that benefit other stakeholders such as safety, amenity value and absence of electrical interference.

4.4.1 Public Safety

Various legal requirements require assets (and consumers' plant) to adhere to certain safety standards which include earthing exposed metal and maintaining specified line clearances from trees and from the ground. These include:

- Health & Safety in Employment Act 1992 and subsequent amendments.

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- Electricity Act 1992 and subsequent amendments.
- Electricity Regulations 1997 (note: these were due to be amended in late 2009 – currently awaiting Government approval).
- Electricity (Hazards from Trees) Regulations 2003.
- NZECP34:2001: Maintaining safe clearances from live conductors.
- NZECP35:1993: Power system earthing.

4.4.2 Amenity Value

There are a number of requirements that limit where and how overhead power lines are built:

- The Resource Management Act 1991.
- The operative Timaru, Mackenzie and Waimate District Plans.
- Relevant parts of the operative Canterbury Regional Plan.
- Land Transport requirements

In general, new assets will be underground in many areas which is significantly more expensive and may also create reliability levels beyond what consumers generally expect and are prepared to pay for.

While most lines are a permitted activity under the RMA, and District Plans, there is an increasing conflict between the Electricity Act providing access to road corridors and the road controlling authorities placing unreasonable limitations. This is timely to resolve and often incurs additional costs.

4.4.3 Electrical Interference

Under certain operational conditions Alpine assets can interfere with other utilities such as phone wires and railway signaling or with the correct operation of Alpine's own equipment or customers' plant. The following codes impose service levels.

- NZECP36:1993 Harmonic levels,
- IEC 61000: Electromagnetic Compatibility,
- Draft Electricity (Safety) Regulations 2009.

As well there are instances where customers equipment can operate in a manner that interferes with others customers supply and therefore is required to be isolated from the connection to the network. Some older style of heat pumps with direct-on-line single phase motors can cause voltage flicker on starting..

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4.5 Justifying Service Levels

AEL justifies its service levels in one or more of the following six main ways:

- On the basis that the majority of consumers have expressed a preference for approximately the same level of continuity and restoration in return for paying about the same line charges.
- By what is achievable within AEL's constrained revenue.
- By the physical characteristics and configuration of the network that embody an implicit level of reliability which is expensive to significantly alter (but which can be altered if a consumer or group of consumers agrees to pay for the alteration).
- Because of the diminishing returns of each dollar spent on reliability improvements.
- By a customers' specific request (and agreement to pay for) a particular service level.
- When an external agency imposes a service level or in some cases an unrelated condition or restriction that manifests as a service level such as a requirement to place all new lines underground or a requirement to maintain clearances.

Consumer surveys over the past 4 years have indicated that consumer preferences for price and service levels are reasonably static – there is certainly no obvious widespread call for increased service levels. However Alpine does note the following two issues that have a flow-on effect:

- The service level called “public safety” will need to increase when the requirements of the amended Electricity (Safety) Regulations 2009 become law.
- Food and drink processing, storage and handling are subject to increasing scrutiny by overseas markets, and in particular interruptions to cooling and chilling are less acceptable. This requires Alpine's cold storage consumers to have higher levels of continuity and restoration.

5.

Network Development Planning

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Development plans are driven primarily by demand (customer led growth or generation either within or outside of the existing network footprint) and regulatory compliance.

At its most fundamental level, demand is created by a consumer drawing (or injecting) energy across their individual connection. The demand at each connection aggregates “up the network” to the distribution transformer, then to the distribution network, the zone substation, the sub-transmission network back to the GXP and ultimately through the grid to a power station.

By extension these fundamental drivers of load demand and regulatory compliance manifest themselves in more specific engineering drivers such as: security of supply, quality of supply, capacity of lines and plant, voltage regulation, safety, and environmental compliance.

5.1 Planning Criteria and Assumptions

5.1.1 Planning Unit

For incremental planning of the network at large, AEL has adopted the 11 kV feeder as its fundamental planning unit which typically represents one or a number of the following combinations of consumer connections:

- An aggregation of up to 1250 urban domestic consumer connections.
- An aggregation of up to 200 urban commercial consumer connections.
- An aggregation of up to 20 or 30 urban light industrial consumer connections.
- A single large industrial customer especially if that customer is likely to create a lot of harmonics or flicker.

Physically this planning unit will be based around the lines or cables emanating from an 11 kV substation circuit breaker.

For single loads of more than about 1MW (ie. beyond what might be considered incremental) AEL’s planning principles and methods still apply, but in the context of building new (possibly dedicated) assets at 11 kV or possibly even 33 kV.

5.1.2 Planning Approaches

Assets are planned in three different ways (strategically, tactically and operationally) as shown in Table 5.1 below:

■ **Table 5.1: Planning approaches**

Attribute	Strategic	Tactical	Operational
Asset description	<ul style="list-style-type: none"> Assets within GXP. Sub-transmission lines & cables. Major zone substation assets. Load control injection plant. Central SCADA & telemetry. Distribution configuration eg. decision to upgrade to 22 kV. 	<ul style="list-style-type: none"> Minor zone substation assets All individual distribution lines (11 kV) All distribution line hardware. All on-network telemetry and SCADA components. All distribution transformers and associated switches. All HV consumer connections. 	<ul style="list-style-type: none"> All 400V lines and cables. All 400V consumer connections. All consumer metering and load control assets.
Number of consumers supplied.	<ul style="list-style-type: none"> Anywhere from 500 upwards. 	<ul style="list-style-type: none"> Anywhere from 1 to about 500. 	<ul style="list-style-type: none"> Anywhere from 1 to about 50.
Impact on balance sheet and asset valuation.	<ul style="list-style-type: none"> Individual impact is low. Aggregate impact is moderate. 	<ul style="list-style-type: none"> Individual impact is moderate. Aggregate impact is significant. 	<ul style="list-style-type: none"> Individual impact is low. Aggregate impact is moderate.
Degree of specificity in plans.	<ul style="list-style-type: none"> Likely to be included in very specific terms, probably accompanied by an extensive narrative. 	<ul style="list-style-type: none"> Likely to be included in specific terms, and accompanied by a paragraph or two. 	<ul style="list-style-type: none"> Likely to be included in broad terms, with maybe a sentence describing each inclusion.
Level of approval required.	<ul style="list-style-type: none"> Approved in principal in annual business plan. Individual approval by board and possibly shareholders. 	<ul style="list-style-type: none"> Approved in principal in annual business plan. Individual approval by chief executive. 	<ul style="list-style-type: none"> Approved in principal in annual business plan. Individual approval by Network Manager.
Characteristics of analysis.	<ul style="list-style-type: none"> Tends to use one-off models and analyses involving a significant number of parameters and extensive sensitivity analysis 	<ul style="list-style-type: none"> Tend to use established models with some depth, a moderate range of parameters and possibly one or two sensitivity scenarios. 	<ul style="list-style-type: none"> Tends to use established models based on a few significant parameters that can often be embodied in a “rule of thumb”.



As a further guide AEL has developed the following “investment strategy matrix” shown below in Figure 5.1 which broadly defines the nature and level of investment and the level of investment risk implicit in different circumstances of growth rates and location of growth.

Location of demand growth	Outside of existing network footprint	<p>Quadrant 3</p> <ul style="list-style-type: none"> • CapEx will be dominated by new assets that require both extension and possibly up-sizing. • Likely to absorb lots of cash – may need capital funding. • Easily diverts attention away from legacy assets. • Likely to result in low capacity utilisation unless modular construction can be adopted. • May have high stranding risk. 	<p>Quadrant 4</p> <ul style="list-style-type: none"> • CapEx will be dominated by new assets that require both extension and possibly up-sizing. • Likely to absorb lots of cash – may need capital funding. • Easily diverts attention away from legacy assets. • Need to confirm regulatory treatment of growth. • May have a high commercial risk profile if a single customer is involved.
	Within existing network footprint	<p>Quadrant 1</p> <ul style="list-style-type: none"> • CapEx will be dominated by renewals (driven by condition). • Easy to manage by advancing or deferring straightforward CapEx projects. • Possibility of stranding if demand contracts. 	<p>Quadrant 2</p> <ul style="list-style-type: none"> • CapEx will be dominated by up-sizing rather than renewal (assets become too small rather than worn out). • Regulatory treatment of additional revenue arising from volume throughput as well as additional connections may be difficult. • Likely to involve tactical upgrades of many assets
		Lo	Hi
		Prevailing load growth	

■ **Figure 5.1: Investment Strategy Matrix**

Predominant examples of CapEx modes are:

- **Large industrial loads** such as a new dairy factory which involves firstly extension and then usually up-sizing sit in **Quadrant 4** which has desirable investment characteristics. This mode of investment does however carry the risk that if demand growth doesn't occur as planned, stranding can occur and the investment slips into Quadrant 3 which has less desirable investment characteristics.
- **In-fill Dairy conversions and irrigation development** involve extensions and often up-sizing – **Quadrant 2 and 4** - but due to the lumpy nature of constructing line assets these may fall into Quadrant 3 which carries some risk of stranding or delayed recovery of investment.



- Tightening clean air policies that prompted an upsurge in **heat pumps** in urban areas would primarily require urban network up-sizing which fits mainly in **Quadrant 2** which has reasonably desirable investment characteristics.
- **Residential subdivisions** around urban residential areas tend to have large up-front capital costs but recovery of costs through line charges often lags well behind and depends on the timeframe from section sale to house building. The size of the subdivision will dictate whether it falls in **Quadrant 1 or 3**, neither of which has particularly desirable investment characteristics. Hence some form of developer contribution is almost certain to be expected.
- **Quadrant 1** in the Timaru GXP supplying the CBD area because of the lower level of load growth due to the prevailing **existing domestic residential area**, and what little growth there is generally occurs within or very close to the existing footprint.
- **Quadrant 4** in the Timaru GXP area supplying north into the Washdyke **expanding industrial area** which continues to experience new loads of 1 -2 MW capacity being established.
- Areas like Twizel and Tekapo have potential to move **from Quadrant 1 to Quadrant 3** during the period of the plan as **subdivision development** creates opportunity for larger developments outside the existing network area. There is also irrigation potential in the rural zones beyond the residential development areas.

5.1.3 Trigger Points for Planning New Capacity

Because new capacity has ODV, balance sheet, depreciation and ROI implications, AEL will always try to meet demand by other, less investment-intensive means. This discussion also links strongly to the discussion of asset life cycle in section 6.2.

The first step in meeting future demand is to determine if the projected demand will result in any defined trigger points for asset location, capacity, reliability, security or voltage being breached. These points are outlined for each asset category in Table 5.2.

If and only if a trigger point is breached does AEL then move to identify a range of options to bring the assets' operating parameters back to within the acceptable range of trigger points. These options are described in section 5.2 which also embodies an overall preference for avoiding new CapEx.

■ **Table 5.2: Summary of capacity “trigger points”**

Asset category	Extension	Up-sizing				Renewal
	Location trigger	Capacity trigger	Reliability trigger	Security trigger	Voltage trigger	Condition trigger
LV lines & cables	Existing LV lines and cables don't reach the required location.	Load change blows fuse - tends to manifest as voltage constraint first.	LV feeder peaks to overload 400V CB – reconfigure feeder balance.	Not applicable – individual customer can pay for higher security.	Voltage at consumers' premises consistently drops below 0.94pu.	PIL cable condition or conductor or pole condition poor or at end of life.
Distribution substations	Load cannot be reasonably supplied by LV configuration therefore requires larger or additional distribution sub & LV cables.	Where fitted, MDI reading exceeds 80% of nameplate rating.	Design prone to poor performance – partial discharge or poor lightning impulse response.	Excursion beyond triggers specified in section 4.2.2	Voltage at LV terminals consistently drops below 1.0pu.	Condition assessed – rust, oil leaks, high losses, load drops below capacity (downsize).
Distribution lines & cables	Load cannot be reasonably supplied by configuration therefore requires network extension with new distribution lines or cables.	Conductor current or fault level exceeds thermal rating.	Snow loading needs higher mechanical strength. Cable fault damages light screens or partial discharge is poor	Excursion beyond triggers specified in section 4.2.2	Voltage at HV terminals of transformer consistently drops below 10.5kV and cannot be compensated by local tap setting.	Age hardening or loss of conductor strength. Corrosion of steel core. Drying out of insulated papers. Water trees in XLPE cable
Zone substations	Load cannot be reasonably supplied by distribution configuration therefore requires new sub-trans lines or cables and zone sub.	Max demand consistently exceeds 100% of nameplate rating.	Loss of N-1 level.	Excursion beyond triggers specified in section 4.2.2	Regulation exceeds Tap Changer range.	Age and condition – Poor DGA or pd results.
Sub-transmission lines & cables	Load cannot be reasonably supplied by distribution configuration therefore requires new sub-trans lines or cables and zone sub.	Conductor current exceeds thermal rating or creates ground clearance violation or accelerated cable ageing.	Changed thermal limits of cable resistivity. Flood, wind or snow prone areas require better mechanical support.	Excursion beyond triggers specified in section 4.2.2	Line or cable regulation exceeded from load growth.	Age & condition of conductor, insulation levels or supports.

5.1.4 Quantifying New Capacity

5.1.4.1 Theoretical Considerations:

The obvious theoretical starting point for quantifying new capacity is to build just enough just in time, and then add a bit more over time. However AEL recognises the following practical issues:

- Capacity investment will lead the gradual “filling up” of new load.
- Infrastructure assets have long lives, hence future predictions of what capacity will be required for new load contains a degree of uncertainty and financial risk.
- The need to limit investment to what can be recovered under the price-path threshold or alternatively develop a customized price path in agreement with the Commerce Commission to make the appropriate level of investment.
- The standard size of many components (which makes investment lumpy).
- The one-off costs of construction, consenting, traffic management, access to land and reinstatement of sealed surfaces (which make it preferable to install large lumps of capacity and not go back to the site).

AEL’s guiding principle is therefore to minimise the level of investment ahead of demand whilst minimising the costs associated with not realizing a return over the life of the asset (stranding or early replacement) as well as the costs of doing the work.

5.1.4.2 Capacity of New Assets:

The capacity of components and sections of the network is considered when planning developments.

Equipment is selected as outlined in the previous section. In practical terms this generally means:

A. Subtransmission Lines

As can be seen in section 5.7.8 there are various factors that limit the capacity of sub-transmission. Section 5.7.8 tabulates the differing factors as examined by AEL and indicates the capacity of existing and some proposed works.

Conductor

Jaguar ACSR, 210.6 mm² Al equiv, 19.3 mm dia, 47 kN, 420/640 A at 50/75 °C

Neon AAAC, 199 mm² Al equiv, 18.8 mm dia, 47.8 kN, 350/585 A at 50/75 oC

Krypton AAAC, 150 mm² Al equiv, 16.3 mm dia, 37.4 kN, 300/490 A at 50/75 oC

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Iodine AAAC, 118 mm² Al equiv, 14.3 mm dia, 27.1 kN, 290/450 A at 50/75 oC

Mink ACSR, 63.1 mm² Al equiv, 11 mm dia, 21.8 kN, 185/285 A at 50/75 oC

The above ratings are largely taken from the General Cables web page on 8/2/2010.

Poles

17 m, I beam, Humes ex Gladstone, 12 kN transverse working

15 m, Hardwood.

Insulators

AEL are not yet convinced that the new polymer type insulators are the ultimate solution for line build. AEL has where possible kept with traditional glass and porcelain insulation. Surge arrestors are the main exception. For the sake of public safety polymers other than EDPM are installed. It has been noted on some earlier ESP long rods they are aging prematurely. Most polymer surge arrestor housings are aging prematurely.

Pin, bobbin & stay insulators— general range of product from NZI catalogue.

Strain insulators – generally glass disc ex Chinese manufacture for 11 and 33 kV work. Ball and socket ex Sediver or similar about to be adopted for 110 kV work.

Post insulators – 110 kV NZI catalogue insulators about to be adopted for 110 kV work.

Zone Protection

AEL has no Zone protection on its 33 kV lines. New sub transmission will have a form of unit protection if it forms a mesh. AEL's standard substation protection comes from the SEL catalogue, a device like the 311C may be adopted.

If the sub transmission is a spur forming a transformer feeder, instantaneous over-current elements will be set so long as the element does not reach into the LV bus bar at the far end zone substation. A device like the 351S or 351R will be applied.

B. Subtransmission Cables

Cable

400 mm² Al 1C, Al XLPE/HD CWS/MDPE, 11 & 33 kV, 530 A direct buried vis 424 A at 20 % derating or 24.2 MVA at 33 kV or 8 MVA at 11 kV

300 mm² Al 1C and 3C, Al XLPE/HD CWS/MDPE, 11 & 33 kV, 467 A direct buried vis 373 A at 20 % derating or 21.3 MVA at 33 kV or 7 MVA at 11 kV

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Note 1200 mm² Al 1C Al XLPE/HD CWS/MDPE are being considered for new sub transmission 33 kV assets. These can be thru jointed to 630 mm² Cu for switchgear terminations to maximise the capacity of new assets.

Terminations

Raychem termination technologies are used. Very little use of “Elastimold or Euromold” technologies have been adopted to date.

Surge Arrestors

110 kV, ABB Exlim Station class porcelain

33 kV, ABB Exlim Station class porcelain, Ohio Brass Station and Riser Class ESP.

11 kV, Ohio Brass Station Class ESP, Cooper Evolution 10 kV Silicon.

Zone Protection

New sub transmission will have a form of unit protection if it forms a mesh. AEL’s standard substation protection comes from the SEL catalogue, a device like the 311L may be adopted. If back up protection is required a device from Reyrolle may be adopted.

If the sub transmission is a spur forming a transformer feeder, instantaneous overcurrent elements will be set so long as the element does not reach into the LV bus bar at the far end zone substation. A device like the 351S or 351R will be applied.

C. Zone Substations

Sites

Sites are selected so that they are either:

- central to the load of the day if expansion is going to be uniform throughout the existing area
- toward the edge of an industrial area should expansion plans be identified for that area

Land purchase negotiations may alter the best site selection, options are required.

Buildings, yards and structures

Modern design is undertaken so that:

- Buildings fit the local architecture
- Yards have equipment fitted on a “low profile” basis where possible

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Suitable landscaping is established to fit the local community.

Transformers

Zone substation transformers are either purchased new or transferred from another site/stock.

New transformers are tendered, recently these have been supplied from two different Australian manufactures and one Asian manufacturer.

Stock transformers are installed in either a refurbished condition or as is. The decision to refurbish is based on many criteria including size, age, perceived loss of life diagnosed by insulation aging testing and insulation testing. Smaller aged units may just be painted and not fully refurbished as the costs incurred are not justified.

Switchgear

AEL prefers to avoid SF6 switchgear but often this is unavoidable. Standard procurement is presently:

110 kV, Areva GL312

33 kV, Areva GL107X about to be adopted for sites at and above 4 kA fault level

110 & 33 kV phase instrument transformers generally from Artech's catalogue

33 kV, Cooper VWVE38 for sites below 4 kA fault level

11 kV, RPS LMVP range of product

11 kV, Nojva recloser range of product

33 & 11 kV NCT from TWS's catalogue. Some phase instrument transformers are also purchased from TWS.

Protection

New sub zone substation transformers will have a form of unit protection, AEL's standard substation protection comes from the SEL catalogue, a device like the 387 may be adopted.

Feeder protection will have a device like the 351S or 351R will be applied, or Nova reclosers.

Auxiliary systems

Each station has a d.c. system of either 24 V or 110 V to supply essential equipment in the case of a a.c. power system failure.



AEL prefers rectifiers and converters of d.c. to be convection cooled to avoid the ingress of foreign matter into the equipment.

If a dual a.c. local service supply is not available a generator plug is installed on the wall of the station so essential services can be supplied.

D. Distribution Lines

Conductor

Jaguar ACSR, 210.6 mm² Al equiv, 19.3 mm dia, 47 kN, 420/640 A at 50/75 oC

Iodine AAAC, 118 mm² Al equiv, 14.3 mm dia, 27.1 kN, 290/450 A at 50/75 oC

Mink ACSR, 63.1 mm² Al equiv, 11 mm dia, 21.8 kN, 185/285 A at 50/75 oC

Ferret ACSR, 42.4 mm² Al equiv, 9.0 mm dia, 15.2 kN, 185/285 A at 50/75 oC

Gopher ACSR, 26.2 mm² Al equiv, 7.1 mm dia, 9.6 kN, 115/165 A at 50/75 oC

Magpie HSC, 10 mm² Al equiv, 6.33 mm dia, 17.8 kN, 60 A AEL assessed

The above ratings are largely taken (Magpie excluded) from the General Cables web page on 8/2/2010.

Poles

17 m, I beam, Humes ex Gladstone, 12 kN transverse working

10 to 15 m, Hardwood

10 to 15 m, Softwood

9.7 & 10.7 m, mass reinforced concrete, NetCon

Insulators

Pin, bobbin & stay insulators– general range of product from NZI catalogue.

Strain insulators – generally glass disc ex Chinese manufacture.

E. Distribution Cables

Cable

Selection of cable is based on two criteria:

- (a) Required power flow
- (b) Fault level presented with applied protection considered
- 400 mm² Al 1C, Al XLPE/HD CWS/MDPE, 11 kV, 530 A direct buried vis 424 A at 20 % derating or 8 MVA at 11 kV. 37.8 kA 1 sec or 21.8 kA 3 sec phase fault and 10.1 kA 1 sec or 5.8 kA 1 sec earth fault.
- 300 mm² Al 1C and 3C, Al XLPE/HD CWS/MDPE, 11 kV, 467 A direct buried vis 373 A at 20 % derating or 7 MVA at 11 kV. 28.4 kA 1 sec or 16.4 kA 3 sec phase fault and 10.1 kA 1 sec or 5.8 kA 1 sec earth fault.
- 185 mm² Al 3C, Al XLPE/HD CWS/MDPE, 11 kV, 362 A direct buried vis 290 A at 20 % derating or 5.5 MVA at 11 kV. 17.5 kA 1 sec or 10 kA 3 sec phase fault and 10.1 kA 1 sec or 5.8 kA 1 sec earth fault.
- 95 mm² Al 3C, Al XLPE/HD CWS/MDPE, 11 kV, 255 A direct buried vis 204 A at 20 % derating or 3.8 MVA at 11 kV. 9 kA 1 sec or 5 kA 3 sec phase and earth fault.
- 35 mm² Al 1C and 3C, Al XLPE/HD CWS/MDPE, 11 kV, 149 A direct buried vis 120 A at 20 % derating or 2.2 MVA at 11 kV. 3.3 kA 1 sec or 1.9 kA 3 sec phase and earth fault.

Terminations

Raychem termination technologies are used. Very little use of “Elastimold or Euromold” technologies have been adopted to date.

Surge Arrestors

11 kV, Ohio Brass Station Class ESP, Cooper Evolution 10 kV Silicon.

F. Distribution Substations – pole mounted

Poles

- 10 to 15 m, Hardwood
- 10 to 15 m, Softwood
- 9.7 & 10.7 m, mass reinforced concrete, NetCon.

Transformer

AEL seeks supply of transformers, up to 200 kVA from NZ and Australian manufactures. Recent work revealed that some Australian models had higher mass than the NZ design, in the larger power ratings they are not suitable for the pole designs.

HV Switchgear

AEL uses mainly drop out style fuses on a single phase basis for pole mounted transformers. These are suitable up to 12.5 kA fault levels

LV Switchgear

AEL uses mainly HRC fuses in a range of holders. If a three phase service is taken then a ganged holder is preferred so that a clean three phase break is made.

G. Distribution Substations – ground and underground mounted

AEL has avoided establishing underground sites for a number of years. Ideally all new substations will be above ground.

AEL avoids the use of integrated substations. That is substations with the HV switchgear included in the end box. If one component fails it is considered easier to replace one component than replace a complex site.

Sites

Sites are selected so that they are:

- As safe as possible from public and traffic thoroughfare
- Removed from walls and outside of buildings to reduce fire hazards where possible
- central to the load of the day if expansion is going to be uniform throughout the existing area
- toward the edge of an industrial area should expansion plans be identified for that area
- ideally within 200 m of significant loads
- preferred to be on council land rather than private residential land with easement

for industrial sites the preference is to have the transformer as close as possible to the sites 415 V MCC, 11 kV switchgear may be remote.

Enclosure

AEL prefers the use of mini and micro pad style transformers. AEL have not installed covered sites for a number of years.

Transformer

AEL seeks supply of transformers from NZ and Australian manufactures. These are both industrial and mini/micro pad styles.

HV Switchgear

AEL has accepted the use of SF6 filled ring main units (RMU). The supply of traditional oil filled equipment has either ceased or we have been advised that production has stopped.

The general rule for new RMU purchase is:

- For transformers 300 kVA and below ABB Safelink
- For transformers 500 kVA and above Schneider Ringmaster

Where a site is complex, i.e. more than a cable in and out and a transformer tee, a four booth Safelink may be adopted, otherwise a nest of RMUs is preferred over establishing a bus. The bus system reduces flexibility during releases and makes fault repair complex.

LV Switchgear

At industrial sites the LV switchgear is generally the responsibility of the developer. If there are multiple transformers AEL requires all transformer secondaries to be run isolated from each other. This leads to interlocking systems being required on bus couplers.

AEL's distribution subs generally have 400 V board made up of:

- An "01" vertical disconnect with solid links, 800 A rated up to 500 kVA, 1600 A for 750 and 1000 kVA.
- A number of DIN3 vertical disconnect units, normally 630 A rated with fuse elements to suit.
- A smaller DIN00 vertical disconnect unit to allow light wire connections for street light controls and maximum demand recording via electronic instrument.

Transformers for a sole supply to a load may have a simple panel with one or two horizontal fuse disconnects.

Auxiliary equipment

Pad mount transformers are generally fitted with street light controls from the ripple relay system and a maximum demand instrument.

H. Low Voltage Reticulation

Cables

Selection of cable is based mainly on required power flow and length of run to avoid volt drop. The LV side of transformers can deliver very high fault currents but circuits are generally protected with fuses which have very fast clearance times so fault current withstand is not normally taken into account.

A mix of neutral screen and four core cables are used. General sizes

- 300 mm² Al, 476 A direct buried vis 380 A at 20 % derating or 264 kVA 400 V. At 200 m run this cable will supply 247 A or 162 kVA with 5 % volt drop.
- 185 mm² Al, 364 A direct buried vis 291 A at 20 % derating or 200 kVA 400 V. At 200 m run this cable will supply 165 A or 109 kVA with 5 % volt drop.
- 95 mm² Al, 251 A direct buried vis 200 A at 20 % derating or 138 kVA 400 V. At 200 m run this cable will supply 94 A or 62 kVA with 5 % volt drop.

Link Boxes

Link boxes are commonly installed in meshed reticulation so that two substations can be easily connected when the release of one substation is required.

Non metallic boxes are preferred with a common bus and a series of DIN3 vertical disconnect units. The actual make up varies as per the installation.

Distribution Boxes

A range of locally procured distribution boxes are installed.

Non metallic boxes are preferred with reticulation cables rising for jointing via lugs and nut and bolt, then services taken to “Red Dot” or similar HRC fuse holders. Larger customers may have smaller horizontal fuse disconnects installed.

5.2 Prioritisation of Network Developments

5.2.1 Options for Meeting Demand

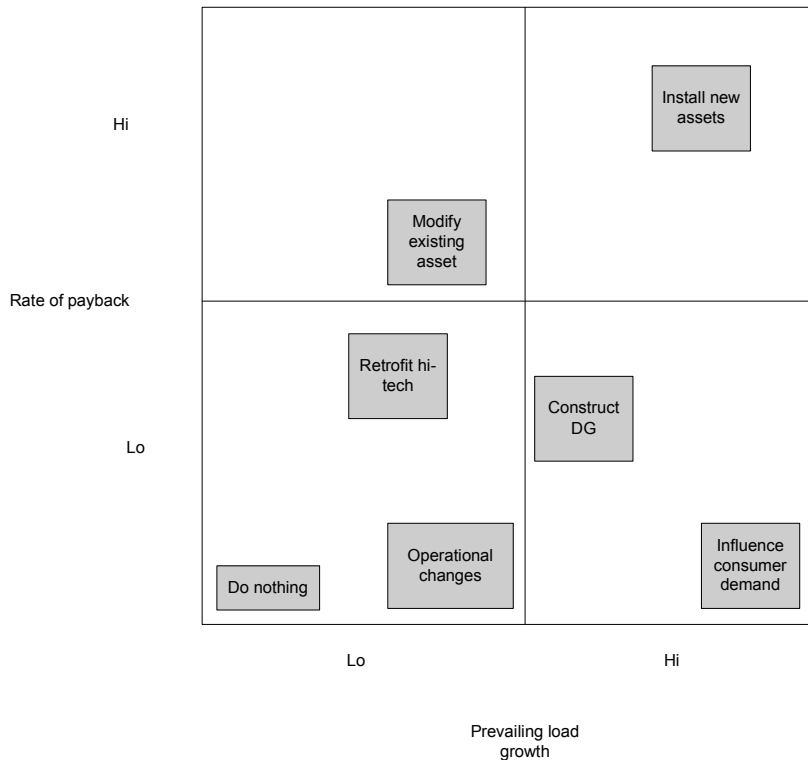
Table 5.2 defines the trigger points at which the capacity or configuration of each class of assets needs to be altered. Exactly what is done to increase the capacity or configuration of individual assets within these classes can take the following forms (in a broad order of preference):

- **Do nothing** and simply accept that one or more parameters have exceeded a trigger point. In reality, the do nothing option would only be adopted if the benefit-cost ratio of all other reasonable options were unacceptably low and if assurance was provided to the

chief executive and board that the do nothing option did not represent an unacceptable increase in risk to AEL. An example of where a do nothing option might be adopted is where the voltage at the far end of an 11 kV overhead line falls below the threshold for a few days per year – the benefits (including avoiding the consequences) of correcting such a constraint are simply too low.

- **Operational activities**, in particular switching the distribution network to shift load from heavily-loaded to lightly-loaded feeders to avoid new investment, or winding up a tap changer to mitigate a voltage problem. The downside to this approach is that it may increase line losses, reduce security of supply, or compromise protection settings.
- **Influence consumers** to alter their consumption patterns so that assets perform at levels below the trigger points. Examples might be to shift demand to different time zones, negotiate interruptible tariffs with certain consumers so that overloaded assets can be relieved, or assist a consumer to adopt a substitute energy source to avoid new capacity.
- **Construct distributed generation** so that an adjacent assets performance is restored to a level below their trigger points. Distributed generation would be particularly useful where additional capacity could eventually be stranded or where primary energy is going to waste eg. water being released from a dam that could be used in a hydro generator, or process steam going to waste.
- **Modify an asset** so that the trigger point will move to a level that is not exceeded eg. by adding forced cooling. This is essentially a sub-set of the final approach described below, but will generally involve less expenditure. This approach is more suited to larger classes of assets such as 33/11 kV transformers.
- **Retrofitting** high-technology devices that can exploit the features of existing assets. Examples might be using remotely switched air-breaks to improve reliability, using advanced software to thermally re-rate heavily-loaded lines, or retrofitting core temperature sensors on large transformers so they can be worked harder.
- **Install new assets** with a greater capacity that will increase the assets trigger point to a level at which it is not exceeded. Examples would be replacing a 200kVA distribution transformer with a 300kVA transformer or replacing Squirrel conductor with Mink conductor.

In identifying solutions for meeting future demands for capacity, reliability, security and voltage AEL considers options that cover the above range of categories. The benefit-cost ratio of each option is considered (including estimates of the benefits of environmental compliance and public safety) and the option yielding the greatest benefit is adopted. The model in figure 5.2 is used to broadly guide adoption of various approaches:



■ **Figure 5.2: Options for Meeting Demand**

5.2.2 Options for Meeting Security

A key component of security is the level of redundancy that enables supply to be restored independently of repairing or replacing a faulty component (the “spare tire” philosophy). Typical approaches to providing security to a zone substation include:

- Provision of an alternative sub-transmission circuit into the substation, preferably separated from the principal supply by a 33 kV bus-tie.
- Provision to back-feed on the 11 kV from adjacent substations where sufficient 11 kV capacity and interconnection exists. This firstly requires those adjacent substations to be restricted to less than nominal rating and secondly requires a prevailing topography that enables interconnection.
- Use of local generation (Opuha Dam).
- Use of interruptible load (such as water heating) to reduce overall load.

The most difficult issue with security is that it involves a level of investment beyond what is obviously required to meet demand, and it can be easy to let demand growth erode this “security headroom”.

5.2.2.1 Prevailing Security Standards

The commonly adopted security standard in New Zealand is the EEA Guidelines (June 2000) which reflect the UK standard P2/5 that was developed by the Chief Engineer’s Council in the late 1970’s. P2/5 is a strictly deterministic standard i.e. it states that “this amount and nature of load will have this level of security” with no consideration of individual circumstances.

Deterministic standards are now beginning to give way to probabilistic standards in which the value of lost load and the failure rate of supply components is estimated to determine an upper limit of investment to avoid interruption.

5.2.2.2 Issues with Deterministic Standards

A key characteristic of deterministic standards such as P2/5 and the EEA Guidelines is that rigid adherence generally results in at least some degree of over investment. Accordingly the EEA Guidelines recommend that individual circumstances be considered.

5.2.2.3 Contribution of Local Generation to Security

To be of any use from a security perspective, local generation would need to have 100% availability which is unlikely from a reliability perspective and even less likely from a primary energy perspective such as run-of-the-river hydro, wind or solar. For this reason the emerging UK standard P2/6 provides for minimal contribution of such generation to security.

5.2.2.4 Existing Security Standards

The security standards adopted by AEL follow the EEA Security of Supply Guidelines. Table 5.3 below lists the existing level of security at each zone substation and justifies any shortfall.

■ **Table 5.3: Existing security levels**

GXP	Zone Sub / Load Centre	Actual	Target	Shortfall from target
Timaru 33 kV	Pareora	N-1 on first 6.25 MVA (Transformer limit), 6.5 MVA Subtransmission limit N on the	N-1	Capacity headroom investment Requires the transformers changed out, then two 33 kV single circuits PAR-TIM re-conducted to gain 10 MVA firm capacity as per table in Section 5.9.5.

GXP	Zone Sub / Load Centre	Actual	Target	Shortfall from target
		remainder that can not be transferred.		Some load can be transferred to STU and TIM in an emergency.
	Pleasant Point	N	N-1	Investment in second 33 kV feeder when load above 5 MVA Investment in mobile sub to cover this site or place second transformer. Some load can be transferred to TIM in an emergency.
Timaru 11 kV	Timaru CBD	N-1	N-1	Requires load control for security Investment in new sub-transmission feeders to North Street. Install 33 kV cable, run at 11 kV.
	Timaru Residential	N-1	N-1	Investment in additional feeder CBs at TIM as TP changes the board. Increase size of lead out cables to first tee points.
	Timaru Rural	N	N	Limited fault back up from adjacent feeders Install voltage support equipment to strengthen alternative feeds into these areas. Encourage customers to be self sufficient for their essentials. As for CD emergencies.
	Washdyke	N-1	N-1	Capacity is only sufficient for N-1, as a new substantial load is established investment in new sub transmission feeders to WDK required. Install 33 kV cables run at 11 kV.
	Port 11 kV	N-1	N-1	Present feeders nearing end of capacity. Work planned to upgrade some OH conductor. As a new substantial load is established investment in new distribution cables from VIC required.
Temuka	Temuka Residential	N-1	N-1	Capacity headroom eroding
	Temuka Rural	N-0.5	N-0.5	Limited fault backup Limited 11 kV rings.
	Geraldine	N-0.5	N-1	33 kV investment required
	Rangitata	N	N-1	33 kV investment required Limited 11 kV rings.

GXP	Zone Sub / Load Centre	Actual	Target	Shortfall from target
	Clandeboyne 1&2	N-2	N-2	Customer investment
Studholme	Waimate Residential	N-1	N-1	Limited 11 kV rings
	Waimate Rural	N-0.5	N-0.5	Limited fault backup
	NZDL 11 kV	N	N-1	Customer investment Limited 11 kV rings.
Bells Pond	Bells Pond Rural	N-0.75	N-0.75	Back up supply from STU. STU can take majority of load, some irrigation would have to be disconnected.
Albury	Fairlie	N	N	Limited fault backup
Tekapo	Tekapo CBD	N-0.5	N-1	Limited 11 kV rings.
	Tekapo Rural	N	N	Radial lines, no backup. Encourage customers to be self sufficient for their essentials. As for CD emergencies.
Twizel	Twizel CBD	N-1	N-1	11 kV ring in most places
	Twizel Rural	N	N	Limited fault backup

5.2.3 Choosing the Best Option to Meet Demand

Each of the possible approaches to meeting demand that are outlined in Section 5.2.1 will contribute to strategic objectives in different ways.

AEL uses a number of decision tools to evaluate options depending on their cost. These are detailed in Table 5.4 below.

■ **Table 5.4: Investment Cost Based Decision Framework**

Cost & nature of option	Decision tools	Organisational level of evaluation
Up to \$5,000, commonly recurring, individual projects not tactically significant but collectively they do add up.	<ul style="list-style-type: none"> AEL standard rules. Industry rules of thumb. Manufacturer's tables and recommendations. Simple spreadsheet model based on a few parameters. 	Network Manager & Asset Manager
Up to \$50,000, individual	<ul style="list-style-type: none"> Spreadsheet model to calculate 	Network Manager & Asset

Cost & nature of option	Decision tools	Organisational level of evaluation
projects of tactical significance.	NPV that might consider 1 or 2 variation scenarios.	Manager with input from Chief Executive
Up to \$500,000 occurs maybe once every few years ?, likely to be strategically significant.	<ul style="list-style-type: none"> Extensive spreadsheet model to calculate NPV, IRR, payback that will probably consider several variation scenarios. 	Chief Executive, with board approval ?
Over \$500,000 occurs maybe once in a decade ?, likely to be strategically significant.	<ul style="list-style-type: none"> Extensive spreadsheet model to calculate NPV, IRR, Payback that will probably consider several variation scenarios. 	Chief executive with board and possibly shareholder approval

This tool is used in conjunction with the planning approach as detailed in Table 5.1

5.2.4 Prioritizing Projects within the Plan

Having selected the projects for inclusion in the capital works plan, their relative priorities are set as follows.

- 1. Safety:** projects that require execution to improve safety and/or remove hazards.

Criteria include: Public safety, workplace safety, and network operating safety;

- 2. Reliability:** projects that improve network resilience in the face of faults, undesirable events & general use.

Criteria include improve network: condition, interoperability, adaptability, flexibility, ease of use, and maintainability;

- 3. Efficiency:** projects that improve the capacity of the network to meet stakeholder needs.

Criteria include: network operating performance, organisation of network assets, and improvement of the network design;

- 4. Economy:** projects that produce the best return in terms of network improvement for funds expended.

Criteria include minimising the costs relating to impact on: society, business, regulatory, and legal requirements.

The Section 7.1.1 “Risk Criteria” relates to this aspect of capital project prioritization.

5.3 Demand Forecasts

Demand forecasting requires an understanding of the series of drivers behind consumer’s decisions to invest and request connection to the electricity network.

The present climate has shown substantial growth in the farming sectors, supported by an upswing in the housing market. However, the economic recession has flattened this trend. There is confidence that the rural sector will return to strong growth following the recession with further development from the dairy industry.

The past business confidence has directly translated into investment in this sector with large developments occurring in milk treatment facility development, irrigation scheme development and on-farm development by way of dairy shed, pasture irrigation and support infrastructure for staff quarters etc. This has consumed most of AEL’s capacity headroom and created the need to reinvest in infrastructure capacity to restore headroom and provide some backup capacity.

By discussing forward planning with industry representatives, AEL can get a reasonably accurate picture at a farm development level for one or two years ahead and take account of this information when interpreting network load modelling.

Network modelling is a mathematical planning tool which indicates areas of adequate capacity or areas of constraint in supply from the existing network assets based on present and future loading conditions.

By modelling future load conditions, this provides an analysis of areas which need additional investment to meet new loads predicted from demand forecasts.

Demand forecasting in the residential areas is based on past trends. This has been reliable due to the stable growth. However, there are certain factors which can distort past trends due to changes in technology or a downturn in the economy which curtails growth.

Recent energy efficiency schemes have seen an uptake of CFL’s. It is difficult to measure their direct impact on the network due to the seasonal affects changing load patterns.

On the opposite side of the energy balance equation, regional councils are looking at legislation to phase out open fires to improve air quality. This will see home owners consider other forms of heating and the market has responded with electric heat pump offerings. While an electrically



efficient form of heating, it will increase the load on the network. Predictions of a diversified demand of 50% of 2 kW demand from 5000 homes would introduce an additional 5 MW of peak winter demand onto the network, representing an 8% increase for the Timaru GXP.

Demand forecasts are derived from reviewing the historic base load position from SCADA information which indicates a base line trend. From this base line an analysis of requested load connections are processed to determine if these support the trend, are lower than the trend or exceed the base line trend details. Added to this assessment are known step load demands. The step load demands are usually one off connections of larger capacity and may occur due to a new commercial business which will encourage or support further development of the baseline trend.

Once this planning has been completed and an understanding is gained, this is compared with network modelling to compare existing network load performance against the forecast demand trend. The model will then indicate areas of constraint which leads to decisions on how to augment the network to accommodate the demand forecast or return capacity headroom in a network constraint area.

5.3.1 Present Demand

The following Figures 5.3(a) and 5.3(b) present the historic half hourly demand per GXP over the last 14 years from 1997 to 2010. These curves indicate the Maximum Demand growth rate for each GXP (shown by the dotted trend line in each case):

Alpine Energy Load Growth by GXP 1

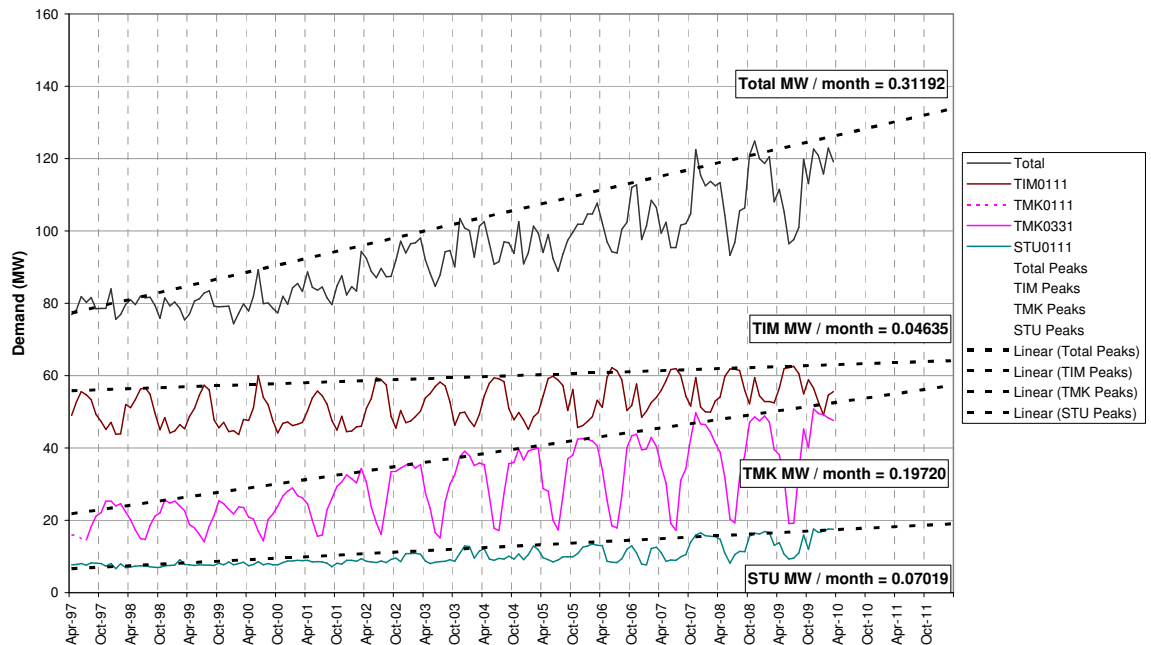


Figure 5.3(a): Load Growth by GXP 1

Alpine Energy Load Growth by GXP 2

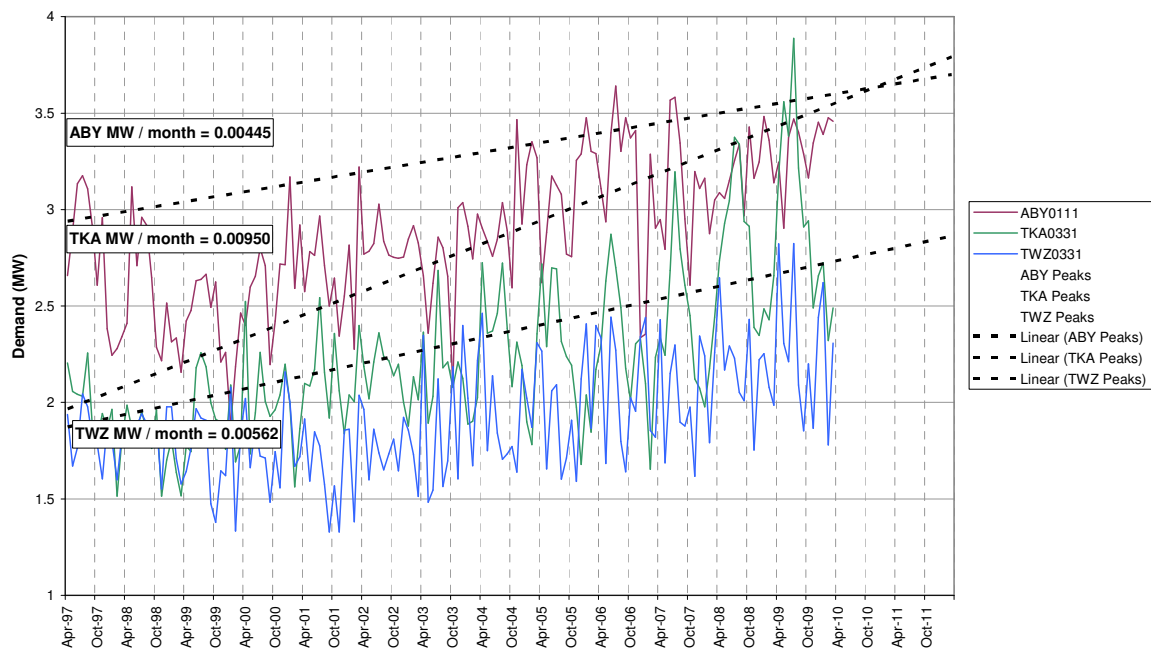


Figure 5.3(b): Load Growth by GXP 2

From the above graphs, Table 5.5 below contains the historic demand growth rates for the GXP's listed.

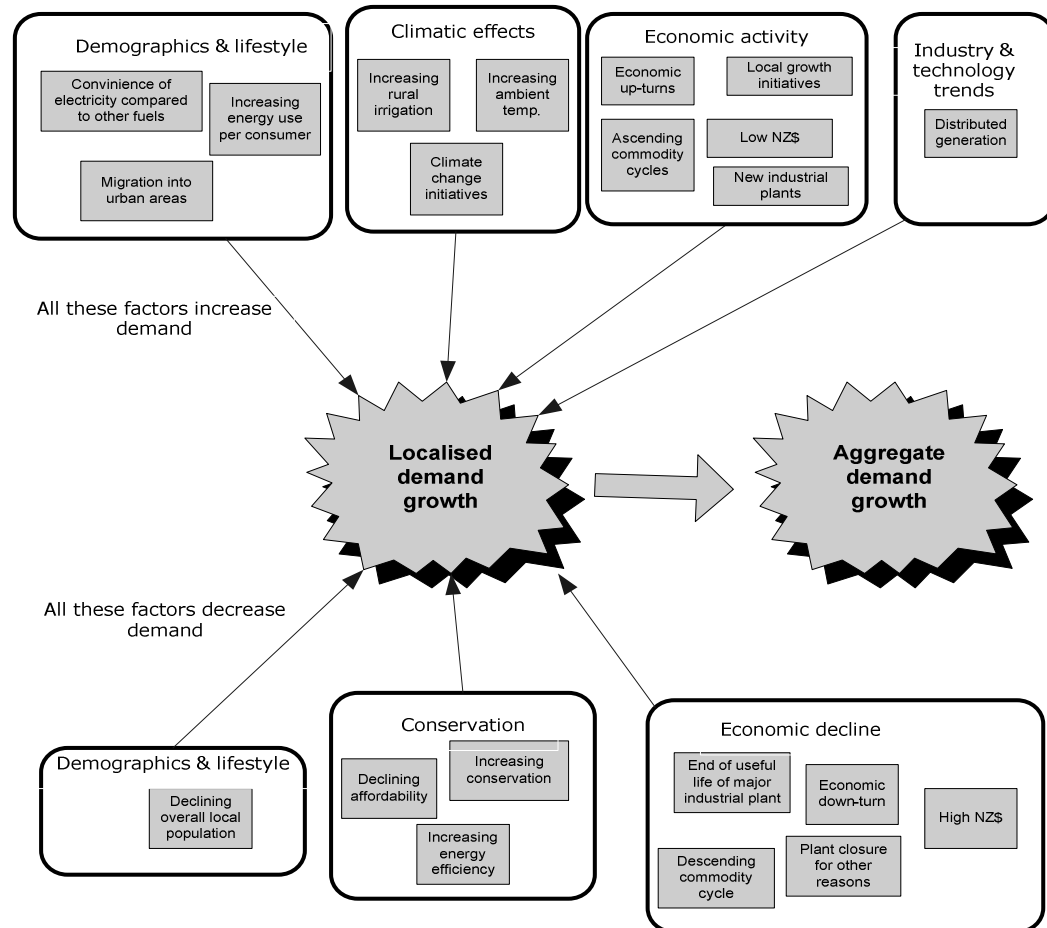
■ **Table 5.5: Historic GXP Demand Growth**

GXP	1/2 hr MD (MW)	MW Growth / Month	MW Growth / Annum	% Growth
ABY0111	3.48	0.00445	0.0534	1.54
STU0111	17.62	0.07019	0.8423	4.78
TIM0111	62.52	0.04635	0.5562	0.89
TKA0331	3.89	0.00950	0.1140	2.93
TMK0331	50.80	0.19720	2.3664	4.66
TWZ0331	2.82	0.00562	0.0674	2.39
Total	141.12	0.31192	3.9997	2.83

The percentage growth is the slope of the linear function obtained from the peaks of the half hourly maximum demand at each GXP. The third and fourth columns in Table 5.5 list the slope of the linear function in terms of MW growth per month and per annum respectively.

5.3.2 Drivers of Future Demand

Key drivers of demand growth (and contraction) are likely to include the issues depicted in Figure 5.4 below.



■ **Figure 5.4: Drivers of Demand**

At residential and light commercial feeder level, 3 or 4 of these issues may predominate and be predictable and manageable on a statistical basis however, AEL's experience is that large customers give little if any warning of increases or decreases in demand due to commercial sensitivity.

The residential and light commercial demand projections can be aggregated into a reasonably reliable zone substation demand forecast but heavy industrial demand will always remain a big unknown. AEL's estimates of future demand are described in section 5.3.3 below.

5.3.3 GXP Substation demand growth rates

The GXP Substation demand growth rates are presented in a series of tables and graphs, (one table and graph) for each existing GXP substation's area. The current and planned security at each GXP (i.e. N and N-1) is also depicted in some figures.

AEL expects its demand to increase as detailed in Table 5.5 and on the following bases and assumptions:

- There will be no significant shifts in the underlying technology of electricity distribution in the next 5-10 years. (Refer to Section 5.5.2 for discussion on Demand Side Management)
- Embedded or standby generation will not be a significant factor before 2012 in either the southern or northern areas due to price barrier of new technology.
- No major transportations corridors will be established prior to 2012.
- Areas with winter peak demand substations (Timaru, Albury and Tekapo) will have new connections that will continue to be predominately residential and increase at the average rate of 1-2% per year.
- Areas with summer peak demand substations (Studholme, Clandeboye, Temuka) will have commercial new connections driven by Dairy, Crop and Irrigation developments and are likely to remain strong for the planning period and increase at an average rate of 3% per year depending on weather conditions. (ie wet summer will curtail irrigation, however a drought will result in total installed demand being operated).
- Diversity across each zone substation is assumed to be constant through the forecast period.
- Constant load power factor throughout forecast period and is set at the average for the winter period on each GXP.
- All demand forecasts will be reviewed annually.

The following step demands loads are possible at the time of AMP review and included in the planning process:

■ **Table 5.6: Projects Adding Step Demand Increases - by GXP**

Project	Demand (MW)	Year	GXP
Rooney Plastics Recycle	1.5	2011	Timaru
Salmon processing	0.2	2011	Twizel
Meridian Steam Plant	0.5	2011	Timaru
Aquatic Centre	0.85	2011	Timaru
Hydro Grand	0.5	2012	Timaru
Holcim Steam Plant	0.5	2012	Timaru
Oceania Dairies	3.0	2013	Glenavy

Project	Demand (MW)	Year	GXP
Oceania Dairies	4.0	2016	Glenavy
Rangitata Irrigation	2	2012	Temuka
Rangitata Irrigation	2	2013	Temuka
TDC Milliscreen	0.25	2012	Timaru
Tekapo Village Development	1.0	2012	Tekapo
NZ Dairies D2	2.5	2012	Studholme
NZ Dairies Cream Plant	1.0	2013	Studholme
Irrigation Pukaki	2.5	2013	Twizel
Irrigation OHC	0.8	2013	Twizel
Irrigation Haldon	0.5	2013	Twizel
Holcim Cement	1.5	2013	Timaru
By Products St 2	1.25	2013	Timaru
Elephant Hills Pumps	7	2014	Bell's Pond
North Bank Tunnel	8	2018	Bell's Pond
Irrigation ISCI	40	2014	Bell's Pond, Studholme, St Andrews

The above assumptions and anticipated load growth is incorporated in the load growth projections at the various GXPs as listed in the following sub-paragraphs.

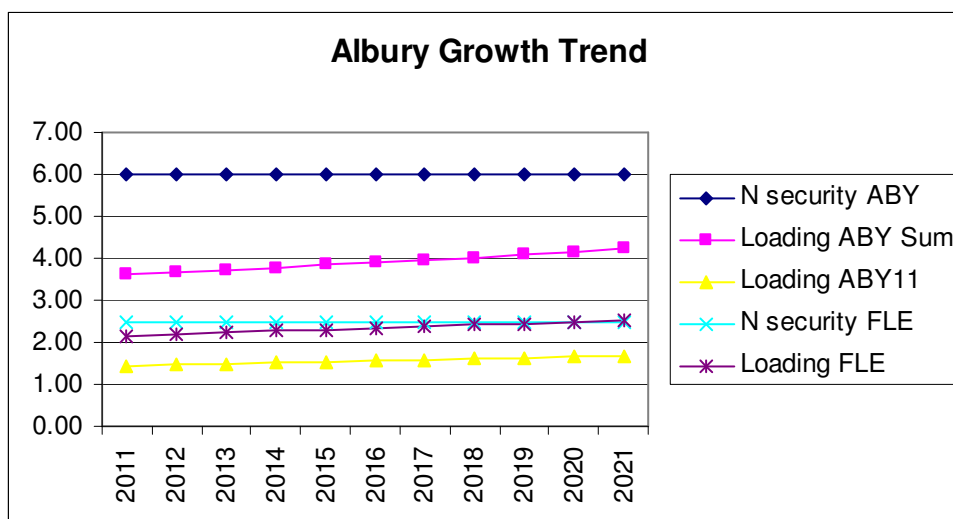
The definitions of the following terms as used in the diagrams are as follows:

- N security level:- the security level at which any outage will cause load to be tripped, and is often found where there is only one supply circuit or transformer that provides supply
- N-1 security level:- the security level that ensures supply under a single contingency event

5.3.3.1 Albury Substation

■ **Table 5.7: Albury Substation Load Growth**

GXP Substation (Season Peak)	Growth Trend (Total MW MD) Year 20xx										
	11	12	13	14	15	16	17	18	19	20	21
Albury (Summer)	3.6	3.7	3.7	3.8	3.8	3.9	4.0	4.0	4.1	4.1	4.20



■ **Figure 5.5: Albury Growth Trend & Security & Supply Security**

Albury GXP calculated load growth is 1.54%. This is mainly due to growth in the farming- and tourism sectors. A new source of irrigation would be required to see step change growth.

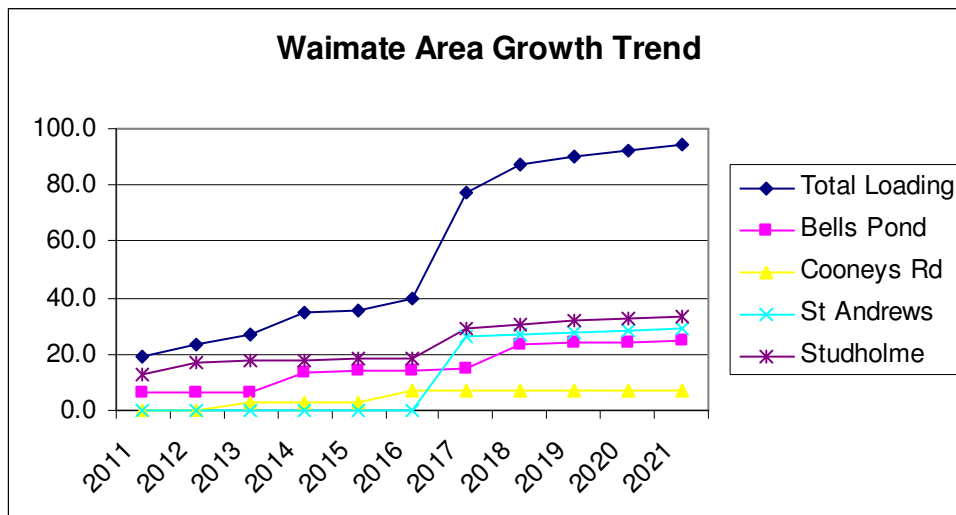
Transpower intend to change their 11 kV switchboard which is end of life, shown in line 25 of Appendix C.3. AEL need to respond to this by changing the 11 kV cables to the switchboard. The AEL cables are aged paper lead types that have low capacity ratings and can not be altered easily.

5.3.3.2 Waimate Area

The Waimate area consists of the areas supplied by Studholme, Bells Pond, the ST Andrews area and Cooney's Road.

■ **Table 5.8: Waimate Area Load Growth**

GXP Substation (Season Peak)	Growth Trend (Total MW MD) Year 20xx										
	11	12	13	14	15	16	17	18	19	20	21
Studholme (Summer)	12.9	17.2	17.5	17.8	18.1	18.4	28.8	30.1	31.3	32.3	33.1
Bell's Pond	6.2	6.3	6.5	13.7	13.8	14.0	14.9	23.4	23.8	24.2	24.6
St Andrews	0.0	0.0	0.0	0.0	0.0	0.0	26.0	26.7	27.4	28.1	28.9
Cooney's Road	0.0	0.0	3.0	3.0	3.0	7.0	7.0	7.0	7.0	7.0	7.0



■ **Figure 5.6: Waimate Area Load Growth**

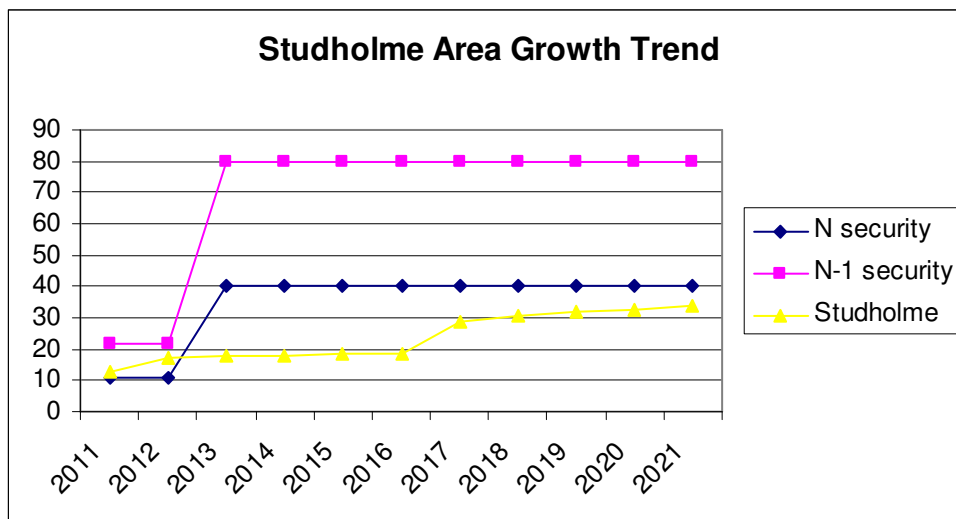
The above trend shows that the Studholme GXP will become overloaded if Bells Pond and St Andrews substation are not introduced. The load growth is the result of large irrigation schemes being introduced and the ongoing dairy factory growth.

Within the planning period, there is a remote possibility that Oceania Dairy's will establish a factory near Glenavy on Cooney's Road. This load has been added to the Waimate area forecast.

Studholme presently has two 10 MVA (allowed to run to 11 MVA each) transformers that are "bolted" together giving 22 MVA of N capacity. The 2009/10 irrigation season resulted in a peak demand of 17.8 MW. If one of the transformers failed (which has happened in the past), Transpower would "unbolt" the transformers while the power is off and then liven the healthy transformer and restrict demand to 11 MVA of load. If this occurred at the peak of the 2009/10

irrigation season, then 8 MW of load would have been curtailed. This would have resulted in all irrigation being turned off until the transformer fault was repaired and the unit restored to service.

Bell's Pond GXP was established and commissioned in August 2010 which offloaded just over 6°MW of load from Studholme. Irrespective, Studholme still just breaches the 11 MW N-1 security rating and with the expected 4.78 % load growth in the area, the security risk at Studholme is still not resolved. The correct fix is to install two 40 MVA transformers complete with their own 110 kV circuit breakers. The present arrangement with the two transformers “bolted” together is very poor. If one transformer fails, the second transformer will also trip with a total loss of supply.



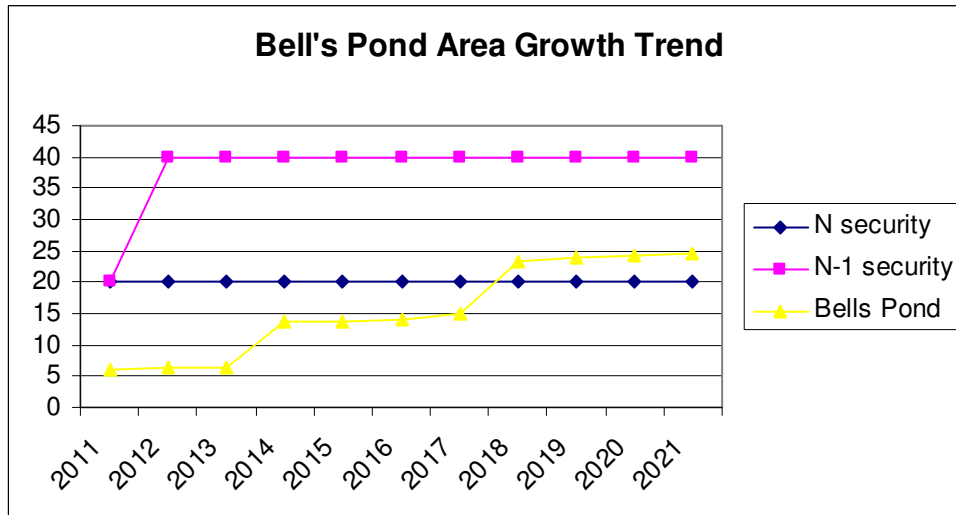
■ **Figure 5.7: Studholme Area Load Growth & Supply Security**

Figure 5.7 shows Studholme's load growth after Bell's Pond commissioning and allowing for a new GXP at St Andrews to take some of the existing Waimate area load.

New transformers for Studholme are taken as 40 MW as these are practically sized to suit standard 11 kV switchgear (i.e. 48 MVA practical limit on CBs) being introduced in winter 2011 to allow the summers load growth to be met.

A new 11 kV switchboard will also be required as the existing one is only rated to 24 MVA. At present the best option looks to install a new two bus section 11 kV switchboard with the two new transformers.

5.3.3.3 Bells Pond Substation

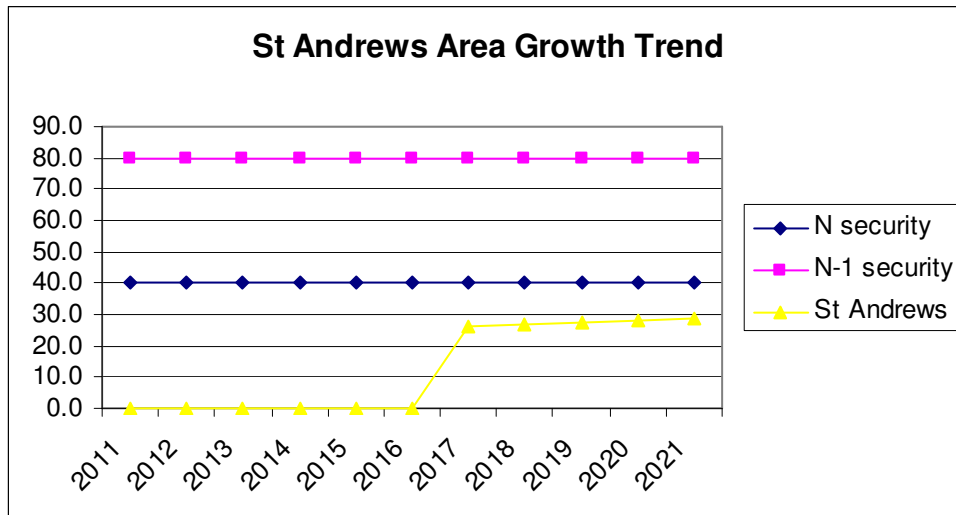


■ **Figure 5.8: Bells Pond Area Load Growth & Supply Security**

Figure 5.8 above shows Bells Pond's load growth. A second 20 MVA transformer will be ordered for the site to increase the N-1 security to 40 MVA. This is to accommodate the Waihoa Downs/Elephant Hills irrigation with load of 7 to 10 MW. The load for the Waihoa Downs/Elephant Hills irrigation pumps is too distant for 11 kV distribution so a 33 kV yard and feeder will be required. This 33 kV load will be supplied from the tertiary 33 kV windings of the two three winding transformers.

Some load is able to be transferred to Studholme and a lot of the load being irrigation is able to be cycled should the station operate on one transformer. Studholme load transfers is the perceived security for some of the load.

There is a proposed 8 MW additional load in 2018 which falls away in 2022 for the temporary installation of a boring machine for Meridian's North Bank Tunnel hydro station project which is currently in the feasibility study phase. AEL will look to negotiate an interruption agreement for this supply. This load will also be required to be fed from the 33 kV bus.



■ **Figure 5.9: St Andrews Area Load Growth & Supply Security**

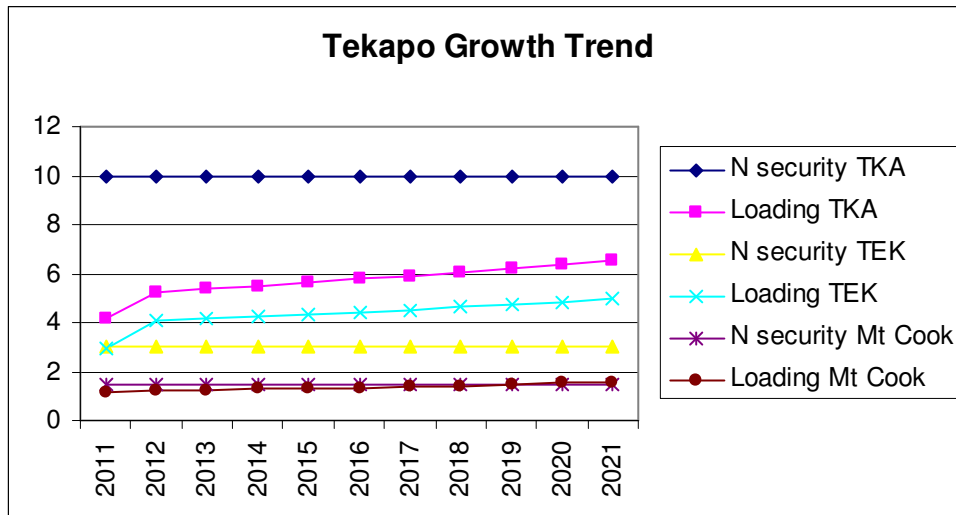
Figure 5.9 above shows the expected St Andrew's load growth. Two 40 MVA transformers will be required for the site.

The above is based on preliminary information from a potential irrigation development. Of the options being considered, one option may place a 15 MW demand in the Makikihi area, as well as between 10 and 20, 1 MW canal pumps. For now the St Andrews/Makikihi GXP is shown as being Transpower's care needing a New Investment Agreement (NIA) (Table 5.6 lines 9 to 11).

5.3.3.4 Tekapo Substation

■ **Table 5.9: Tekapo Substation Load Growth**

GXP Substation (Season Peak)	Growth Trend (Total MW MD) Year 20xx									
	11	12	13	14	15	16	17	18	19	20
Tekapo Sum (Autumn/Spring)	4.1	5.3	5.4	5.5	5.6	5.8	5.9	6.1	6.2	6.4
TEK Village	3.0	4.1	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8
Mt Cook	1.2	1.2	1.2	1.3	1.3	1.3	1.4	1.4	1.5	1.5



■ **Figure 5.10: Tekapo Load Growth & Supply Security**

Based on the maximum demand history to date the almost six percent load growth anticipated in the tourism sector in 2009, has fallen back to nearer 3% looking into the immediate future. There appears to be a halt to the proposed CBD development due to the economic recession. It is assumed that this will recommence in 2012.

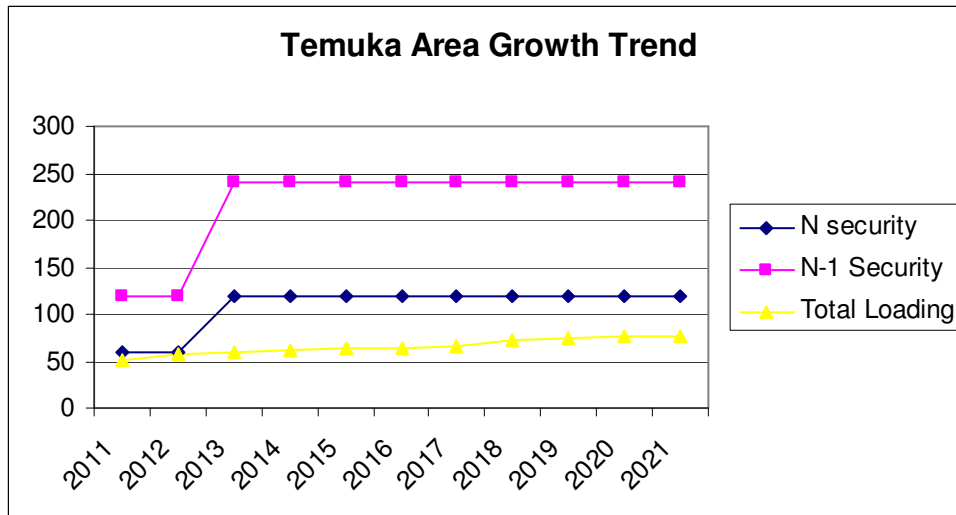
Meridian looked to move the 11 kV board at Tekapo A station which would have provided a good opportunity for AEL to gain a second supply (security) and have a bus coupler to allow separation of the grid from the generation so that if one failed AEL would still have supply. With the change of ownership of Tekapo A and B hydro power stations from Meridian to Genesis, further developments in this regard are awaited.

A bus fault would result in a total supply loss until repairs was effected. AEL is also supplied from an 11 kV to 33 kV step up transformer. Since the spare is not on site a fault within the transformer would result in a loss of supply of at least a day while a change-out occurred.

5.3.3.5 Temuka Area

■ **Table 5.10: Temuka Substation**

GXP Substation (Season Peak)	Growth Trend (Total MW MD) Year 20xx									
	11	12	13	14	15	16	17	18	19	20
Temuka (Summer)	52.0	57.2	60.4	61.7	63.0	64.3	65.7	73.1	74.5	76.0



■ **Figure 5.11: Temuka Area Load Growth & Supply Security**

The above trend shows that the Temuka 33 kV GXP load will match the secure supply capacity in 2013. AEL had hoped for an introduction of a new 33 kV GXP at Orari; this is now considered unlikely.

Transpower have been consulting Areva, the transformer manufacturers, and have resolved the transformers will probably be able to be rerated to 60 MVA after some additional oil cooling was implemented.

The rerating of transformers provides AEL with security until 2012. Fonterra has advised that the new drier (D4) is on hold until about 2018. Studies need to be carried out to ensure that the load growth that is presently being experienced doesn't just curtail. All the farms must at some stage be "wet" and no more dairy sheds able to be built. More research is required.

Transpower has included a possible upgrade in their planning report to install one 120 MVA transformer. This would best be done onto a new two bus section 33 kV switchboard with the existing two transformers "bolted" together (112 MVA) to supply the other side of the switchboard.

If the transformers are upgraded, a new 33 kV switchboard will be required as the existing one is only rated to 71 MVA.

Cascading off this switchboard via a couple of feeder circuit breakers will be the existing switchboard, its incomers connecting to the new feeders. A couple of the higher loaded feeders would be transferred to the new board.

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Removal of two feeders off the old board will allow a couple of freed feeder CBs so that Geraldine and Rangitata can be split from both sharing CB1202 at Temuka.

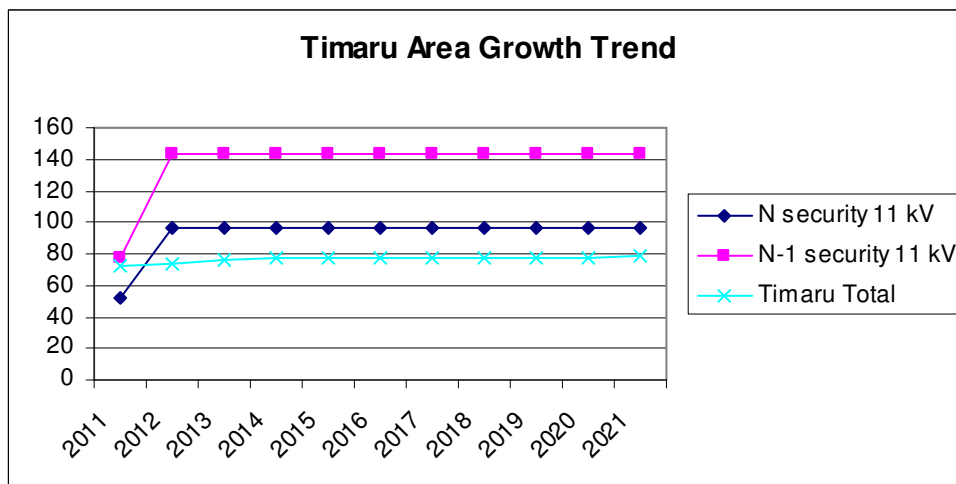
The 110 kV lines to Temuka from Timaru are rated 70 MVA, with either some lifting to provide better ground clearance or re-conductoring, they could be rerated to allow more power flow.

Transpower has also identified the upgrading of these lines with the installation of a new transformer at Temuka.

5.3.3.6 Timaru Substation

■ **Table 5.11: Timaru Substation Load Growth**

GXP Substation (Season Peak)	Growth Trend (Total MW MD) Year 20xx									
	11	12	13	14	15	16	17	18	19	20
Timaru 11 kV (Winter)	72.1	73.6	76.7	77.0	77.4	77.7	77.0	77.4	77.7	78.0



■ **Figure 5.12: Timaru Area Load Growth & Supply Security**

The above trend shows that the Timaru 11 kV GXP has become overloaded, with the existing 110/11 kV transformers.

One of the drivers for AEL to adopt a 33 kV GXP was that the 11 kV switch board was at the end of capacity and it had been given an extended life of about eight years with the introduction of arc

flash detection protection. The status of this board has now changed such that it will be replaced after the 2011 rugby world cup and most probably in early 2012. The new board has been arranged to suit AEL's needs for capacity and additional CBs to allow the new 33 kV sub transmission cables for the CBD to be connected and run at 11 kV for a period of some years until a significant load growth is realised to justify the introduction of a 33 kV GXP.

Should Transpower change the three single phase 110/11 kV bank arrangements for three 40 MVA three phase units in 2012, then N security could be maintained past this planning period. This would also delay the introduction of a 33 kV GXP way beyond this planning period.

An initial Solution Study Report (SSR) was undertaken by Transpower which promoted a 220/33 kV GXP to extend the useful life of the 220/110 interconnectors. With AEL delaying the introduction of the 33 kV GXP, the interconnectors will require further examination by Transpower.

These interconnectors supply the growing loads of Timaru, Temuka, Albury and Tekapo A. On occasion additional load is required to be supplied south to Studholme and Oamaru. During the dairy season Studholme is tied through. A trip of the Waitaki feed into Studholme could lead to the interconnectors combined load being taken beyond their 120 MVA individual rating.

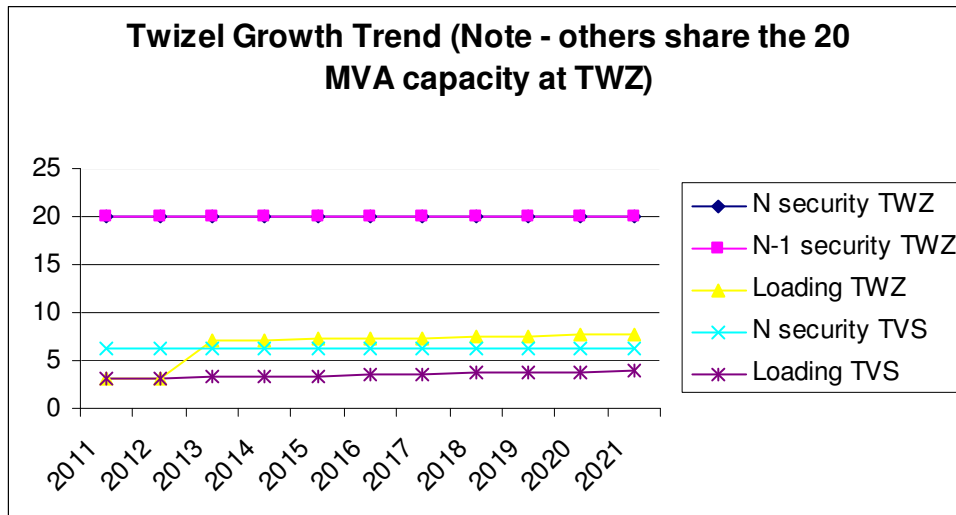
AEL has had requests that load has to be limited through the interconnectors during some maintenance periods on Tekapo A generation. This is an uncomfortable position.

5.3.3.7 Twizel Substation

Note: The 20 MVA capacity is shared with Network Waitaki.

■ **Table 5.12: Twizel Substation Load Growth**

GXP Substation (Season Peak)	Growth Trend (Total MW MD) Year 20xx									
	11	12	13	14	15	16	17	18	19	20
Twizel (Autumn/Spring)	3.1	3.2	7.1	7.2	7.2	7.3	7.4	7.5	7.5	7.6
Twizel Village Sub	3.1	3.2	3.3	3.4	3.4	3.5	3.6	3.7	3.7	3.8
Irrigation on 33 kV	0.0	0.0	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8



■ **Figure 5.13: Twizel Load Growth & Supply Security**

The just over 5% load growth in Twizel in the tourism sector has fallen back to around 2.5% due to the economic crises of 2010. There have been a couple of enquiries for irrigation, they total about 4 MVA, but AEL is uncertain about their prospect of being established and as a result they have been pushed back to 2013.

An area of load growth is the expansion of a salmon processing plant. There is an indication that another may be established but no official approaches have been made yet. This is excluded from the AMP.

Twizel's zone substation has a 5/6.25 MVA transformer with 2.8 MW of load applied. One large load increase could see the need for a prompt upgrade.

Presently the substation land is owned by another party, discussion over on going land use will need to be undertaken to sure up AEL's ongoing need for the site.

5.3.3.8 Affect of GXP Forecast Loads on Security

The continuing load growth from the Timaru, Temuka and Studholme GXP's as well as forecast load increases at Tekapo and Twizel will see capacity constraints within the planning period of the AMP.

For Timaru and Temuka, this will result in a reduction in n-1 security for a period of time, pending completion of agreements with Transpower for upgrading GXP assets to return to n-1 security levels via additional capacity.

Transpower will be replacing their 11 kV switchboard at Timaru at the end of 2011 / beginning 2012. As load growth has meant that Transpower's three 110/11 kV banks are now unable to provide n-1 security at Timaru, discussions on options for development of the Timaru GXP are underway.

Studholme is an "n" security GXP, however with a new dairy factory load, it is likely this will require upgrading to n-1 security and larger capacity transformers. Discussions with Transpower are underway. There is also significant dairy and irrigation load in this area. A 40 MW irrigation scheme is proposed for development over the next 5-8 years with Resource Consents for water rights approved. This load step will drive development of a new GXP in the St Andrews area (South West corner of AEL's supply area).

AEL's Tekapo substation is experiencing a steady subdivision and commercial growth which will exceed the capacity of the current transformer within the period of the plan.

Collective experience strongly indicates that it would be rare to ever get more than a few months confirmation (sufficient to justify significant investment) of definite changes in an existing or new major consumers demand. This is because most of these consumers operate in fast-moving consumer markets and often make capital investment decisions quickly themselves, and they generally keep such decisions confidential until the latest possible moment.

This has a large impact on network asset planning and as a result, while some capacity solutions may be provided within a short time frame, others may take a number of years to be realized. Also, it may take a similar period for the network to respond to providing an adequate level of supply security.

■ **Table 5.15: Rate & Nature of GXP Growth & Provisions made**

GXP	Rate & nature of growth	Provision for growth
Albury	Low - rural	Adequate for plan period
Bells Pond	High - rural	New GXP investment
Studholme	High - rural	New GXP investment
Tekapo	Med – subdivision & tourism business	Upgrade Zone sub
Temuka	High – rural & industrial	GXP investment
Timaru	Med – industrial / commercial	GXP investment
Twizel	Med – rural & subdivision	Upgrade / new Zone Substation

5.3.3.9 Issues Arising from Estimated Demand

The significant issues arising from the estimated demand in section 5.3.3 are.

- Reinforcement of capacity and security at GXP level will involve large assets replacement with pass through transmission costs to customers.
- Increasing air-con load likely to over-lap peak periods
- Requirement to maintain ripple control services to ensure peak demand control is available to maximise load curtailment at peak times.
- These load increases will be harmonic producing inductive rather than resistive in nature which could result in the heating of transformers and cables. Some consumer equipment are also sensitive to harmonics on the supply voltage.
- Potential to develop demand side management incentive for irrigators to curtail irrigation load through peak demand times.
- Twizel and Tekapo tourism development will create winter load peaks

5.3.3.10 GXP New Investment Estimates

The expansion of GXP capacity can either be funded via AEL or Transpower. At this stage, it is anticipated that GXP investment will be funded by Transpower and the costs passed through to customers in the standard Transmission charge recovery as allowed for under price threshold regulations.

The expected level of new investment at each Transpower Grid Exit Point is estimated as follows. The actual charges to customers will be subject to the term of investment agreement and the cost of capital payments required by Transpower. The significance of the colours is as follows:

- High priority = Must do projects
- Medium priority = Need to do projects
- Low priority = Could be deferred

■ **Table 5.16: Forecast Transmission New Investment**

Transpower Works Programme - NIA (New Investment Agreement)		Forecast Expenditure in \$'000 for year									
		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
1	Glenavy Tee offs for CNR	Project On Hold									
2	TIM additional 11 kV CBs		1,500	-	-	-	-	-	-	-	-
3	TIM 110/11 kV transformer upgrade to 40/47 MVA		8,000								
4	Twizel GXP 33 kV bus tie-ing arrangements	-	-	500	-	-	-	-	-	-	-
5	Timaru GXP 220/33 ^o kV 120 MVA transformers	-	-	-	-	-	-	-	-	-	-
6	Studholme GXP 110/11 kV transformer upgrade 10 MVA to 40 MVA onto old swbd	-	8,000	-	-	-	-	-	-	-	-
7	Temuka-Timaru 110 kV lines thermal upgrade	-	2,400		-	-	-	-	-	-	-
8	Temuka GXP 110/33 kV 120 MVA transformer and cascade 33 kV swbd	-	7,000	-	-	-	-	-	-	-	-
9	Makikihi/St Andrews 110 kV Double Circuit Line - 4 km	-	-	-	-	1,000	-	-	-	-	-
10	Makikihi/St Andrews 110 kV in/out bus	-	-	2,000	-	2,000	-	-	-	-	-
11	Makikihi/St Andrews 110/11 GXP Two	-	-	2,667	5,333	-	-	-	-	-	-

Transpower Works Programme - NIA (New Investment Agreement)		Forecast Expenditure in \$'000 for year									
		2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	transformers										
12	Orari 220/33 kV GXP	-	-	-	-	-	-	8000		-	-
13	Timaru 220/110 kV interconnection assets	-	9,000	-	-	-	-	-	-	-	
14	Waitaki 110 kV lines	-	-	-	10,000	-	-	10,000		-	
15	Orari 220/33 kV Switching Station	-	-	-	-	-	-	40,000		-	

The above table indicates the level of New Investment at Grid Exit Points (rows 2 – 11) as well as the three projects which occur on the non-core transmission grid assets which require a Grid Upgrade Proposal to be reviewed by the Electricity Commission and then to pass the Grid Investment Test.

The projects highlighted in green must go ahead as they are committed projects because of either security or capacity constraints.

The projects highlighted in yellow require a further condition to occur before expenditure proceeds. This typically is linked to irrigation projects which will increase demand and therefore necessitate another GXP to be established.

Over the next ten year planning period, the identified work that will involve Transmission investment is currently estimated at \$117 million.

5.3.4 Estimated Demand at Zone Substation Level

Table 5.7 shows the aggregated effect of substation demand growth for a 10 year horizon incorporating the anticipated step changes detailed in Table 5.6, applied at zone substation level.

■ **Table 5.13: Zone Substation demand growth**

AEL Zone Sub	2011 MW	10 year Rate & nature of growth	2021 MW	Provision for growth
Timaru 11 kV board	65.3 (winter)	0.89 % historic some steps expected to come Residential Growth Heat Pump uptake Industry Growth (Washdyke)	71 (winter)	Up-sizing Transpower supply point at 11 kV. If a surprise load establishes, transfer some load to a 33 kV supply voltage.
Pleasant Point	3.7 (summer)	4.78 % per year expected as STU Residential load Dairy & Irrigation development	6.5 (summer)	Up-sizing required and second 33 kV circuit to provide (n-1) security - expect demand to grow from current demand of 3.7 MW to about 6.5 MW by the end of the planning period. Additional assets required to improve current "N" security to N-1, potential for demand side management of irrigation load. Possible sub built nearer irrigation load to feed via 33 kV ring.
Pareora	8.3 (summer)	4.78% per year expected as STU until SAW then 2 % Residential load Dairy & Irrigation development	10 (summer)	Up-sizing of Transformers and Sub- trans lines required to retain full (n-1) security - expect demand to grow from current demand of 8 MW to about 12 MW by the end of the planning period. Acceptable security for the major Meat Processing Works supplied from this site required. Possible partial off load to new St Andrews GXP.
Studholme	17.6 (summer)	4.78% historic Residential load Dairy & Irrigation development	38.8 (summer)	
Bell's Pond	6.2 (summer)	4.78% per year expected Residential load	30.2 (summer)	New sub to offload Studholme and provide more security and capacity

AEL Zone Sub	2011 MW	10 year Rate & nature of growth	2021 MW	Provision for growth
		Dairy & Irrigation development		
Cooney's Road	Yet to be realised	Dairy factory development	7.0 (summer)	Development of a two drier complex, Oceania Dairies
St Andrews	Yet to be realised	4.78% per year expected Residential load Dairy & Irrigation development	33.5 (summer)	New sub to offload Studholme and provide more security and capacity
Temuka	14.6 (summer)	4.66 % historic on TMK Residential load Dairy & Irrigation development	26 (summer)	None required – Substation and sub-trans capacity available - expect demand to grow from current demand of 15 MW to about 25 MW by the end of the planning period.
Clandeboyne 1 & 2	24 (summer)	4.66 % historic on TMK Process Expansion & new Dryer	45 (summer)	None required – Substation and sub-trans capacity available. Additional CB's at substations and 11 kV cabling to new RMU and Dist Tx's required - expect demand to grow from current demand of 25 MW to about 45 MW by the end of the planning period. Existing assets can meet this demand and retain n-1 security.
Geraldine	5.9 (summer)	4.66 % historic on TMK Residential load Dairy & Irrigation development	11.8 (summer)	Up-sizing required and second 33 kV circuit to provide (n-1) security - expect demand to grow from current demand of 5 MW to about 12 MW by the end of the planning period. Additional assets required to meet this demand and improve current security from n to n-1 to make it acceptable for the CBD, urban and dairy loads supplied.
Rangitata	6.3	4.66 % historic on	15.4	Up-sizing required and second 33 kV circuit to provide (n-1) security - expect demand to

AEL Zone Sub	2011 MW	10 year Rate & nature of growth	2021 MW	Provision for growth
	(summer)	TMK Dairy & Irrigation development	(summer)	grow from current demand of 7 MW to about 15 MW by the end of the planning period. Additional assets required to meet to improve current “N” security N-1, potential for demand side management of irrigation load. Possible sub built nearer irrigation load to feed via 33 kV ring. Note some of RGA load has been transferred to Temuka as a temporary measure.
Albury 11 kV board	1.4 (winter)	1.54 % historic on ABY Residential Load Small subdivision development	1.7 (winter)	Transpower asset under their management. Overall load not expected to breach Transpower’s capacity.
Fairlie	2.1 (winter)	1.54 % historic on ABY Residential Load Small subdivision development	2.5 (winter)	Regulator upsizing or transformer with OLTC - expect demand to grow from current demand of 2.5 MW to about 3 MW over planning period. Existing Sub assets will be able to continue to supply (n) security for the entire planning period.
Tekapo	2.8 (winter)	2.93 % historic on TKA Residential load Subdivision & CBD	6.3 (winter)	Substation Transformer will need upgrade towards end of planning period.

AEL Zone Sub	2011 MW	10 year Rate & nature of growth	2021 MW	Provision for growth
		development Tourism development		
Mt Cook & Glentanner	1.1 (winter)	2.93 % historic on TKA Tourism development	2.1 (winter)	Larger capacity transformer bank for Hermitage.
Twizel	2.8 (summer)	2.93 % historic on TWZ Residential load Large scale Subdivision Dairy & Irrigation development	5.1 (summer)	Rebuild Substation as part of future development. Extend 33 kV line to new irrigation development and install smaller dedicated substation.
Pukaki	Yet to be realised	Dairy & Irrigation development	2.5 (summer)	New sub to offload Studholme and provide more security and capacity
Haldon	Yet to be realised	Dairy & Irrigation development	1.3 (summer)	New sub to offload Studholme and provide more security and capacity

5.3.5 Estimated 11 kV Feeder Demand

Due to the large number of 11 kV feeders, the maximum demands are listed in Appendix B.

5.3.6 Estimated Asset Utilisation

In contrast to the general emerging trend of decreasing asset utilisation (ie. a more “peaky” profile), AEL expects the asset utilisation to increase in the dairy and irrigation areas as kWh throughput increases faster than max demand.

This has an effect of increasing overall asset utilisation. One disadvantage resulting from irrigation load during seasons of continual drought is the flat and constant load demand profile at elevated

ambient temperatures. This provides no thermal relaxation for the distribution equipment. It also makes it difficult to arrange access to equipment for replacement or maintenance without interrupting irrigation and dairy milking cycles.

5.4 Constraints

5.4.1 Electrical Capacity Constraints

AEL's network includes the following capacity constraints

■ **Table 5.17: AEL Network Capacity Constraints**

Constraint	Description	Intended remedy
Waimate Area – Holistic	Lack of capacity for BPD, STA, STU, CNR (GNY)	Work with Transpower on their Lower Waitaki Project to ensure capacity is made available. Three options “socialised” by Transpower and work to be done between 2012 and 2015.
Studholme GXP Supply Security to 110 ⁰ kV bus	Upgrade N security to N-1	From Feb 2010 110 kV bus is closed during peak NZDL season – Partial fix during high cost part of year. Ultimate, New Investment in Transmission Line – Transpower discussion via Lower Waitaki Project (timing 2012 - 2015)
Studholme GXP Supply Security via transformer capacity	Upgrade N security to N-1	Interim, partial off load to Bell's Pond substation (2010) Ultimate, New Investment in Transformers and unitised HV CBs – Transpower discussion winter 2011
Bell's Pond GXP Supply Security at 110 ⁰ kV	Upgrade N security to N-1	Bell's Pond is teed off one WTK-OAM-STU cct 2, as the demand grows install second transformer to be hard teed to the WTK-BPT-OAM cct 1 (timing uncertain).
Bell's Pond GXP Supply Security via transformer	Upgrade N security to N-1	As the demand grows install second transformer (timing uncertain).
Cooney's Rd, Glenavy	Lack of capacity for ODL	Lack of capacity in 11 kV network to supply ODL's plant. Build double cct 110 kV line off GNY tees off WTK-BPT-OAM cct 1 and WTK-OAM-STU cct 2 110 kV ccts to make highest security possible supply available. Timing uncertain.
St Andrew's, Waimate	Lack of capacity for ISCI	Lack of capacity in 11 kV network to supply ISCI's irrigation. Build double cct 110 kV line to STU-TIM 110 kV line to make highest security possible supply available.
Timaru Area - Holistic	Lack of capacity in 220/110 kV interconnectors	Request Transpower upgrade their 220/110 kV interconnecting transformers,

Constraint	Description	Intended remedy
	for ABY, TIM, TKA and TMK.	
Timaru GXP Supply Security	N security to return to N-1	<p>Replacement of 11 kV switchboard due to aging asset allows extra feeder CBs to be fitted, board rating lifted. (timing early 2012)</p> <p>Replacement of 110/11 kV transformers from single phase to three phase with adjustment in rating will lift N-1 capacity</p> <p>Long term new Investment in Transformers – Transpower discussion for 33 kV solution or hybrid 11 kV and 33 kV (2011)</p>
Highfield (TIM05) feeder loading	Heavily loaded feeder. At time of release load is transferred largely other highly loaded feeders. High use of controllable load incurred.	<p>Increase size of GXP end cables to allow more throughflow.</p> <p>Note half of Woollen Mills coming onto this feeder, shift some load to HNT/VIC.</p> <p>Long term establish West End zone substation off 33 kV TIM GXP (timing uncertain).</p>
Gleniti feeder (TIM06) loading	Heavily loaded feeder. At time of release load is transferred largely other highly loaded feeders. High use of controllable load incurred.	<p>Increase size of GXP end cable to allow more throughflow.</p> <p>Shift Fairview back to TIM16 after review of reclosers (L811) and regulator (Rosebrook).</p> <p>Long term establish West End substation substation off 33 kV TIM GXP (timing uncertain).</p>
Levels/Mountainview feeder (TIM16) loading	Heavily loaded feeder. At time of release load is transferred largely other highly loaded feeders. High use of controllable load incurred.	<p>Short term install regulator at Rosebrook Rd, split out tee onto feeder (L613) onto own TIM CB to allow additional security and capacity.</p> <p>Long term establish West End zone substation off 33 kV TIM GXP (timing uncertain).</p>
Washdyke feeder loadings	Heavily loaded feeders.	<p>The recession has slowed growth in the Washdyke area. One development moved to different area of TIM.</p> <p>AEL coped (just) with longer term loss of a feeder into area Nov 09, next big load will spur activity.</p> <p>Establish future 33 kV sub-trans cables to area along with future 11 kV zone substation switchboard, connect and run at 11 kV.</p> <p>Establish Washdyke 33/11 zone substation off 33 kV TIM GXP (timing uncertain).</p>
Timaru Sub-transmission to CBD	Heavy cable loadings	<p>Holcim have decided on a lower demand in the Port.</p> <p>Half of Woollen Mills coming onto CBD.</p> <p>Establish North Street 33 kV sub-trans cables to area along with future 11 kV zone substation switchboard,</p>

Constraint	Description	Intended remedy
		connect and run at 11 kV. Establish city 33/11 zone substation off 33 kV TIM GXP (timing uncertain).
Pareora 1 & 2, 33 kV line regulation	Voltage constraint over 7 MVA of load (6 % volt drop)	Planned releases shift some load to TIM and STU (as required). Fault response depends on load, shift loads as possible, non supply if situation arises. Install capacitors and regulators for far end of feeders (on going). Rebuild sub-trans in Iodine (requires new pole positions). Rebuild No 2 first as more aged. Establish new St Andrews GXP for partial load transfer (2014-15)
Pareora Sub T1 & T2	Increase transformer capacity, transformers to have selectability Dyn11 and Dzn0 to suit TIM 33 kV GXP vector group changes.	Larger transformers (2009 ordered, 2011 install), 9/15 MVA to meet sub-trans upgrade.
Pleasant Point T1	At present suitable, large connection enquiries can not be met. New transformers to have selectability Dyn11 and Dzn0 to suit TIM 33 kV GXP vector group changes.	Larger transformer, or second or new sub station for load transfer (timing uncertain)
Temuka Area - Holistic	Lack of capacity for TMK 33 kV GXP load	Work with Transpower on upgrading supply assets.
Temuka GXP Supply Security	Load constraint over 70 MVA on lines, 71 MVA 33 kV switchboard	New Investment in line and switchboard upgrade – Transpower discussion (timing uncertain)
Rangitata 33 kV sub-trans 1 line regulation	Voltage constraint over 8.4 MVA of load (6 % volt drop)	Interim, shift Mt Peel load to GLD 11 kV. Shift further load to TMK 11 kV, install capacitors/regulators (on going) Ultimate, establish new sub-trans to share load (timing uncertain)
Rangitata Sub T1	T1 is sized to suit sub-trans.	Establish new zone substation to suit second sub-trans line capacity. Run RGA as two separate subs, but tying ability – remote controllable for prompt response.
Rangitata feeder loadings	Heavily loaded feeders. Rangitata South Irrigation loads to be applied.	Realise impact of Rangitata South Irrigation, adjust/add to feeders to suit (2011/12)
Geraldine 33 kV sub-trans 1 line regulation	Voltage constraint over 8.64 MVA of load (6 % volt drop)	Watch on GLD loading as RGA load is transferred. Six MVA run in Oct 09.
Fairlie 33/11 kV Zone	Regulator capacity	Present peak loading up to 2.8 MVA, install larger

Constraint	Description	Intended remedy
Sub	2.5 MVA Transformer capacity 3°MVA	regulator or OLTC transformer (2011)
Twizel township 33/11 kV Zone Sub	Transformer capacity 3°MVA 11 kV not regulated	Present peak loading up to 2.8 MVA, install larger OLTC transformer (timing uncertain – pends land negotiations)
Otaio Feeder regulation	Voltage constraint at end of feeder	Off load Dairy Factory feeders when second drier established (2012).
Woodbury (GLD) Seadown Feeder (TIM) Mt Studholme Feeder (STU) Fairlie Rural (FLE) St Andrews (PAR)	Voltage constraint at end of feeder	Install regulator 2011 plan.
Geraldine CBD (GLD) Arundel Feeder (RGA) Studholme CBD (STU) Mt Studholme Feeder (STU) Cave (ABY)	Voltage constraint at end of feeder	Install Capacitor 2011 plan. Mt Studholme needs chokes on existing site to suit ripple.
Studholme Ripple Plant	Ripple signal attenuation will occur with Transpower's new transformers.	Swap out 11 kV cell (2011)
Rangitata (TMK) Dawson St, Port, (VIC)	Voltage constraint at end of feeder	Rebuild leading part of feeder with larger conductor
Arundle (RGA 2) Ikawai (BPD) Geraldine CBD (GLD)	Voltage constraint at end of feeder	Build second parallel feeder (on going)

There are a number of known load or voltage constraints which may develop on the 11 kV network due to irrigation development. These are often on single 11 kV spur lines that will, over the life of this Plan, require reinforcement to avoid the voltage constraint.

Townships with older residential areas face potential LV constraints as future generations restore bungalows and create new electrical demand in excess of that originally reticulated. Infill housing

on vacant sites and site redevelopment by removal of existing house and replacement of multi-units will also incur demand increases. Review of the Temuka and Geraldine areas indicate this potential problem. It also highlights that buoyant economy can drive home appliance investment.

Timaru City is experiencing a greater uptake of heat pumps which will place additional load during winter as well as introduce voltage fluctuations should lower quality units be purchased which do not limit starting inrush current.

5.4.2 Non-electrical Constraints

Electricity networks are not only constrained electrically but also by the environment within which they are constructed.

- Part of AEL's network is built within a coastal marine environment. This environment is hostile to most components used in an electricity network and is the principal driver of any accelerated maintenance programmes required to maintain service to consumers. Where possible, equipment designed for this environment is used. An example is the use of 22 kV insulators that fit on the same pin as the equivalent 11 kV insulators – this extends the life between failure due to salt and dust contamination and improves service to consumers for very little additional cost.
- Proposed changes to utility access to road corridors by road controlling authorities has meant some rebuild projects along state highways have not proceeded. The new requirement of pole positions being 9m from the road edge would result in lines being constructed on private land with associated easement negotiations and costs. This subject has now been escalated to a national level where the interests of all parties are being balanced and likely to result in utility access being restored. With a large amount of AEL's backbone network built along the dominant State Highway traffic routes there are a considerable risk of not gaining approval from the road controlling authorities to replace works at end-of-life. While repoling like for like can occur, often conductor sizes increase with the rebuild requiring new pole positions to cater for changed span lengths. Shifting an overhead asset off the highway if private land owners' approval can be gained, can cause significant additional risk and cost.
- Resources remain a constraint on undertaking planned work. Growth in South Canterbury has focused efforts on capital investment in building new network assets to meet customer needs. This has meant that some maintenance work has been carefully prioritised with the most urgent maintenance being completed while minor maintenance is deferred pending available resources. External resources are also stretched with work on their local networks. Attracting external resources to work remotely attracts a premium which needs to be balanced against the value gained from immediate completion of the work or rescheduling the work to occur at a more affordable price. Hence Capex and Opex programs must remain flexible to advance when customer needs are suddenly unveiled or delayed when constraints in completing projects make it unviable to complete within the budget year and should be deferred.
- Access to private land is becoming more difficult in areas where land owners may not receive any direct benefit from the new works. There is now a substantial cost and lead time to negotiate land access agreements and formal electricity easement agreements which affect the timing of establishing new works.



- The Timaru, Mackenzie and Waimate District Plans state that no new overhead line or line voltage upgrade can commence unless resource consent is approved. This involves consultation with every landowner that the line is in view of or passes over.

5.5 Use of Distributed Generation

AEL recognises the value of distributed generation in the following ways:

- Potential for large uptake to assist in reduction of peak demand at Transpower GXP's.
- Reducing the effect of existing network constraints.
- Delaying investment in additional network capacity.
- Making a very minor contribution to supply security where consumers are prepared to accept that local generation is not as secure as network investment.
- Making better use of local primary energy resources thereby avoiding line losses.
- Avoiding the environmental impact associated with large scale power generation.

However AEL also recognises that distributed generation can have the following undesirable effects:

- Increased fault levels, requiring protection and switchgear upgrades.
- Increased line losses if surplus energy is exported through a network constraint.
- Stranding of assets, or at least of part of an assets capacity.
- Altering power flow which requires re-setting and recalibration of protection and controls.
- Adding very large point injections at lightly loaded points on the network.

AEL encourages the development of distributed generation that will benefit both the generator and AEL. AEL does however note that the requirement to pass avoided transmission costs derived from distributed generation through to connected users is a major disincentive for distributed generation ie. AEL incurs costs but must pass on the benefits.

5.5.1 Procedures for Consumers

Procedures for consumers have been developed which provide a simple series of steps customers can follow to have small scale (<10kW) and larger scale distributed generation to be network connected.

5.5.2 Demand Side Management

Demand side management tools consist of contracting customers with electric hot water storage units to place these on a controlled rate tariff which allows load interruption at peak times. This lowers the peak demand on the network and through the transmission grid. Retailer pricing in some cases has eroded the price signal between controlled and non-controlled rates, tempting consumers not to abide by the network policy for control of electric hot water storage heating. A clearer pricing signal has been provided to consumers from the lines company independent of Retailer pricing which has restored the use of controlled hot water heating.

Further work will be required to consider demand side reduction programs for interruptible customer load. Irrigation is an area, like electric hot water storage heating, that can potentially have supply curtailed during a peak demand period and still meet the customer's irrigation expectations for the balance of the period where control is not exercised. An incentive tariff would need to be developed to provide irrigators with a price signal which warranted placing irrigation load onto a peak demand control at times when the network required load curtailment.

This would need to be discussed with the irrigation industry as irrigation systems have become very sophisticated with computers controlling the rate of spray irrigation against the soil type and soil moisture content as well as the evapotranspiration rates at the time of water application.

5.5.3 Connection Terms & Conditions

- AEL recognises the prescribed charges and terms set out in the Electricity Governance (Connection of Distributed Generation) Regulations 2007.
- Distributed generation that requires a new connection to the network will be charged a standard connection fee, and may also be charged a fee to reflect reinforcement of the network back to the next transformation point.
- An annual administration fee may be payable by the connecting party to AEL.
- Installation of suitable metering (refer to technical standards below) shall be at the expense of the distributed generator and its associated energy retailer.
- AEL is happy to recognise and share the benefits of distributed generation that arise from reducing costs (such as transmission costs, or deferred investment in the network) provided the distributed generation is of sufficient size and provides consistent peak demand reduction based on transmission pricing methodologies that provide real benefits.
- Those wishing to connect distributed generation must satisfy AEL that a contractual arrangement with a suitable party is in place to consume all injected energy – generators will not be allowed to “lose” the energy in the network.

5.5.4 Safety Standards

- A party connecting distributed generation must comply with any and all industry safety requirements and operational advice from AEL.
- AEL reserves the right to physically disconnect any distributed generation that does not comply with such requirements.

5.5.5 Technical Standards

- Metering capable of recording both imported and exported energy must be installed. If the owner of the distributed generation wishes to share in any benefits accruing to AEL, such metering may need to be half-hourly.
- AEL may require a distributed generator of greater than 10 kW to demonstrate that operation of the distributed generation will not interfere with operational aspects of the network, particularly such aspects as protection and control.
- All connection assets must be designed and constructed to technical standards not dissimilar to AEL's own prevailing standards.

5.6 Embedded Generation - Opuha Dam

AEL Energy has had experience operating the Opuha Dam and the associated concepts of distributed generation (DG). This hydro facility has a network embedded 7 MW generator which exports to the national grid through Transpower's Albury substation. The generator operates to pass environmental and irrigation flow releases and has a 20% duty factor, limiting its contribution to Transmission peak reduction. The generator is used to island the local community when grid supply is unavailable due to maintenance of the transmission substation equipment. The station is unable to black start, hence islanding does not afford much security.

5.7 Non-Network Options

The aim of the company is to continually improve the utilisation and availability of existing network assets. Technological solutions have been implemented to improve operating efficiency and these have included the installation of a SCADA system, microprocessor substation protection relays, line fault indicators, and a load management system.

Decisions on asset replacement verses continued maintenance or refurbishment is subject to economic analysis, to determine the most cost effective option, and in some cases this may result in the partial replacement of an asset.



Extensive use is made of the load management system to reduce network demand, and a number of time or load control options are available to the customer. Network charges are structured to encourage customers to use off peak energy, however this can be made ineffectual by Retail Price packaging.

AEL policy is to facilitate distributed generation.

There are currently one sites being monitored for wind speed and direction as a means of reviewing alternative renewal energy opportunities. The site's wind yield appears sub-optimal for commercial development. Unfortunately with the demand for development in this area the price of wind turbines has dramatically escalated which will have an impact on project economics.

Customers with sensitive loads have considered installation of a standby diesel generator to provide a non-interruptible supply. Discussions have commenced with one customer to consider using their stand-by generation to supply the network under certain circumstances. This distributed generation initiative is expected to be a more common approach in future network planning, however the UK security standard P2/6 doesn't allow for all of the distributed generation to contribute to security of supply which is a cautionary point to consider.

During the transmission constraints into the Zone 3 area over the past two years, AEL Energy has contacted large customers with refrigeration loads to discuss the opportunity for demand side management initiatives. These discussions were commenced on a public good – voluntary basis and would need to be developed onto a commercial footing to provide the correct incentives for regular load shifting opportunities.

The high level risk of single transformers at zone substations has been identified in the risk management section of the AMP. The risk treatment supports the use of distributed generation as a method of limited backup supply to mitigate single transformer failure. The cost of purchasing a further spare transformer against the need for managing the planned loss of supply for Twizel and Tekapo substations for 2 – 5 yearly Transpower maintenance is driving further investigation into a portable containerised generator for emergency standby duty or voltage support duty to maintain service standard expectations by our customers.

Assets removed from the network due to upgrading or refurbishment are assessed to ascertain their condition, and where possible are reused elsewhere on the network.

As discussed in section 5.2.1 AEL routinely considers a range of non-asset solutions and indeed AEL has a preference for solutions that avoid or defer new investment.

5.8 Analysis of Network Development Options

At a GXP level AEL is discussing with Transpower the options available to continue to provide the level of capacity and security previously afforded to customers.

The following sections briefly outline the identification, selection and implementation of the most appropriate network development option.

5.8.1 Identifying Options

When faced with increased demand, reliability, security or safety requirements, AEL considers the broad range of options described in Section 5.2.1.

5.8.2 Selecting the Best Option

Once the most appropriate suite of options have been identified using the principles embodied in Figure 5.2, AEL will use a range of analytical approaches to determine which option best meets AEL's investment criteria. As set out in Section 5.2.3, AEL uses increasingly detailed and comprehensive analytical methods for evaluating more expensive options.

5.8.3 Implementing the Selected Option

Having determined that a fixed asset (CapEx) solution best meets AEL's requirements, and that AEL's investment criteria will be met, a project will proceed through the following broad steps:

- Flesh out conceptual option used to determine if investment criteria are met.
- Perform preliminary design, including evaluation of technical options, detail costing, and re-run cost-benefit analysis if detail costs exceed those used for investment analysis.
- Address resource consent, land owner and any Transpower issues.
- Perform detail design, including the preparation of drawings, equipment and construction specifications, and tender documents as necessary.
- Tender out construction stage.
- Award tender.
- Close out and de-brief project after construction.

5.9 AEL Network Development Plan

The following two Sections outline a high level development plan for AEL.



AEL has had high load growth with investment applied to the high growth areas such as Clandeboye, Temuka and Timaru 11/33 kV step up Substation supply areas.

Other parts of the Network are due for development to improve security and provide the capacity required to meet future loads, especially the Studholme/Lower Waitaki Valley areas.

Appendix C at the back of this AMP contains three sets of tables.

Appendix C.1 presents a detailed list of network development projects currently underway or planned to start in the next twelve months.

- “L” = Asset Relocations
- “S” = Reliability, Safety & Environment
- “C” = Customer Connection
- “G” = System Growth
- “R” = Asset Replacement & Renewal

Appendix C.2 presents a “summary of development programme” for the four years 2012/13 to 2015/16

Appendix C.3 presents a high level overview of the development plan for the five years 2016/17 to 2020/21.

Appendix C.4 presents the 10 year detailed project phasing, grouped according to AEL asset/job types as follows:

- “A” = New & Refurbished Lines,
- “B” = New Subdivisions & extensions for new services,
- “C” = Metering & Relays,
- “D” = Transformers,
- “E” = Overhead to underground conversions,
- “F” = Substations including load control plants,
- “G” = Unspecified,
- “H” = System development,
- “I” = Special – large system development projects.

5.9.1 Transpower – Grid Exit Points

AEL has energy supplied via seven Grid Exit Points (GXP). Each GXP is briefly described below.

5.9.1.1 Albury 110/11 kV GXP

Albury is Tee connected to the Tekapo A-Timaru 110 kV line via a couple of 110 kV CBs configured as load break switches. A protection scheme at Timaru will allow faults beyond Albury toward Tekapo A to be cleared via the load break at Albury reducing the outages to Albury by about one half. Transpower has installed bird perching deterrents about insulators on the TIM-TKA line, Since then this line has been more reliable.

Albury has a single transformer bank made up of three single phase units in service with a spare alongside. Should one unit fail a unit change is required to restore supply. These transformers are all aged. They are sized sufficiently just to allow the generation of Opuha to pass after the Fairlie and local Albury load is deducted.

The 11 kV switchboard has reached the end of its economic life, Transpower are about to replace this. Improved protection and control equipment should allow Transpower to identify whether or not Opuha is generating, thus allow faster restoration.

AEL is working alongside Transpower for a suitable 11 kV switchboard. AEL will look to replace 11 kV cables that were installed with the original 11 kV switchboard as they are at the end of their economic life.

5.9.1.2 Studholme 110/11 kV GXP

Studholme was a lower priority GXP, when the East Coast 110 kV transmission was reduced from twin circuits to single circuit in the 1990's and was left fed from a single tee circuit from Waitaki. A cold change over is available to Timaru should the Waitaki circuit fail, supply is lost for a number of seconds. In February a new regime of tying the bus commenced so that the STU 110 kV bus is through connected from WTK to TIM during NZDL's high loss production period.

This is a short term solution (? 4 years), as South Canterbury and North Otago loads grow a permanent rearrangement will be required, possibly the reinstallation of the Glenavy-Studholme second circuit so Studholme is fed off two Waitaki circuits. A review of the whole of the lower Waitaki 110 kV transmission is in progress and a Grid Upgrade Proposal will be forwarded to the EC to determine the level of investment in upgrading Transpower's non-core grid assets.



Studholme has a firm transformer capacity of 11 MVA, however the arrangement has the two transformers connected hard in parallel. Each is rated 11 MVA, while both are in service 22 MVA can be taken which meets the present 17.6 MVA peak demand placed on the station in 2009 but without security beyond 11 MVA. This situation is untenable, AEL has identified that 8 MVA could be transferred to a new GXP at Bell's Pond, this leaves Studholme's load within the firm capacity in the short term.

The load will continue to grow at Studholme with NZ Dairies planning their next drier for the 2012 season. A new GXP at Makikihi/St Andrews may take 3 to 4 MVA off Studholme, this is about the same as the expected NZ Dairies expansion over a couple of seasons.

Transpower have started a project to increase the capacity of the Studholme transformers.

AEL presently owns the Studholme 11 kV switchboard, it has a rating of 23.8 MVA, as the transformers are upgraded Transpower will replace this switchboard.

5.9.1.3 Timaru GXP

Timaru has a central bus of 110 kV which is fed from two 220/110 kV 120 MVA interconnecting transformers and 28 MVA Tekapo A power station. All 110 kV circuits and transformers are selectable to the double bus.

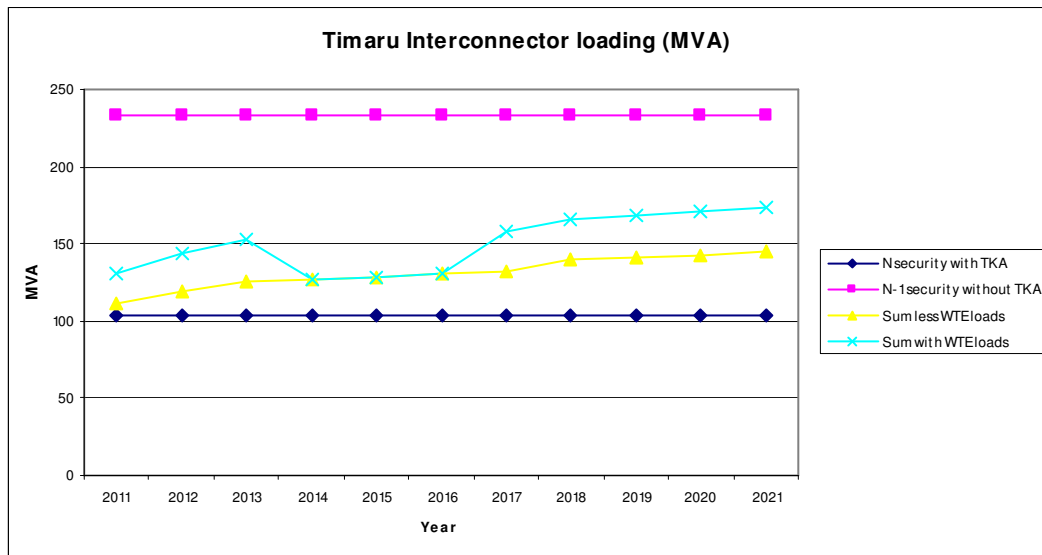
Four lines connect to the 110 kV bus, two to Temuka and one to each of Studholme and Tekapo A.

Three 110/11 kV transformers, configured as three single phase units, connect to the 110 kV bus to supply the Timaru 11 kV GXP. There is one spare unit at Timaru.

The 220/110 kV interconnecting transformers are rated at 120 MVA each and under present peak loading conditions have about 95 MW applied. Transpower consider that if AEL load the transformers to 104 MW while both are in service, this equates to 120 MVA when one is released, due to power factor and loss considerations. 104 MW has become the operational limit with Tekapo A Power Station released.

If AEL uses an 80 % factor on its TIM load (summer factor as this Timaru winter peaks) and summates with ABY, TKA and TMK at 100 % (summer peak loads), the resultant yellow line below indicates the transformer is overloaded.

If the Waimate area loads are connected, and Oamaru ignored, (the resultant blue line below), the interconnector can not supply N-1 capacity. Note that in developing the blue line, it is assumed security will be provided for all the Waimate area loads, except St Andrews, from Waitaki.



■ **Figure 5.14: Timaru 220/110 kV Interconnecting load**

Under one proposal for reinforcing supply to the lower Waitaki Valley area (Studholme included), energy is served from the Timaru 110 kV bus. This will place additional load on the 220/110 kV interconnectors.

Transpower will be encouraged to urgently look at the situation with the interconnectors.

Transpower has identified that the Timaru 11 kV board is at the end of its economic life. This is due to recent diagnostic testing showing the board is in poor condition and the board working at its rated fault level.. Transpower have mitigated the later with the installation of arc flash detection protection. The replacement of the 11 kV board is confirmed and will commence in the first quarter of 2012.

During the switchboard replacement, AEL have requested that NERs are installed to limit the earth fault current produced at the TIM 11 kV GXP. This is a health and safety matter.

Two of the three 110/11 kV three single phase unit transformers that supply the 11 kV board are also aged and are unable to supply load at peak demand without significant load control in place with one unit out of service due to the resulting bank capacity constraint. Transpower are looking

at a policy of changing out single phase transformer arrangements for three phase unit transformers. If this occurs 40 MVA 20 % impedance transformers have been requested by AEL. This will secure the known load growth until 2022 and not allow the high fault level to become greater.

With the reduction in proposed loads to be applied to the TIM GXP, AEL has decided to postpone the installation of a 33 kV GXP, instead relying on the 11 kV GXP for the foreseeable future. This decision is reliant on the three 110/11 kV transformers being replaced.

5.9.1.4 Tekapo A 11/33 kV GXP

Tekapo A 11 kV board is supplied from the grid via an 110/11 kV transformer. Meridian can make their generator available if the grid is unavailable. Generally when the Tekapo A-Timaru circuit is released, Meridian can run their generation to supply AEL Tekapo load disconnected from the Transpower Grid. This is termed “islanding” the supply to Tekapo.

Tekapo A is also critical for Timaru should the 220 kV supply be lost, it can be used to augment the light 15 MVA supply from Waitaki, with Tekapo A 40 MVA of load might be re-established, 47 MVA if Opuha can run stable with Tekapo A.

With the possible change of ownership of Tekapo A AEL would like to gain confidence that islanding and Timaru support can be continued.

From the 11 kV bus at Tekapo A there is a step up transformer to 33 kV to supply AEL, there is no alternative supply should this fail or be released.

A study was commissioned to replace the 11 kV board at Tekapo A, by Meridian and Transpower. AEL would be interested in partnering a change in arrangement of this board. See comment in Tekapo in Zone Substation below.

5.9.1.5 Temuka 110/33 kV GXP

Temuka has two 110/33 kV transformer feeders from Timaru supplying the 33 kV bus. The 110 kV lines are rated at 70 MVA and the transformers 60 MVA. AEL has a peak load of 50.7 MVA (Nov 2010).

If there was a loss of one of the 110 kV transformer feeders from Timaru the remaining transformer would be running with spare capacity during peak load periods. Replacement of the transformers



has been delayed. Timing is now dependant on Fonterra's Clandeboye load growth and AEL has nothing firm regarding this.

AEL had looked at establishing a 220 kV GXP at Orari at the "Geraldine bussing site" but the development of the bussing project has been delayed which in turn would put a lot of the cost of the Orari site onto AEL. This is not palatable. AEL will work further with Fonterra to identify their development needs and then in turn with Transpower to identify the timing of the required upgrading of the Temuka-Timaru 110 kV lines and Temuka transformers and 33 kV switchboard.

The Temuka 33 kV bus is configured with four feeders to Fonterra's Clandeboye plant, which gives Fonterra high security from that bus. Two other feeders connect the local 33/11 kV transformers which supply the 11 kV network. An additional 33 kV feeder supplies a two recloser arrangement for Geraldine and Rangitata.

5.9.1.6 Twizel 220/33 kV GXP

Transpower's Twizel 33 kV GXP bus is run split and is fed via two 20 MVA OLTC 220/33 kV transformers. The 33 kV bus was originally split as the 33/11 kV T&J construction transformers for the Hydro were not able to withstand the full fault level (quote J Coursey). Transpower suggest the split avoids incidences on the 33 kV bus causing instability on the 220 kV bus. There is no 33°kV bus coupler or bus bar protection so running the bus tied would be problematic during a fault.

AEL's supply is not as secure as a tied bus, but this has been of little concern as the outage rate is very low. If a transformer is lost or released Transpower can easily tie the two bus halves to the remaining transformer.

A sole 33 kV feeder is taken from the Twizel switching station to the Twizel village zone substation on the edge of Twizel. Preliminary discussions have been held with Transpower regarding the option of taking a second feeder.

Taking a second feeder is not straight forward as the Transpower split 33 kV bus will inhibit either the ability for AEL to run a solid bus should supply be taken from either side of the Transpower bus or end up with a slightly less secure supply if both feeders are connected to the same side of the bus to allow bus tying in the zone substation. Transpower is in agreement that if AEL fit suitable protection at the far end of the feeders with back feed protection then a tie would be allowed in AEL's zone substation.

More analysis is required to determine the best path forward for Twizel.

Prior to set off, a view on how quickly the loads may be growing will have to be established from both the residential and irrigation demands.

Any project at Twizel will be funded via a NIC with Transpower.

5.9.1.7 Bell's Pond 110 kV GXP

Transpower have provided a hard tee off the STU-OAM-WTK cct 2 to Bell's Pond zone substation along with a receiving structure and line disconnector/earth switch. Certain protection control and measurements equipment has been fitted by Transpower at the zone substation.

As load grows a second arrangement similar to the first will be established to feed a second transformer.

This project was funded via a NIC with Transpower.

5.9.1.8 Future Grid Exit Points

AEL is keeping a watch on the Glenavy area with the development of a new dairy factory. The Glenavy 110 kV GXP would be constructed by Transpower with subsequent Transmission costs passed through to the customers by way of a new investment agreement. From this GXP AEL will take two 110 kV transformer feeders to the ODL Cooney's Rd site.

AEL is keeping a watch on the Makikihi/St Andrews areas, the load growth is unprecedented due to dairy and irrigation, a similar GXP to Bell's Pond may be required. Commencement of the Hunter Downs Irrigation scheme would definitely spur the need. This GXP would be constructed by Transpower with subsequent Transmission costs passed through to the customers by way of a new investment agreement.

Transpower had been discussing the option of bussing the 220 kV lines at Orari for commissioning around 2013. This time frame has been extended and it is now unknown when the switching station will be constructed. AEL have expressed an interest in either a 220 or 33 kV GXP. If the GXP is taken at 220 kV a 220/33 kV zone sub would be build at Clandeboye to supply AEL's largest load connected with very high security. If it is taken at 33 kV this would allow Geraldine and Rangitata to be connected more directly. Otherwise Rangitata would be connected at Clandeboye and Geraldine left on Temuka.

5.9.2 AEL - Zone Substation Development

5.9.2.1 Timaru CBD and Residential Areas

The Timaru CBD supply is under review, AEL has postponed the introduction of a 33 kV GXP as a large load that was expected will not be presented, some other smaller projects are delayed – see the discussion above on the choices for this delay surrounding the Timaru 11 kV switchboard being replaced and the possibility of the 110/11 kV transformers being replaced.

In the mean time AEL needs to strengthen its sub-transmission to the CBD, this will be done with the use of 33 kV cables to the new North Street zone substation, but they will be operated at 11 kV for the foreseeable future.

5.9.2.2 Timaru – Grasmere Street

Grasmere St is an AEL switching station comprising an indoor 11 kV switchboard. Four sub transmission cables are received from Timaru and four leave, two each for Victoria St and Hunt St. Ten 11 kV feeders distribute energy to the centre of the city, Parkside and Kensington.

The 11 kV board is nearing the end of its economic life, it is housed in a recently earthquake strengthened building and is on a site that suits the purpose of this building and contents. The site does not allow development for 33/11 kV transformers to be placed. When the supply to the CBD is improved with a zone substation at North Street, the better option is to maintain the supply to Grasmere from Timaru at 11 kV.

Once Victoria's load is taken off Grasmere then the Grasmere board can be released in halves to be replaced. Installation of arc flash detection protection has been delayed after continuous partial discharge measurements proved that the seriousness of the previously spot measurement was unfounded. Six monthly measurements will be scheduled to confirm these results.

5.9.2.3 Timaru – Hunt Street

Hunt St is an AEL switching station comprising an indoor 11 kV switchboard. Four sub transmission cables are received from Timaru, via Grasmere and Victoria St. Ten 11 kV feeders distribute energy to the centre of the city and West End and Watlington residential areas. There are a couple of spare feeder circuit breakers.

Hunt St was built in 1984 and is in good condition, VCBs are fitted and most of the control equipment is electronic static type equipment. This type of board has a nominal 40 year life, replacement should be considered in 2024. The protection and control equipment is at the end of life being more than 20 years old.



The reorganisation of the city sub-transmission would ideally see the sub transmission protection and controls on the switchboard replaced so they mesh with the new fibre pilot wires at North Street and Grasmere.

All the feeder protection will be end of life, this could be replaced with the SEL751 as it would fit existing aperture on the control cabinets.

5.9.2.4 Timaru – Victoria Street

Victoria St is an AEL switching station comprising an indoor 11 kV switchboard. Four sub transmission cables are received from Timaru, Grasmere and Hunt St. Eight 11 kV feeders distribute energy to the centre of the city, Parkside and Kensington.

The 11 kV board is at the end of its economic life, it is housed in a recently earthquake strengthened building and is on a site that suits the purpose of this building and contents but does not allow development for 33/11 kV transformers to be placed.

Under the postponed Timaru CBD project a new 33 kV supply is proposed to be brought to the CBD area, two 33/11 kV transformers installed, and a new 11 kV switchboard installed. This project is named the North Street substation and it will replace Victoria St.

In the interim period the CBD supply needs to be strengthened, it is proposed to run the future 33 kV cables to operate at 11 kV and connect them to the future incoming circuit breakers at the new North St site.

In the future the 33 kV cables can be rolled back and connected to the transformer 33 kV switchgear and the incoming circuit breakers connected to the 11 kV terminals of the transformer.

Under the above project the Victoria 11 kV switchboard will be retired and the eight feeders diverted to the new North St switchboard. Additional space has been provided for the 11 kV board to expand. Over the years various feasibility studies for projects on the wharves have been presented, some require significant energy, AEL will then be in a better position to serve these.

5.9.2.5 Pareora

Load flows indicate that the lines are capable of delivering 6.8 and 6.9 MVA respectively for line 1 and 2 with a 6 % voltage regulation, beyond this there is a marked drop in voltage leading to voltage collapse. The line should only be operated just under to 7 MVA.



The two transformers have an upper rating of 6.25 MVA. They should not be operated beyond this for any length of time, say 120 % (7.5 MVA) for an hour. New transformers are being installed with a 9/15 MVA rating. They are reconnectable in Dyn11 and Dz0 configuration, Dyn11 for initial service, reconfiguration to Dz0 for when the new 33 kV GXP is established at TIM. Installation of the new switchboard is scheduled to start in April 2011 and final commissioning of the upgraded substation in August 2011.

Pareora received a new Reyrolle 11 kV switchboard in 2008 to replace the existing Yorkshire So-Hi board. In conjunction with this project new 10 MVA incoming cables, (these are rated suitably for the lifted 33 kV line capacity), 33 kV VTs and directional protection settings were applied. This allows the 11 kV bus to be run tied to increase security. The “weak links” at peak load are both the transformer and sub transmission capacity. The load peaks at 10 MVA. After the upgrading of the transformers, the lines need upgrading to allow N-1 security.

Reconductoring the 33 kV lines (presently Quail/Mink) with Iodine will lift the line ratings to 10.7 and 10.1 MVA respectively, coupled with larger transformers the station capacity can be firmed. Line rebuild would be difficult as much of the line route is over private land, easements etc. would have to be gained, new pole positions taken (requires re-poling with shorter spans).

The combined load is expected to be 4.5 MVA PPCS, 4 MVA rural feeders plus 1.8 MVA transferred at Otaio from Studholme. The total of 10 MVA being applied to the Pareora is not ideal but should be able to be handled for a short period to allow line re-closure or reconfiguration of loads.

For the interim automated under voltage shedding of feeders need to be explored.

Should the dairy factory at Studholme take connection via dedicated cables from Studholme, their disconnection from the Otaio feeder will allow the 1.8 MVA of load to be transferred back to Studholme from Pareora.

In the longer term a new GXP at Makikihi is the optimal solution to allow load transfer.

5.9.2.6 Pleasant Point – Raincliff/Totara Valley/Cave

Load flows indicate that the Pleasant Point line is capable of delivering 8.27 MVA load with a 6 % voltage regulation. The line should only be operated to 11 MW.

At present the Zone Substation at Pleasant Point feeds into Totara Valley and up to Raincliff while Albury feeds down to Cave. The majority of the load in this mid ground is presently on the



Pleasant Point substation. Two enquiries for pumping loads totalling 2 MVA (which have stagnated) have been received for the Totara Valley area. The transformer at Pleasant Point has an upper rating of 6.25 MVA with a peak load of 4.5 MVA noted. These new loads alone will overload Pleasant Point's transformer if established.

One option is to install a second transformer at Pleasant Point, however there are voltage regulation issues with the long 11 kV feeders from Pleasant Point to Totara Valley. A regulator is installed at Tengawai to support the growing load.

Another option is to offload Pleasant Point with the possible establishment of a zone substation between Pleasant Point and Albury. This will also solve voltage regulation concerns on the 11 kV feeders.

Supply to the new location could be made from either Pleasant Point or Albury. If a Zone Substation was established at Cave and supplied from Pleasant Point, this would introduce additional load onto the Pleasant Point 33 kV sub transmission. There would be difficulty building a 33 kV line down State Highway 8, a back road route is not apparent. Some load would be taken off Albury with an effect to increase the HVDC charges to Opuha generation as their net generation into the Grid will increase (Albury's 110/11 kV transformer capacity may not be sufficient for this).

The greatest load growth on the 11 kV distribution network is in the Totara Valley/Raincliff area. The availability of water in this area is good from the Opuha Dam and artesian sources and flood harvest/storage.

Some development of irrigation has occurred in the Sutherlands area, it is understood that the supply of water is not as abundant. ECan have recently declined one application in this area.

Focusing development to the same location as water availability gives the prime option to establish a zone substation at Totara Valley connected to Pleasant Point or establish a zone substation at Raincliff connected to Albury.

If a Zone Substation was established in Totara Valley it could be fed from the Pleasant Point area without increasing the load that nominally is fed from Timaru. Below in the Sub-transmission section, discussion is entered on the possibility of a 33 kV ring.

If a Zone Substation was established in Raincliff then it could be fed from the Albury area. This could be of value to Opuha generation to reduce their HVDC charges, especially if some load was



removed off the Pleasant Point sub transmission. The 33 kV sub transmission may be able to be built atop the Raincliff 11 kV feeder from Albury.

One consideration in increasing the load on Albury would be that the Transpower transformer is rated at 6 MVA. Presently there is about 3.5 MVA of load applied when Opuha is off, there is limited spare capacity available.

A more detailed study is required to examine the above and other options not explored.

5.9.2.7 Temuka

Temuka has AEL's zone substation on Transpower's site - AEL owns the 33/11 kV transformers, 11 kV switchboard and has a 33 kV ripple plant on site fed off a 33 kV bus that allows three selections of supply for the ripple plant.

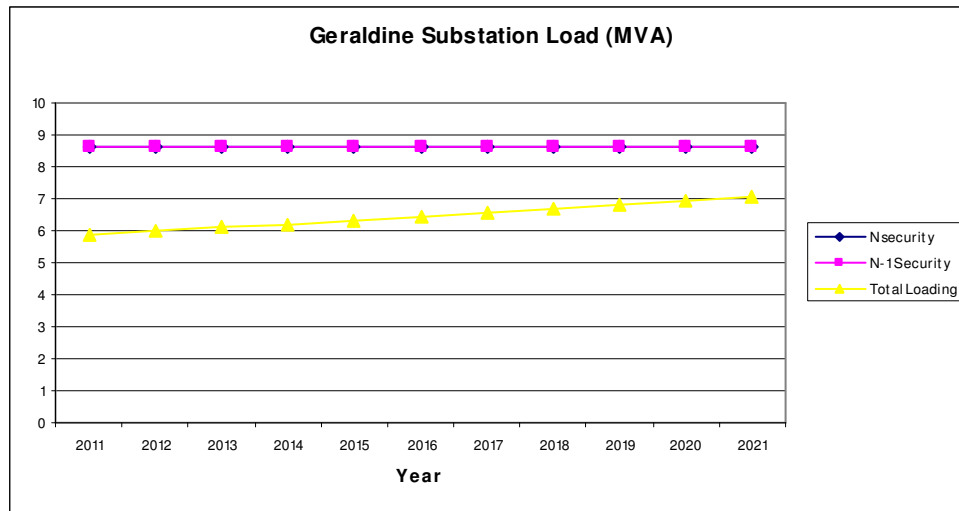
Four 33 kV feeders to Fonterra are well placed to provide for present needs and some further development at Clandeboye. Little attention is required to these in the short term.

The 19/25 MVA 33/11 kV transformers (2007) and 11 kV bus require little attention.

5.9.2.8 Geraldine

Load flows indicate that the line is capable of delivering 8.64 MVA with a 6 % voltage regulation. The line should only be operated to 8.6 MVA.

Peak loads at Geraldine are nearing 6 MVA. Following AEL policy, for loads greater than 5 MVA, a second transformer should be installed. A temporary transformer is being placed at Geraldine with an upper rating of 9 MVA to allow some of the Rangitata load to be transferred. This fits within the sub-transmission rating and will serve the load growth for a few years.



■ **Figure 5.15: Geraldine substation load growth**

A second transformer would ideally be connected to a second 33 kV sub transmission circuit for security, this would need to be constructed. Geraldine requires a re-development, the existing substation structure and control room are at end of life. The new substation would include a new N-1 switchroom with 11 kV switchboards and second transformer sited in a new bund.

Geraldine presently has three feeders, two rural and one to the CBD/Residential area. There has been concern that limited security is available to the Geraldine CBD. Consideration is being given to establishing a fourth feeder so the town load can be split, this feeder could then have a recloser applied at the town boundary so it can pass into the Belfield rural area. The Belfield rural area feeder would help diversify and off load the Rangitata zone substation.

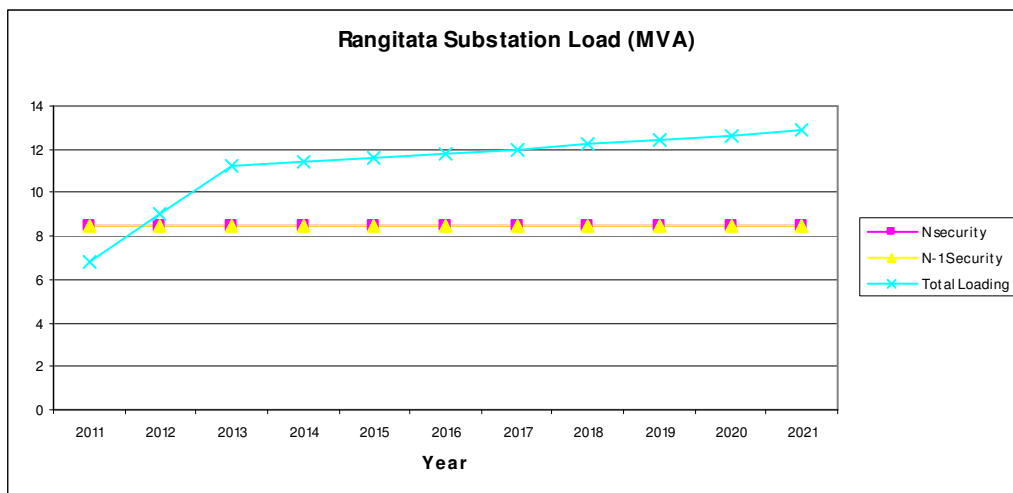
A new feed could be cabled down Downs/Hewlings/Peel/ onto the river reserve and to join to an RMU by the river crossing. Route length about 1.5 km. Opening switches G229 and applying to G230 would give a reasonable mix of CBD on the existing G191 feeder and the residential on the other side of the river on the new feeder.

A proposal was included in the 2009/10 plan to install protection on the HV recloser at Geraldine. This was thwarted when planning difficulties for a release arose. The protection would allow differentiation between transformer and sub transmission faults to be detected. Auto reclose can then be applied at Temuka to allow faster restoration of the substation following sub transmission faults. The introduction of a second transformer will allow more flexibility so this work can be carried out.

5.9.2.9 Rangitata

The 33 kV sub transmission circuit from Temuka to Rangitata has reached the end of its capacity. Load flows indicate that the line is capable of delivering 8.4 MVA with a 6 % depression in potential. The line should only be operated to 8.5 MVA. The 9 MVA transformer should provide the capacity required for the 2011 season provided some load on Rangitata is transferred to:

- Temuka's Rangitata 11 kV feeder (line upgrade required first in 2010 plan)
- Peel Forest area is transferred to Geraldine
- Only 1 MVA of the proposed Rangitata irrigation scheme is commissioned



■ **Figure 5.16: Rangitata substation load growth**

Up to 3 or 4 MVA of load is expected to be applied with the commissioning of the Rangitata South Bank Irrigation scheme from early 2012, 2 MVA 2012 and 2 MVA 2013.

Following AEL policy, for loads greater than 5 MW a second transformer will be installed with a second transformer feeder. The source of the 33 kV supply is to tee off one of the Fonterra Clandeboye 33 kV lines and form a new sub transmission circuit to Rangitata. This feeder will be built in 2011 together with the installation of the new transformer. Reconfiguration of the feeders at the station will be done during the dairy off season. The existing 33kV Temuka feeder will be terminated on the new transformer while the new 33kV feeder from the Clandeboye tee off will be terminated onto the existing transformer.



To expand the Rangitata site a larger 11 kV switchroom space is required. A possible outcome (in keeping with modern trends of N-1 substations) is to build a new switchroom with a coupling feeder linking to the existing switchroom. Two of the existing feeder cables would be moved to the new switchroom. The new switchroom also requires a tie feeder and an incomer. The existing switchroom would have one of the existing feeders converted to a tie and leave one spare.

One of the ex Temuka 5/6.25/9 MVA transformers was installed (Jul 08). The matching ex Temuka unit is being moved to Geraldine, the new transformer being sourced for Pleasant Point could be put onto the site.

An alternative would be for a new Zone Substation to be built in the area to the West of Rangitata in the Arundel area this would allow off loading of both Rangitata and Geraldine.

5.9.2.10 Clandeboye

Clandeboye has been well invested in, there is little work planned for the 10 year period of this plan. The zone substations have capacity to meet ongoing needs.

Incremental additions to the reticulation will be required from time to time to suit Fonterra's project work.

Fonterra have delayed the addition of a further drier with most probable timing around 2018. Previously a spare 11 kV circuit breaker (CD1 T603) had been left for the supply to a new load like this. Two new CB's will be required from Sub 2.

A review of security to the sites should be carried out when this is revisited.

5.9.2.11 Studholme

Studholme is an AEL switching station on Transpower's site - AEL owns the 11 kV switchboard and has a ripple plant on site. As Transpower increase the size of the 110/11 kV transformers, Transpower will install a suitably rated 11 kV switchboard. AEL will decommission their switchboard.

Further 11 kV circuit breakers and underground feeders may be required with the expansion of the NZDL complex.

AEL's switchboard will be moved to another zone substation, possibilities are Geraldine, Rangitata and Twizel.

5.9.2.12 NZ Dairies - Studholme

The present infrastructure includes a boiler set sufficient to run two medium sized driers, only one drier is presently installed. NZDL have indicated their intention to add a further drier in about 2011, eighteen months notice will be given. Cream handling will probably be added in time via an AMF or Butter plant.

The existing arrangement is connected to two overhead lines that pass the site, this is a temporary connection to allow initial start up. The next investment on the part of NZDL will lead to the need for at least two dedicated cables to be run from Studholme which will connect to the existing works. An extension to the Studholme 11 kV switchboard will be required to suit this project. Transpower have been requested to allow for this in their project.

5.9.2.13 Bell's Pond

Bell's Pond was an AEL initiative to build an AEL owned 110/33/11 kV zone substation off the STU-OAM- WTK 2 110 kV transmission circuit. A hard tee and 110 kV line isolator is provided by Transpower as a GXP with the associated protection control and metering at Bell's Pond.

This saved building sub-transmission circuits from Studholme to the lower Waitaki Valley which would have been very problematic for various reasons as mentioned in the previous AMP.

A 20 MVA 110/33/11 kV transformer was installed, connecting to three 11 kV feeders at Bell's Pond. This was to be commissioned for the 2009 irrigation season but technical difficulties by one of the large suppliers delayed commissioning till September 2010. The third 15 MVA winding is for a future 33 kV bus. This will allow expansion should the Elephant Hills irrigation (part of ISCI), a tunnelling machine or a similar loads be established.

The initial load at the end of 2010 of 6.23 MVA (estimated at between 6 to 8 MVA in a dry year), is beyond the 5 MVA critical criteria for a second transformer, however space has been left for the installation of a second transformer at a later stage.

5.9.2.14 Makikihi/St Andrews

Makikihi/St Andrews is a similar initiative to Bell's Pond. The project looks to build an in/out deviation off the Studholme-Timaru 110 kV transmission circuit. This will save building sub-transmission circuits from Studholme to Makikihi/St Andrews. It is proposed to install a 20 MVA 110/11 kV (33 kV will be considered) transformer, connecting to at least three feeders in the vicinity of Otaio/St Andrews.



This project will be essential should the Hunter Downs Irrigation scheme (part of ISCI) proceed.

5.9.2.15 Albury

Albury is an AEL zone substation on Transpower's site - AEL owns an 11 kV RMU that allows one of two feeder connections for the 11/33 kV step up transformer that connects the line to Fairlie and Opuha. AEL also has a ripple plant on site.

Transpower are carrying out a project for their 11 kV board replacement in April/May 2011, AEL will take an opportunity with this change to replace the original 11 kV feeder cables and replace the existing neutral earthing transformer which has internal partial discharge concerns.

5.9.2.16 Fairlie

Fairlie is seeing steady increases in load with dairy conversions and increased holiday maker activities. The 2.5 MVA regulator is becoming a constraint with up to 2.8MVA of load passing through it. The 3 MVA transformer will soon be too small as well. The installation of a transformer ex Pareora (5/6.25 MVA) would give the site suitable capacity.

The arrangement of the Fairlie 11 kV feeders is due for review, a lot of Network directly connects to the LV side of the transformer. An additional recloser was added to the Cricklewood feeder in 2010 which improved sectioning. Faults in Fairlie township lead to a total loss of all three feeders. A review is required.

5.9.2.17 Tekapo

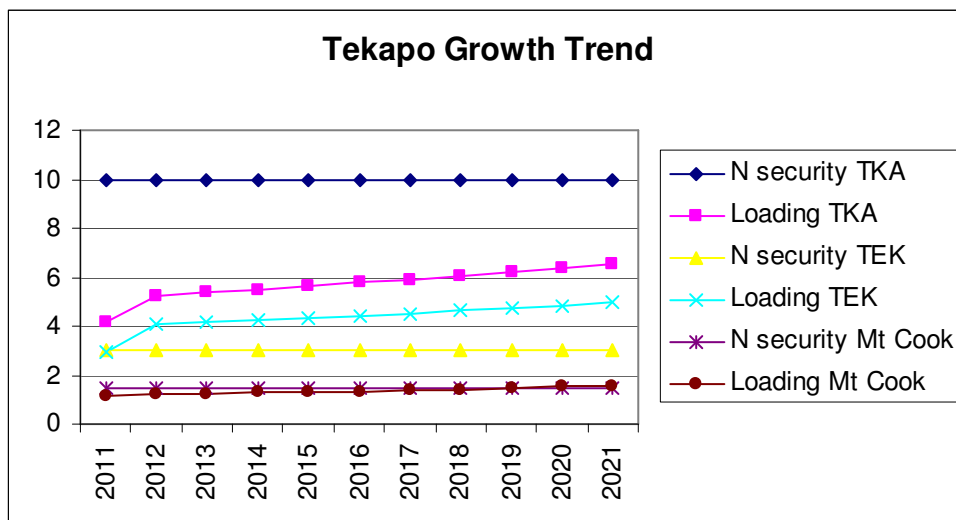
Tekapo has a 3 MVA OLTC transformer with about 2.6 MVA of load applied. The load is continuing to grow due to Tekapo's popularity during holiday periods and during the snow season. A lot of new accommodation is being built and a commercial centre proposal is in the RMA process.

AEL's Zone substation has indoor 11 kV switchgear. The 11 kV switchgear supplies two feeders into Tekapo township as well as 11 kV feeders into Haldon/Lilybank and Balmoral/Simons Pass which utilise 22 kV auto transformers to supply long lengths of 22 kV lines connecting sparsely populated areas.

The Tekapo CBD load is growing due to subdivision and tourist accommodation development. The Cairns subdivision, up to 1000 sections for various use over a 40 year term, is just starting to get under way with the initial stages being marketed. This could add a few MVA to Tekapo's load over the term of the subdivision.

The new Peppers Bluewaters resort is now operational with three 200 kVA transformers installed.
The new Hot Pools/Ice Rink is fully operational.

The proposal to develop the Tekapo CBD is on hold, if it had occurred at least 1 MVA of load would have been realised. The step load in the graph below allows for this development in 2012.



■ **Figure 5.17: Tekapo Load growth**

A supply to the Mt Cook area is made from Tekapo with a load of about 1.3 MVA. Mt Cook village continues to grow to meet the tourism demand.

Transpower and Meridian were in discussion on the relocation of the 11 kV switchboard. This provides an opportunity for AEL to have changes made to its supply. However with the asset transfer between Meridian and Genesis Energy, this will again have to be negotiated with the new owners.

At present the supply is via an 11 to 33 kV step up transformer, benefit was seen in requesting the decommissioning of the 33 kV POS, taking its 11 kV feeder and requesting a second 11 kV feeder to allow two direct 11 kV cables (say 8 MVA each) to be laid to the Tekapo Village Sub. From there a step up transformer to 33 kV would be arranged (the existing transformer turned around) to feed the Mt Cook area.

The above also gives an opportunity for an 11 kV bus coupler to be installed between the AEL feeders at TKA, with the Transpower 110/11 kV incomer aligned to one side of the 11 kV bus and



the Genesis Energy generator to the other. This arrangement allows two forms of supply to be made available with separation of supplies if required.

The above arrangement would offset the need to increase the size of the Tekapo Village step down 33 to 11 kV transformer, and provide Tekapo Village with a lot more security.

The 11 kV board relocation is presently on hold.

If the rearrangement of the 11 kV board does not occur and the present supply arrangement is retained, AEL will look to replace the 33 to 11 kV transformer in the Village Sub to meet the growing load of the Village.

Haldon-Lilybank

Haldon-Lilybank is a small step up substation on the edge of Tekapo, it consists a ball and chain recloser, 11/22 kV step up auto transformer and two phase lines away to Haldon and Lilybank. The neutral of the autotransformer has earth fault protection installed.

The substation is due for replacement. Options are being examined.

An enquiry has been made from a number of farmers about a stronger supply in the Haldon area for irrigation. The 22 kV system is not three phase and does not have capacity. The most economic solution for this is taking a supply from Twizel. In the mean time the farmers are developing the proposal, there is no time frame given for the irrigation to be commissioned.

An enquiry has been made for a power supply to the Black Forest Motor Camp to allow sewage treatment etc. There is insufficient capacity and a 5 km line extension would have been required.

Balmoral

Balmoral is a small step up substation on the edge of Tekapo that feeds Simon's Pass, it consists of a primary 11 kV fuse, 11/22 kV step up auto transformer, 33 kV Savagilano minimum oil CB and post CTs and a 22 kV line away. The neutral of the autotransformer has earth fault protection installed.

The 33 kV CB and post CTs should be replaced in this planning period. The primary 11 kV fuse would be best replaced with a recloser with reclose disabled so as not to reclose onto the transformer. This would still require a reclose facility on the load side of the transformer.



Unwin Hut

Unwin Hut has a 1.5 MVA OLTC transformer with an estimated 1 MVA of load applied. There are two independent incoming 11 kV CBs that feed a ring around the Mt Cook village.

The load in the Mt Cook area is slowly growing due to tourism growth.

The transformer was repainted and OLTC refurbished in 2008. It is suitable to operate until the end of the 10 year planning period provided the load does not exceed rating. The remaining substation equipment should be reviewed to confirm it is suitable to operate until the end of the planning period.

5.9.2.18 Glentanner

Glentanner has about 0.3 MVA load being supplied via a 0.6 MVA OCTC transformer. As load grows at Unwin Hut more line regulation will occur, giving Glentanner wider supply voltage variations.

If the 1.5 MVA transformer becomes spare from Unwin Hut it should be transferred to Glentanner as it has an OLTC. Power quality improvements will be made for Glentanner. Alternatively a regulator could be installed.

5.9.2.19 Twizel

Twizel is a service town that is also popular as a holiday and tourism centre, being the nearest town to Mt Cook.

At present there is a peak demand of 2.8 MVA on a 3 MVA OCTC transformer. The 11 kV Metro Vickers switchgear is of unknown age, listed as 1971 in AEL's records being the hand over date, but more likely precedes WW2. The Zone Substation was built to service the Waitaki hydro project largely with second hand materials and was due for removal at the end of the project (circa 1985). With Twizel being retained as a successful township the substation has been in service beyond its design date. It is due for refurbishment.

AEL is seeking information from the main developer to firm their plans as they have indicated possibilities for larger scale subdivisions. Other smaller subdivision developments are presently in progress.

Other proposals of irrigation have been presented for the area, none on the Twizel side of the Waitaki River have proceeded, some to the South in Network Waitaki's area have.



If they proceed, a mix of 11 kV and 33 kV supply options are available:

- Possible Pukaki Outlet 33/11 kV Zone Substation estimated for 2011/12).
- Possible supply past Ohau C power station to Haldon

At present there is low security to the Twizel Village Substation, the substation is aged, running near transformer capacity. Options over location and type of rebuild are being explored.

Discussions with Transpower have been held to gain an additional 33 kV feeder, see the section on the Twizel GXP above.

The ongoing location of the zone substation, be it on the existing site or a new site are being reviewed.

5.9.3 Voltage Support

5.9.3.1 Line Regulators

Line regulators have become increasingly important to provide potential support in lengthy light conductor 11 kV distribution lines. Most lines were built in an era of “dry” farming, with the rise in dairying and irrigation the loads have exceeded the parameters the lines were built to. It is very costly to reconductor lines as this often leads to new poles at shorter span lengths.. Rebuilding can be complex if the lines pass down state highways with the new build having to be 9 m from edge line. If the lines pass over private land negotiations for electricity easements are required.

In the 2008 dairy off season six new sets of regulators were installed and three other sites refurbished with higher current rated units or relocated to provide greater benefit.

In preparation for the 2009 dairy season some six new sites have been identified for voltage regulators and two sites refitted.

The trend to install regulators will continue. The exact requirements are difficult to determine until loads are announced as it depends on where the load growth eventuates, so an annual fund will be required to allow suitable voltage regulator installations to match the growing load.

Table 5.18 lists all the installed as well as planned sites.

■ **Table 5.18: List of Regulators installed an planned**

	Sub	Feeder	Size	Notes	Status
1	Temuka	Rangitata	200 A	Badham Rd., D1170	Commissioned
2	Temuka	Rangitata	300 A	Bains Rd. D1808	Commissioned
3	Temuka	Winchester	200 A	SH1, Winchester, D1809	Commissioned
4	Rangitata	Arundel	200 A	Rangitata-Arundel Rd., D 1810	Commissioned
5	Clandeboyne 1	Rolleston	200 A	Rolleston Rd, RLR, D1778	Commissioned
6	Studholme	Otaio	150 A	Makikihi SH1, MKR, A1144	Commissioned
7	Studholme	Glenavy	200 A	Willowbridge SH1, WBR, A1078	Commissioned
8	Studholme	Morven	200 A	Crowes Rd. CRR A1212	Commissioned
9	Studholme	Morven	100 A	Waihoa Back Rd, WHR, A1309	Commissioned
10	Studholme	Waihaorunga	200 A	Hodges Rd, HRR A1065	Commissioned
11	Studholme	Waihaorunga	150 A	Waihoa Forks SH82, WFR, A1018	Commissioned
12	Studholme	Mt. Studholme	200 A	Parsonage Rd, PSR, A1275	Commissioned
13	Bell's Pond	Ikawai	200 A	Pikes Point Rd, A1331	Commissioned
14	Bell's Pond	Tawai	200 A	Morven SH1, MVR, A960	Currently on Morven
15	Pleasant Point	Totara Valley	200 A	Te Ngawai Rd, TNR, B1883	Commissioned
16	Pareora	St. Andrews	200 A	Otaio SH1, OTR, B1882	Commissioned
17	Pareora	St. Andrews	200 A	Agnews Rd,	Commissioned
18	Pareora	Holmes Stn.	200 A	Pareora River Rd, B1952	
19	Timaru	Mt. View/Levels	200 A	Rosebrook Rd,	Commissioned
20	Haldon/Lilybank	Haldon 22 kV	100 A	Haldon Rd, E282	Commissioned
21	Albury	Cave	1.5 MVA	SH8, CAV B1131	Commissioned
22	Albury	Raincliff	200 A	Langley Downs Rd, LDR, B1906	Commissioned
23	Albury	Fairlie	2.5 MVA	Zone Substation	Commissioned
24	Geraldine	Speechley	200 A	SH79, D1833	Commissioned
25	Geraldine	Woodbury	200 A	Arundel, D1829	Commissioned
26	Timaru	Seadown	200 A		Proposed

Spares: one 200 A with CL5 control, one 200 A with CL6 control.

Stock: four 200 A with CL6 control (i.e. enough for two sites, eight cans required)

5.9.3.2 Line Capacitors

The addition of shunt capacitors to lines is another useful method to provide potential support and avoid the expense of re-conductoring. Often these can be installed in conjunction with regulators to provide a hybrid solution.

A lot of the loads connected are requested to be power factor corrected so they run at 0.95 lag or better. Often this is not the case, capacitors provide high level correction thus allowing losses due to reactive power supply to be minimised.

Capacitors are passive devices so require minimal maintenance, whereas a regulator is on a quadrennial inspection/maintenance cycle.

They are generally more economic to install than regulators. Line capacitors can generally be connected via a simple ABS and set of DOs.

Capacitors do present voltage rise problems when the Network becomes lightly loaded, if not careful capacitors can raise the potential outside the regulated limits. Some network operators switch strategic capacitors out during low load periods.

Some networks have noted capacitors to attenuate ripple control systems. AEL has standardised on 317 Hz ripple. It was suggested that the frequency would be low enough not to be affected by the capacitors. Practice has shown otherwise, at least one site needs blocking chokes added and two others need review. The older 500 Hz systems at Albury and Tekapo are more likely to have the signal attenuated.

Capacitors are in high demand globally, they need procuring six to eight months in advance so do not ideally suit AMP cycles coupled with the random load growth as commented on in the line regulator section above. It is recommended that while load growth is prevalent sufficient new sets of each 1 Mvar and 0.5 Mvar are procured and stored for the dairy off season each year in readiness for the work programme for the next few years. This needs constant review. The table below lists sites where capacitors have been installed to date.

■ **Table 5.19: Installed Capacitors**

	Sub	Feeder	Size	Location	Status	Comments
1	Temuka	Rangitata	1 Mvar	Bain Rd. , D1811, DC4	Commissioned	
2	Temuka	Winchester	0.5 Mvar	Geraldine-Winchester Hwy, D1817, DC5	Commissioned	
3	Rangitata	Rangitata Isl.	0.4 Mvar	Wallace Rd. , D1793	Switched out	Ripple too high
4	Studholme	Otaio	1 Mvar	Kingsburys Rd., A1337, AC5	Commissioned	
5	Studholme	Mt. Studholme	1.0 Mvar	Maytown Rd. , A1180, AC4	Switched out	Ripple too high
6	Studholme	Waihaorunga	0.25 Mvar	Hakataramea Hwy, A1115, AC1	Switched out	Ripple too low
7	Pareora	St. Andrews	0.8 Mvar	Springbank Rd. , A1236, AC2	Switched out	Ripple too low
8	Pareora	St. Andrews	1 Mvar	Lyall Rd, B1940, BC2	Commissioned	
9	Pleasant Point	Totara Valley	0.5 Mvar	Tengawai Rd. , B1936, BC1	Commissioned	

Based on the above installations and experience with

Stock: three sets 0.5 Mvar and two set 1.0 Mvar (i.e. one set 0.5 Mvar cans required or disband St Andrews to the 0.5 Mvar sites).

5.9.4 Line Reclosers

AEL has a number of reclosers that are at the end of economic life. The 2010/11 year focussed on continuing their replacement and installing five new sites every year. The network has a number of “Ball and Chain” type reclosers, these are due for replacement.

Inclusion of more 11 kV line reclosers at new sites in the network allows greater segregation of feeders during faults and reduction in SAIDIs. Research will determine which feeders have the highest fault incidence leading to the best application of reclosers.

The new and replacement programmes were delayed in 2009/10 owing to two units’ control box failures that required evaluation before continuing with the replacement and growth installation programmes. Evaluation by the supplier of the problems was somewhat inconclusive except to advise AEL to replace of batteries, install surge arrestors at both ends of local service cable, and ensure batteries do not lose charge while reclosers in service.

Only 3 units were changed out prior to problem referred to above. One of these was one of the faulted units. Following installation of surge protection, the change outs will recommence next year. The unit changed out are to date are listed in the table below.

■ **Table 5.20: Recloser installation completed**

	Sub	Feeder		Notes
1	Timaru	Levels	L811	New. To replace existing Ball & Chain. (Rosebrook Rd)
2	Timaru	Highfield	L509	New. To replace existing Ball & Chain. (Scenic Reserve).
3	Timaru	Seadown	L355	New. To replace existing Cooper. (Racecourse)
5	Fairlie	Rural	F271	Ex L355. Replacing Ball & Chain. (SH8)
6	Fairlie	Rural	F275	Ex L839. Replacing Sectionaliser (Allandale Rd).
7	Twizel	Urban 2	Z14	New. To replace Ball & Chain.
10	Bells Pond	Ikawai	W420	To be relocated to new site once repaired.

The budget for new installations in the 2010/11 planning year was not spent due to the control box issues referred to above. The budget for 2011/12 again allows for 5 units to be purchased for further change outs. The sites identified are listed in the table below.

■ **Table 5.21: New recloser installation sites**

	Sub	Feeder	Recloser Location
1	Temuka	Temuka East	T207
2	Timaru	Levels/Mt View	L600
3	Studholme	Otaio	W314
4	Pareora	Normanby	L180
5	Rangitata	Arundel	T438

In the 2011/12 year a trial will be made to install an RMA that has a CB fitted for the circuit away, so that reclosing in cable networks can be established. The CB will need a protection relay and the recloser an intelligent controller.

5.9.5 Sub-Transmission Overhead Lines

Allowing energy delivery to zone substation LV bus bars is basically limited by the transformer rating (as discussed above) and/or the sub transmission capacity as shown below.

Where substation limits are created by sub-transmission constraints, solutions need to be found in providing an additional circuit, an additional zone substation or providing reactive support

(capacitors) to allow line loss and load loss to be negated. Table 5.22 below lists the power flow limits for existing circuits.

■ **Table 5.22: Power flow limits of existing circuits**

Line	Make up	Limit at 6 % volt drop (MVA)	Limit of Conductor at 50 °C (MVA)	Limit of Cable (MVA)	Lowest Limit (MVA)	Notes
ABY-FLE	Dog	7.12	12.6		7.12	
FLE-OPU	Jaguar/Cable 1/300	7.65	23.4	21.3	7.65	
TMK-CD 1	Cable 1/400	42.3		24.2	24.2	
TMK-CD 2	Cable 2x1/300/ Jaguar	33	23.4	32	23.4	
TMK-CD 3	Cable 2x1/300/ Jaguar	33	23.4	32	23.4	
TMK-CD 4	Cable 1/400	42.3		24.2	24.2	
GLD-TMK	Cable 1/150 /Dog	8.64	12.6	14.5	8.64	
TMK 1202 GLD&RGA Swgr	Cable 1/300			21.3	21.3	
RGA 1-TMK	Cable 1/150 /Dog/Iodine/Mink Cable 3/95/Wolf Core	8.4	10.3	11.5	8.4	
RGA 2 - TMK via Canal Rd	Jaguar/ Cable 1/300	21.26 (14.95 towards RGA2)	23.4	21.3	14.95	Proposed build
PAR-TIM 1	Mink/Petrel/Rango Cable 1/95/ 37/0.016	6.81	10.3 11.4	11.5	6.81	
PAR-TIM 1	Iodine/Petrel Cable 1/95	10.77	16.6 11.4	11.5	10.77	Proposed rebuild
PAR-TIM 2	Quail/ Cable 1/95/ 19/0.014	6.91	10.3	11.5	6.91	
PAR-TIM 2	Iodine/ Cable 1/95	10.09	16.6	11.5	10.09	Proposed rebuild
PLP-TIM	Quail/Dog/Weke/ 19/0.014 Cable 1/95	8.27	10.3 12.6 16.6	11.5	8.27	
TKA-TEK	Dog	82.48	12.6		12.6	

Line	Make up	Limit at 6 % volt drop (MVA)	Limit of Conductor at 50 °C (MVA)	Limit of Cable (MVA)	Lowest Limit (MVA)	Notes
TEK-Mt Cook Stn	Dog/Flounder	2.25	12.6 8.6		2.25	
Mt Cook Stn -UHT	Mink/Petrel	1.2	10.3/ 11.4		1.2	
Mt Cook Stn -GTN	Mink	6.84	10.3		1.55	

The limits calculated above are based on the conductor rating information as taken from the General Cables web page on 7/1/2010 are listed below.

- Jaguar ACSR 410 A at 50 Deg C Summer Noon or 23.4 MVA at 33 kV
- Cu 19/0.014 320 A at 50 Deg C Summer Noon or 18.3 MVA at 33 kV
- Weke AAC 290 A at 50 Deg C Summer Noon or 16.6 MVA at 33 kV
- Iodine AAAC 290 A at 50 Deg C Summer Noon or 16.6 MVA at 33 kV
- Dog ACSR 220 A at 50 Deg C Summer Noon or 12.6 MVA at 33 kV
- Petrel HSC 199 A at 50 Deg C Summer Noon or 11.4 MVA at 33 kV
- Mink/Quail ACSR 180 A at 50 Deg C Summer Noon or 10.3 MVA at 33 kV
- Flounder ALPAC 100 A at 50 Deg C Summer Noon or 5.7 MVA at 33 kV
- Flounder ALPAC 150 A at 75 Deg C Summer Noon or 8.6 MVA at 33 kV

- 1/95 Al XLPE 252 A direct buried vis 202 A at 80 % rating or 11.5 MVA at 33 kV
- 3/95 Al XLPE 250 A direct buried vis 200 A at 80 % rating or 11.5 MVA at 33 kV
- 3/150 Al XLPE 321 A direct buried vis 256 A at 80 % rating or 14.7 MVA at 33 kV
- 1/150 Al XLPE 318 A direct buried vis 254 A at 80 % rating or 14.5 MVA at 33 kV
- 1/300 Al XLPE 467 A direct buried vis 373 A at 80 % rating or 21.3 MVA at 33 kV
- 1/400 Al XLPE 530 A direct buried vis 424 A at 80 % rating or 24.2 MVA at 33 kV
- 2x1/300 Al XLPE 934 A direct buried vis 560 A at 60 % rating or 32 MVA at 33 kV

The Flounder 75 degrees C rating has been used above.

Cable de-rating factors have nominally been applied at 20 % except TMK-CD 2&3 were 40 % is applied due to their duplex lay. The ground conditions, proximity of other cables, etc. has not been examined.



5.9.5.1 Rangitata - Temuka

The Rangitata/Arundel area needs a new sub-transmission circuit as the existing Temuka-Rangitata sub transmission circuit is operating nearing its stability limit 7.5 MVA load vs 8.4 MVA limit.

As discussed in 5.7.4.9 above, a circuit off the Temuka Clandeboye 33 kV line will be built to take up some spare capacity on this circuit

5.9.5.2 Geraldine - Temuka

Geraldine has sufficient capacity in its sub-transmission circuit for the foreseeable future; the limitation is the security. Geraldine is on a single circuit, a second circuit will allow greater security.

5.9.5.3 Pareora – Timaru 1

As discussed above, the load at Pareora post event can cause the circuit to over load.

The 33 kV lines need to be re-conductored to lift the limit.

5.9.5.4 Pareora – Timaru 2

As discussed above, the load at Pareora post event can cause the circuit to over load.

5.9.5.5 Pleasant Point

Pleasant Point has sufficient capacity in its sub-transmission circuit for the foreseeable future, the limitation is the reliability. Pleasant Point is on a single circuit. A second circuit will allow greater security.

An option is to build a new sub-transmission circuit to Totara Valley (if this zone substation site is chosen over Raincliff) and then loop back to Pleasant Point. The loop Timaru-Totara Valley/Raincliff-Pleasant Point-Timaru will allow both sites to have diverse supply.

Alternatively a second 33 kV circuit could be built to Pleasant Point, then a sub transmission circuit built out to Totara Valley from Pleasant Point.

An option exists with a future Washdyke zone substation to create a 33 kV bus there, then reorganise the sub-transmission from the new site.



5.9.5.6 Raincliff

If a new Zone Substation is built in Raincliff it could be supplied from a Tee off from the ABY-FLE line at the Cricklewood 33 kV ABS. The route would be down Rockwood Rd-Mt Gay Rd/Hazelburn Rd. Detail to be determined.

5.9.5.7 Bell's Pond

With the new Substation build, a 33 kV winding was included in the transformer. This will allow 33 kV to be taken from the site when need arises. Two feeder locations was allowed for in the design.

5.9.6 Distribution Overhead Lines

General work will be required from time to time to increase conductor size where regulators and capacitors can no longer provide sufficient support. This will be identified from year to year and included in the annual work programme.

New lines will be built from time to time to suit new customer demands.

In the 2011-2012 year, the following lines are determined to be in need of upgrade. This is driven by the increasing loads mainly driven from the dairy and irrigation sector as well as reliability of existing plant.

- Simons Pass 11 & 22 kV Refurb 401 poles
- Tekapo to Grampions Stn 22 kV Refurb 307 poles
- Albury to Cricklewood rebuild 25Cu to Mink
- Cricklewood Rd top end to pump refurb
- Morven Reg to Crowes Rd - rebuild 11 kV Flounder to Iodine
- Foleys Rd Studholme replace conductor 70Cu to Chafer
- Tim Sub to Kellands Hill - rebuild DC Dog to Jaguar
- Smart Munro Rd PLP to Sutherlands - reinsulate 33 kV to 11 kV (Poles)
- Fonterra 33 kV double circuit reinsulate - Silicone to porcelain (poles)

5.9.7 Sub-Transmission Cables

1200 mm² 33 kV sub transmission cables are being run from the proposed Timaru GXP to Washdyke and Victoria St. These are run as single core in trefoil arrangements. The 33 kV cables have ratings in the order of (with 80 % derating):

- | | | |
|------------|----------------------|------------------------------------|
| • Washdyke | 1200 mm ² | 50 M MVA @ 33 kV or 18 MVA @ 11 kV |
| • Victoria | 1200 mm ² | 50 MVA @ 33 kV or 18 MVA @ 11 kV |

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Although 800 mm² cables is the technology limit in NZ manufacture, 1200 mm² cables have been adopted as they can be transistioned to 630 mm² Cu for connection to switchgear.

5.9.8 Distribution Cables

New feeder cables will be required for substation work at Albury, Studholme and Timaru. The detail is established on a case by case basis. Generally 300 mm² Al 3C heavy screen cable is used, single core 400 mm² Al heavy screen cable was introduced as the lead out cable from switchgear during the TIM November 2009 fault repairs to limit future fault damage due to interphase faults in cable boxes. Transition joints were be required in the ground, this arrangement seems a robust system to adopt as standard.

It is proposed to install a new feeder in Geraldine to split the CBD/Business area load, this more than likely will be cabled.

Various undergrounding projects are being carried out in the various districts. Some of these include 11 kV assets.

5.9.9 Protection, Control and Measurement

5.9.9.1 Protection

AEL has a mix of protection equipment installed. Recent substations have had microprocessor equipment like SEL and MiCom installed. This has a nominal life of 20 years. The oldest is 1997 era so is due for replacement in this planning period (2017).

There is a range of static protection like Combiflex and SPACOM (Hunt St.); this too has a nominal 20 year life. The replacement of some of this equipment is occurring naturally; for example combiflex has recently been removed from Pleasant Point and Pareora substations. Further planning is required to replace the remaining equipment.

There is a range of electromechanical equipment from GEC and Reyrolle; provided the relays are well maintained they nominally have a similar life to that of the switchgear (40 yrs) it is installed in. As switchgear is upgraded then the protection is replaced.

As more advanced systems of sub transmission are installed, faster types of protection will be required to be installed. Similar to the Reyrolle Solkor protection on the 11 kV sub transmission cables a modern unit current differential protection will be required on new HV cabling. If a meshed 33 kV overhead sub transmission system is installed, distance protection with signaling

will be required. Both these systems will have certain requirements for communications systems, either fibre-optic cable or reasonable fast and dependable radio.

For smaller substations with lower fault levels, there has been a trend away from traditional bus bar protection. At Bell's Pond an under-impedance relay is being installed on the HV side of the transformer. This will be set to detect LV bus bar faults and provide clearance in 0.5 seconds. This is about the same time delay as the fast bus blocking schemes adopted in more recent times. It is a simpler scheme so should reduce the number of human element incidences that seem to accompany complex bus bar protection schemes.

For substations with higher fault levels, traditional bus bar protection should be installed as per CD1 and CD2.

AEL has three substations with fast bus blocking schemes, PLP, STU and TMK.

5.9.9.2 Control

With the introduction of Central Control the manually controlled manner as per the previous practice in AEL is being replaced. A general upgrade to some stations control systems is being carried out.

GRM, HNT, PAR, PLP and VIC are presently being automated. In the 2010/2011 year CD1, CD2, GLD and RGA will have projects raised for them.

BPD has been built with full remote control ability in mind.

5.9.9.3 Measurement

As with the protection relays, there are different methods of measurements being taken at substations, modern microprocessor relays allow direct measurement, older stations may have transducers.

In time modern relays will serve as the measurement device.

5.9.10 Communications

The present SCADA communications system is based upon a Conitel radio system and DCIU. The technology and equipment relies on the DCIU which is now 20+ years old. The present system is shown in the figure 5.17 below.



The Leeds and Northrup RTU50 as shown in Figure 5.17 is the DCIU for the Leeds and Northrup RTU network. This network provides SCADA connectivity to the AEL Albury, Studholme, Tekapo, Timaru and Twizel Substations. All sites except Timaru are connected via Tait UHF linking equipment. Timaru is connected to the Master RTU via copper cable with transformer isolation.

There are two UHF links operating from the communications room, one links to Twizel and Tekapo via Mt Rollesby while the other links to Studholme and Albury via Cave Hill. All equipment is owned and operated by AEL except for the Mt Rollesby repeater which is operated by Teamtalk Ltd.

Repeater site monitoring and control is also achieved through the use of Sigtec remote signalling units and the Tait TM8115 VHF radio as shown in Figure 5.17. Four repeater sites are monitored via this system, Berkley Downs, Cave Hill, Mt Ellen and Mt Mary.

The Tait 300 Series radio equipment that provides the linking for the RTU network is no longer manufactured. Ashley Electronics Limited from Timaru have the expertise to repair this equipment in case of failure. Tait are also able to supply the latest replacement for the 300 Series equipment if required. It should be noted that there is currently no lightning protection installed in the coaxial feeder system for these radios, lightning protection can significantly reduce the damage caused by a lightning strike.

The Leeds and Northrup RTU50 is interfaced to the SCADA servers by an RS232 serial data connection, this connection runs via a B&B 232MDS data splitter to provide connectivity to both SCADA Server A and SCADA Server B. There is also an Ethernet connection to the IP network for configuration purposes, an Allied Telesis media converter is used to convert the fibre interface on the RTU to a copper interface suitable for the Ethernet switch.

Although Leeds and Northrup are no longer operating as a company the RTU50 DCIU is still being manufactured by Invensys Process Systems (IPS). Measurement and Control Systems Limited of Auckland supply IPS products and also provide parts and support for the older C225 RTUs that are located at many AEL substations.

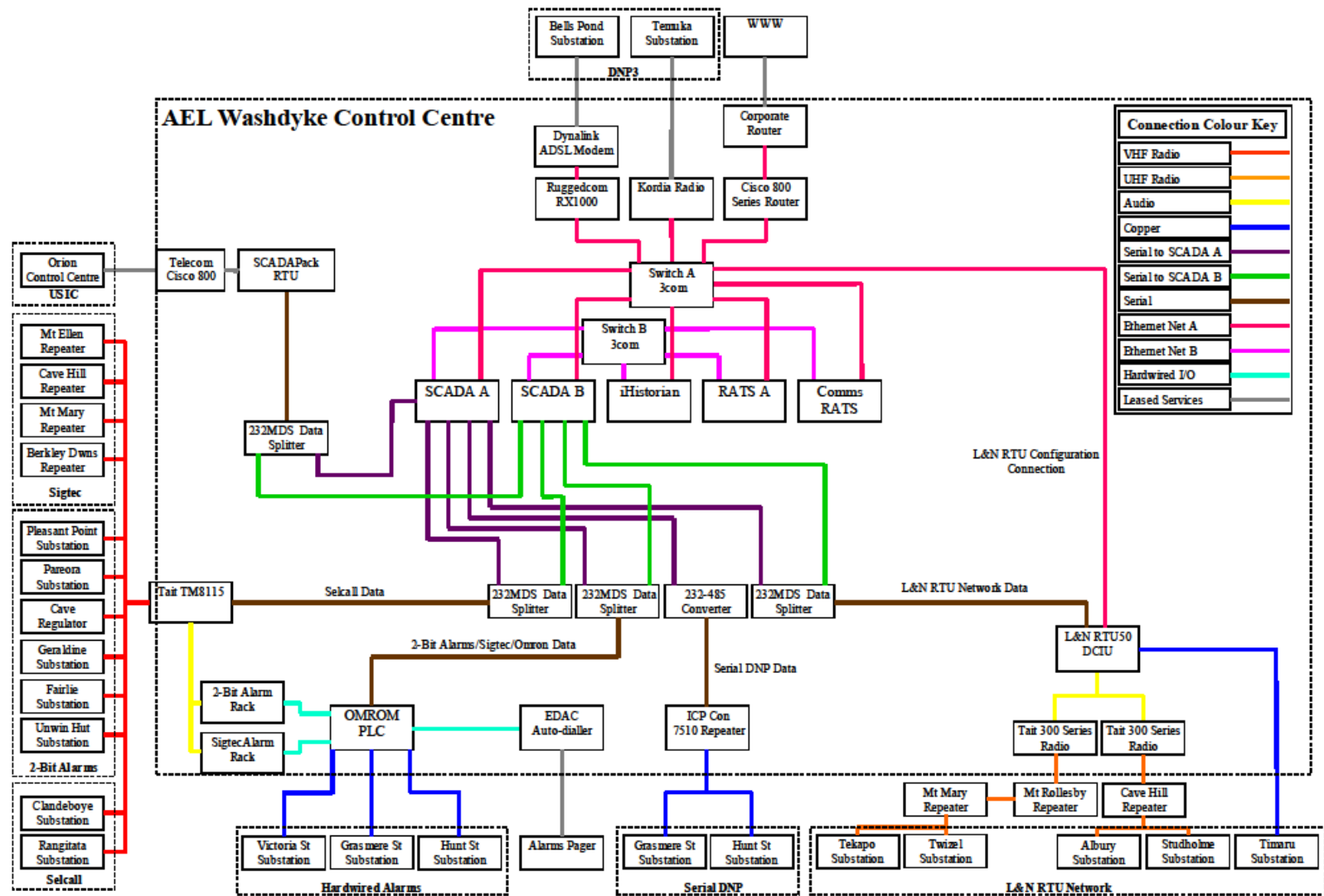
AEL are planning to implement a microwave radio and fibre based IP communication system throughout their distribution network over the next five years. This project will see digital communications available to each of the sites that the Leeds and Northrup RTU system currently services.



As this project progresses, communications between each RTU and the SCADA servers will be migrated on to the IP system by means of a Conitel-DNP3 over IP protocol conversion device. This will allow the redundancy in the IP network to be fully utilised while removing the RTU50 DCIU which is currently a single point of failure in the network.

In the long term, as AEL upgrade each of the substations currently serviced by the Leeds and Northrup RTU network, the C225 RTUs will all be replaced by SEL IEDs.

Direct DNP3 type communications are possible now that a new SCADA master system was installed in 2006. The broadband link in the diagram above was installed in 2006 and uses the new DNP3 communication. There are a lot of other advantages to talking DNP3 including easier communication to Intelligent Electronic Devices (IED's).



■ **Figure 5.17: AEL SCADA System**



AEL is now in a position where it can bring back more information from substations and IED's. It is envisaged that in 10 years time all of AEL's substations and a significant number of network reclosers will be automated and communicate to Washdyke.

AEL will complete a project at Pareora and Pleasant Point in 2011 to install an SEL 2032 station communications processor to allow connection of the SEL relays with SCADA at Washdyke via a new digital radio system.

There are other priorities of work to gain communications to other sites with a probable order of:

- Rangitata
- Temuka (then Clandeboye via fibre)
- Geraldine Downs
- After these a plan is required to take radio to other zone substation sites
- Once the main zone substations are serviced, we may focus on pole top apparatus

New Zone Substations in the Timaru CBD such as North Street substation which replaces Victoria Street substation and Washdyke will be connected via fibre to Washdyke.

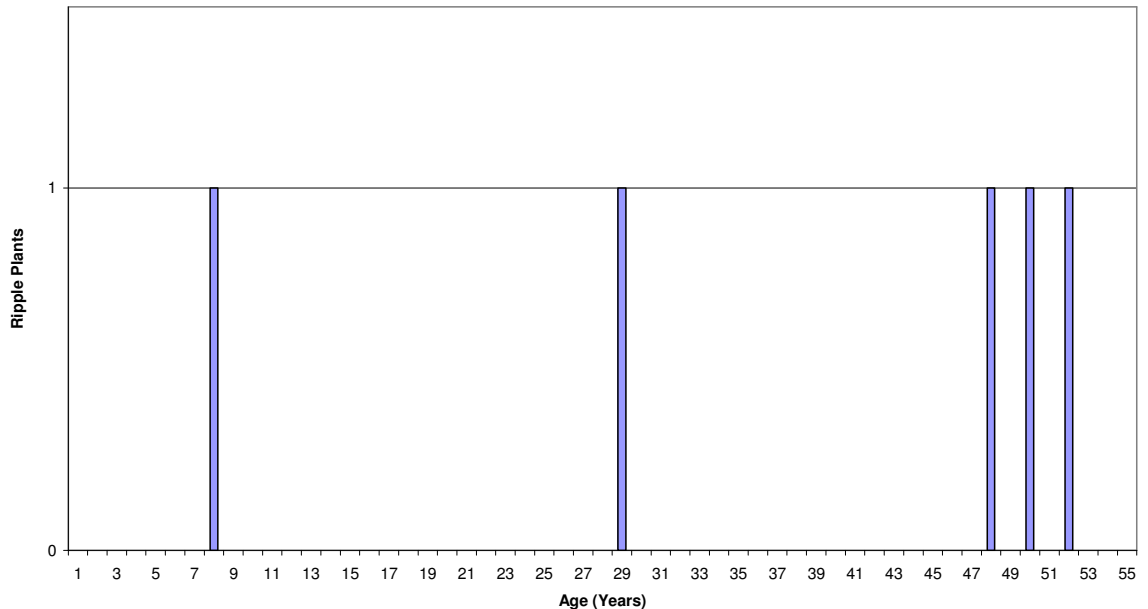
5.9.11 Ripple Plant

The age profile of the current ripple injection plants is shown in Figure 5.19 below.

A 10-year program to replace or decommission the old rotating ripple injection plants commenced in 2000. This was delayed while a short wave radio load control system was considered. Smart Meters may provide suitable load control in the future but this is not considered soon enough to meet our immediate requirements for replacing outdated equipment.

Therefore it has been decided to recommence the original plan to replace the old rotary injection plants with modern electronic equipment as per the programme outlined in the table below:

Ripple Plant Age Profile



■ **Figure 5.19: Ripple Plant Age Profile**

The replacement of ripple receive relays will be coordinated with the replacement programme, which is shown below.

■ **Table 5.23: Ripple Plant Replacement Programme**

Item:	Year:	Programme:
1	2000/01	Remove rotating plant from Temuka (<i>Completed</i>)
2	2005/06	Install Zellweger plant ex Temuka at Studholme (<i>Completed</i>)
3	2008/09	Decommissioned rotating plant at Grasmere, following fire (<i>Completed</i>)
4	2009/10	Decommission rotating plant at Studholme (<i>Completed</i>)
5	2009/10	Increase the Studholme converter from 40 kVA to 80 kVA (<i>Completed</i>)
6	2009/10	Install new cell and ex Studholme 40 kVA converter at Bell's Pond (<i>Completed</i>)
7	2010/11	Reviewed rotating plant condition in Albury & Tekapo areas
8	2010/11	Reviewed local service security to Albury ripple plant converter
9	2010/11	Reviewed local service security to Temuka ripple plant converter
10	2011/12 & 2012/13	Procurement then installation of a new ripple plant cell at Studholme to suit the lower impedance of the two new Transpower transformers
11	2012/2013	Build and Commission new plant at Tekapo, subject to Item 5 (about 800 relays to change)

Item:	Year:	Programme:
12	2011/2012	Build and Commission new plant at Albury, subject to Item 5 (about 1600 relays to change)
13	2013/2014	Decommission rotating plant at Tekapo, subject to Item 7, and replace with modern electronic plant.
14	2012/2013	Decommission rotating plant at Albury, subject to Item 7, and replace with modern electronic plant.
15	2010/11	A review of the Timaru plant was completed in view of the Transpower plan to upgrade the 11 kV switchboard and 110/11 kV transformers.
16	2010/11	The rating of Bell's Pond converter was upgraded when the original unit was found to be under rated for the actual Network load.
17	2011/12	The result of the review of Item 15, above, was to recommend replacement of the existing plant with two new units.

To date AEL has standardised on 317 Hz static ripple plants, at Timaru, Studholme and Temuka. There are two 500 Hz rotary plants in service at Tekapo and Albury.

A shared ripple plant has been established at Twizel with Network Waitaki. Its frequency is akin to Network Waitaki's as they hold the larger population of ripple receivers. With the Twizel 33 kV bus being run split and Network Waitaki being on the "other side" AEL have not been able to use the plant, the plant does not have sufficient power to pass signal through T18 and T19. This development will in time allow time clocks at Twizel to be replaced with more reliable ripple relays and security for load control in the Waitaki area.

Any modification to the Tekapo Village Substation from Tekapo A will need to consider the impact on the ripple plant.

The Temuka ripple plant does not have an automatic selection on its local service supply, after a cable fault (April 2009) the ripple plant was left without local service during a routine injection, this lead to the catastrophic failure of the converter. Modern design would not include for the local service transformer and oil filled RMU to be housed in the same room as the converter and SCADA/radio equipment, a study will be carried out to determine if the local supply for the ripple plant can be improved.

The Albury study of the ripple plant's local service supply proposes replacing the old oil filled CBs and transformer with a modern RMU and transformer, both units located outside the new ripple plant container.



The Studholme ripple plant has insufficient power output to suit the network due to the growing load. It is suggested by the supplier, after site testing of the equipment, to increase the size of the injection cell from 40 kVA to 80 kVA.

5.9.12 Conclusion of Development Analysis

There are a number of GXPs that are experiencing, demand close to, or in excess of, firm capacity. AEL have engaged with Transpower for each of the GXPs.

Transpower are working with AEL and Network Waitaki for a Lower Waitaki Valley 110 kV transmission solution. There are a number of AEL's sub-transmission lines and zone substations that are experiencing demand close to, or in excess of, firm capacity. Various measures are being taken to meet the growing load, or studies are being put in place to find the optimised solutions so measures can be put in place.

This plan needs constant review as different customers present their projects to AEL. It is not possible to foresee a lot of the developments and often the news of projects is late in the planning due to the developers keeping information confidential.

As a consequence of the planning to date, there are a number of significant GXP, subtransmission, zone substation, distribution line and cable, distribution substation projects, and LV line and cable projects planned for execution over the ten year period.

These projects are summarised in the Appendices C.1, C.2, and C.3.

The projects include customer connection; system growth; asset replacement and renewal; reliability, safety and environment; and asset relocation work.

6

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All physical assets have a lifecycle and the electricity assets are no exception. This section describes how assets are managed over the entire lifecycle from “conception” to “retirement”.

6.1 Maintenance Planning

AEL manages existing assets on a number of objectives set down from the corporate intent of the business of providing a safe, efficient, reliable and cost effective energy delivery system.

Decisions for example on the type of distribution transformers purchased are important, as they represent a large group of assets. However due to their smaller size and dedicated nature, they typically are sealed for life and do not require regular maintenance, they remain in service and have little effect on the surrounding assets.

It is fair to acknowledge that the majority of assets spend 95% of its life in the “operational” phase – sitting there humming away delivering electricity – with occasional interruptions for maintenance, up-sizing or renewal.

Zone Substation transformers on the other hand require a network development plan to account for loading changes over their lifetime. The capacity of the zone substation transformer directly affects the amount of connected load downstream. Zone substation transformers will not necessarily spend all of their life at one substation. Alpine’s zone transformers have a movement plan to best utilise their capacity. All of these factors determine the lifecycle management of the zone transformers as well as the part they play in the wider network development.

Maintenance Standards are based on manufacturers’ recommendations and experience gained from the historical performance of the item of plant or equipment. Where generic problems are identified, standards are revised to change maintenance techniques and/or intervals. The revision and review process is ongoing, as there is a continuing need to incorporate new information arising from field experience, and developments in industry best practice. The reviews are mindful of the need to minimise costly, intrusive maintenance, and the frequency of maintenance. However, switchgear and protection devices require regular routine inspection, testing and maintenance to ensure that deterioration or failure of components do not go unnoticed and untreated. Failure of these types of devices may lead to unsafe conditions for the Network.

The present age and condition of the asset in conjunction with its service level against service target determines where a particular component fits into the asset lifecycle.



Replacement, renewal and capital works are established from Network design practices, which determine the prescribed material strengths, configuration and installation requirements.

Operational procedures form the guidelines for field staff and system control staff that during daily events (planned or fault restoration) operate the assets to maintain safety, security and supply reliability.

Regular condition testing is used to monitor equipment or insulating media and provide advanced warning of problems. Increasing use is being made of non-invasive testing techniques, to establish equipment condition profiles, as these become more readily available, and cost effective.

Where non-conformance is detected, procedures dictate the safe isolation, removal and disposal of contaminants.

Economic efficiency is an important driver for maintenance and development work. A large proportion of repair work, refurbishment, and asset replacements are undertaken after economic analysis to determine the most cost-effective solution. This frequently involves the choice between a development option and continued maintenance.

The recent network growth has constrained a number of 11 kV feeders leading to consideration of larger sized conductors to deliver required supply quality. Presently costs to replace poles to support larger loads with heavier conductors are not as economic as installing voltage regulators and/or capacitors in a number of strategic positions.

A full economic cost benefit analysis is undertaken on all major projects (\$100,000+), with less rigorous analysis for smaller projects. Some projects can also be justified by other considerations such as safety or statutory requirements.

Summarising the above discussion, the main planning criteria and assumptions for life cycle management of the network assets are (in approximate order of priority – specific priorities may vary according to plant type and circumstances):

- Safety of public and employees,
- Statutory and regulatory requirements,
- Design,
- Economic efficiency,
- Cost benefits.

- Condition assessment of plant through its life,
- Service level and service target of plant,
- Operational procedures,
- Type and size of plant,
- Loading and relative importance of plant,
- Suppliers/manufacturer's recommendations for their equipment,
- Maintenance to industry best practices and evolution of same,
- Field experience with operation and maintenance of the plant in the network,
- Age of plant,

Four main objectives may be identified from the goals and strategies of the corporate intent that directly influence lifecycle asset management. These are: Safety, Efficiency, Reliability, and Economy.

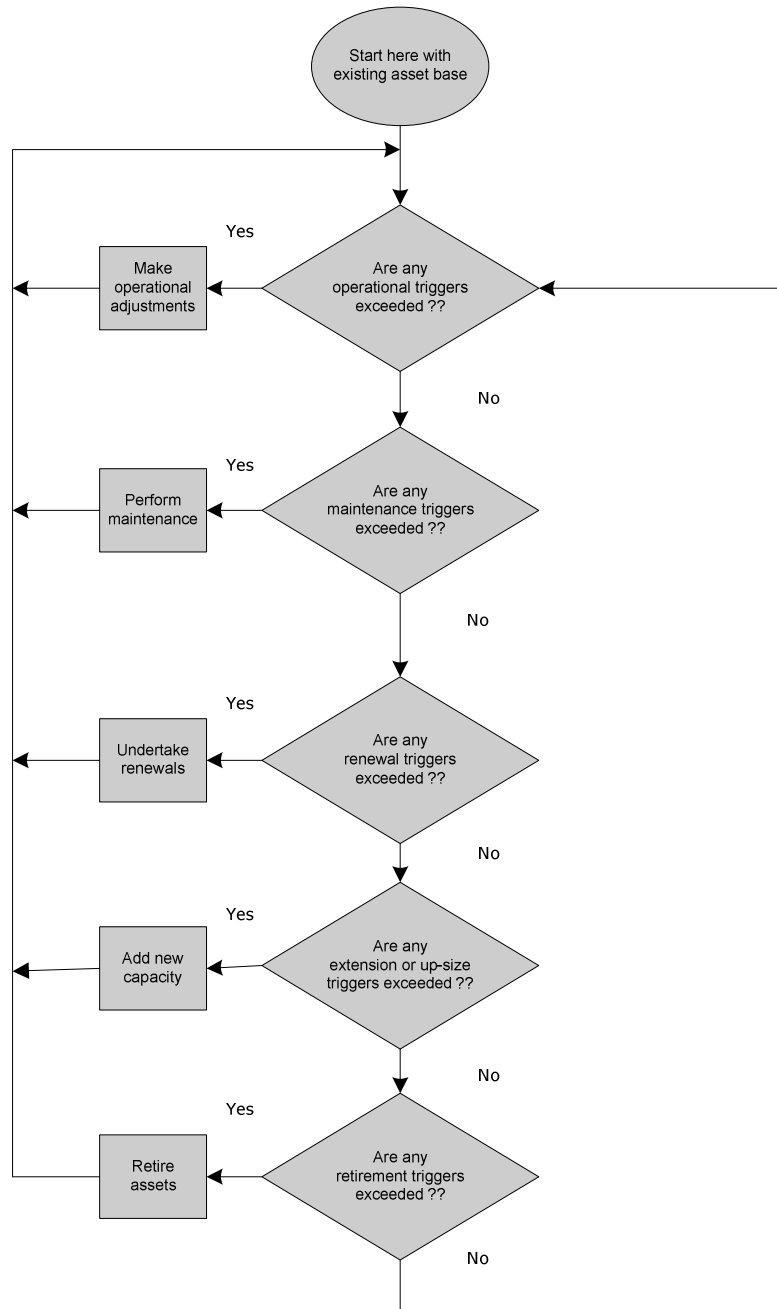
The following table illustrates the linkages between these objectives of the corporate intent and the planning criteria and assumptions (listed in approximate order of priority).

■ **Table 6.1: Relationships between the maintenance planning criteria and the objectives of corporate intent:**

Criteria:	Safety:	Efficiency:	Reliability:	Economy:
Safety of public & employees	X			
Statutory & regulatory requirements	X	X	X	X
Design	X	X	X	X
Economic efficiency		X		X
Cost benefits				X
Condition assessment	X	X	X	X
Service level	X	X	X	X
Operational procedures	X	X	X	X
Plant type & size	X	X	X	X
Loading & importance		X	X	X
Suppliers' recommendations	X	X	X	X
Maintenance to industry best practice	X	X	X	X
Field experience	X	X	X	X
Age	X	X	X	X

6.2 Understanding Asset Lifecycles

The lifecycle of existing assets is outlined in Figure 6.1 below and is defined in subsequent sections.



■ **Figure 6.1 Asset Lifecycle**

Table 6.2 below provides some definitions for key lifecycle activities:

■ **Table 6.2 – Definition of key lifecycle activities**

Activity	Detailed definition
Operations	Involves altering the design operating parameters of an asset such as closing a switch or altering a voltage setting. Does not involve any physical change to the asset, simply a change to the assets configuration that it was designed for. Tree cutting is included in operational.
Maintenance	Involves replacing consumable components like pole hardware, the oil in a transformer or the contacts in a Circuit Breaker. Generally these components will wear out before the main asset replacement such as a pole. There may be a significant asymmetry associated with consumables such as lubricants in that replacing a lubricant may not significantly extend the life of an asset but not replacing a lubricant could significantly shorten the assets life. Lack of maintenance can also reduce the efficiency or operability of the asset, and in some cases reduce safety.
Renewal & Refurbishment	Generally involves replacing a non-consumable item like a pole, transformer or switch. Such replacement is generally regarded as a significant mile-stone in the life of the asset and may significantly extend the life of the asset. Renewal tends to dominate the CapEx in low growth areas (Quadrant 1 of Figure 5.1) because assets will generally wear out before they become too small. The most typical criteria for renewal will be when the capitalised cost of operations and maintenance exceed the cost of renewal. A key issue with renewal is technological advances that generally make it impossible to replace assets such as SCADA with equivalent functionality.
Up-sizing (Up-grading)	Generally involves replacing a non-consumable item like a conductor, busbar or transformer with a similar item of greater capacity but which does not increase the network footprint ie restricted to Quadrants 1 and 2 in Figure 5.1).
Extensions	Involves building a new asset where none previously existed because a location trigger in Table 5.2 has been exceeded eg building several spans of line to connect a new subdivision to an existing line. This activity falls within Quadrants 3 and 4 of Figure 5.1 because it extends the network footprint. Notwithstanding any surplus capacity in upstream assets, extensions will ultimately require up-sizing of upstream assets.
Retirement	Generally involves removing an asset from service and disposing of it. Typical guidelines for retirement will be when an asset is no longer required, creates an unacceptable risk exposure or when its costs exceed its revenue.

6.2.1 Operating the Assets

As outlined in Table 6.2 operations predominantly involves doing nothing and simply letting the electricity flow from the GXPs to consumers' premises year after year with occasional intervention when a trigger point is exceeded (however the workload arising from tens of thousands of trigger points is substantial enough to merit a dedicated control room). As outlined in Figure 6.1 the first efforts to relieve excursions beyond trigger points are operational activities and generally include the activities set out in Table 6.3 below:

■ **Table 6.3: Typical responses to operational triggers**

Asset class	Trigger event	Response to event	Approach
GXP	Voltage is too high or low on 33 kV or 11 kV	Automatic operation of tap changer	Reactive
	Demand exceeds allocated Transpower limit	Activate ripple injection plant to switch off relays.	Reactive
		Open & close 33 kV or 11 kV CB's to relieve load from GXP.	Reactive
	Transition from day to night	Activate ripple injection plant to switch street lights on or off	Proactive
	On-set of off-peak tariff periods	Activate ripple injection plant to switch controlled loads on or off.	Proactive
Zone substation transformers	Voltage is too high or low on 11 kV	Automatic operation of tap changer	Reactive
	Demand exceeds IEC 354 rating	Open & close 11 kV CB's to relieve load from zone sub.	Reactive
Zone substation CBs	Fault current exceeds threshold	Automatic operation of CB or recloser	Reactive
Zone Substation CBs, Distribution reclosers, and ABS's	Component current rating exceeded	Open & close CBs, reclosers and ABS's to shift load	Proactive or reactive
	Fault has occurred	Open & close CBs, reclosers and ABS's to restore supply	Reactive
Distribution transformers	Voltage is too high or low on LV	Shift load or Manually raise or lower tap where fitted	Reactive
	Fuses keep blowing	Shift load to other transformers by moving LV link box open points	Reactive
LV distribution	Voltage is too low at consumers' board.	Supply from another transformer or LV circuit, if possibly, by moving LV link box open points.	Reactive

Table 6.4 outlines the key operational triggers for each class of our assets. Note that whilst temperature triggers will usually follow demand triggers, they may not always. For example, an overhead conductor joint might get hot because it is loose or corroded rather than overloaded.

■ **Table 6.4: Operational triggers**

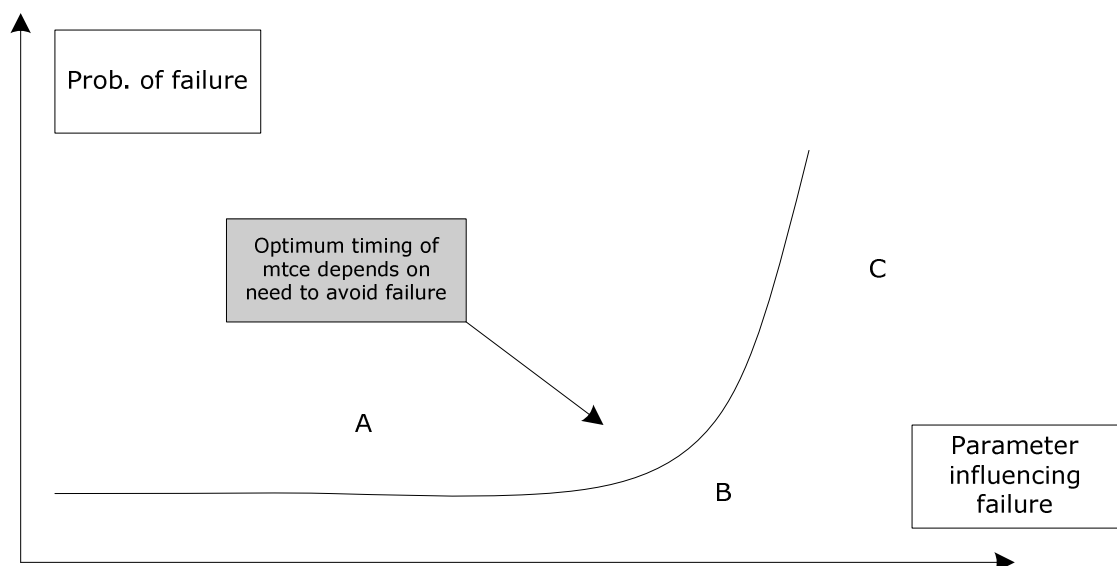
Asset category	Voltage trigger	Demand trigger	Temperature trigger
LV lines & cables	Voltage routinely drops too low to maintain at least 0.94pu at consumers point of supply. Voltage routinely rises	Consumers' pole or pillar fuse blows repeatedly. Load imbalance Consumer complaint	Infra-red survey reveals hot joint. Conductor sag diminishes ground clearances Heating of grouped cables

	too high to maintain no more than 1.06pu at consumers point of supply		requires excessive de-rating
Distribution substations	<p>Voltage routinely drops too low to maintain at least 0.94pu at consumers switchboards.</p> <p>Voltage routinely rises too high to maintain no more than 1.06pu at consumers switchboards.</p>	<p>Load routinely exceeds rating where MDI's are fitted.</p> <p>LV fuse blows repeatedly.</p> <p>Short term loading exceeds guidelines in IEC 354.</p> <p>Harmonic load in excess of capacity</p> <p>Consumer complaint</p>	<p>Infra-red survey reveals hot connections.</p> <p>Transformer ambient temp too hot, shortening life of transformer.</p>
Distribution lines & cables	<p>Voltage routinely drops too low to maintain at least 0.94pu at consumers switchboards.</p> <p>Voltage routinely rises too high to maintain no more than 1.06pu at consumers switchboards.</p>	<p>Consumers' pole or pillar fuse blows repeatedly.</p> <p>Load imbalance</p> <p>Capacity of adjacent feeders insufficient to offload main feeder to retain supply follow LOS to main feeder.</p> <p>Consumer complaint</p>	<p>Infra-red survey reveals hot joint.</p> <p>Conductor sag diminishes ground clearances</p> <p>Heating of grouped cables requires excessive de-rating</p> <p>Joint material migrates from termination</p>
Zone substations	<p>Voltage drops below level at which OLTC can automatically raise taps.</p> <p>Load steps too coarse for OLTC to react.</p>	<p>Load exceeds guidelines in IEC 354</p> <p>Security guideline breached.</p> <p>Consumer complaint</p>	<p>Top oil temperature exceeds manufacturers' recommendations.</p> <p>Core hot-spot temperature exceeds manufacturers' recommendations.</p> <p>Connections anneal and fail from thermal cycling</p>
Sub-transmission lines & cables	Voltage drops below level of line regulation to allow Zone Sub OLTC to correct.	<p>No spare capacity to maintain security levels.</p> <p>Consumer complaint</p>	Infra-red survey reveals hot joint
AEL equipment within GXP	Voltage drops below level at which OLTC can automatically raise taps.	<p>No spare capacity to maintain security levels.</p> <p>Loading exceeds equipment rating</p>	Infra-red survey reveals hot joint

6.2.2 Maintaining the Assets

As described in Table 6.2 maintenance is primarily about replacing consumable components. Examples of the way in which consumable components "wear out" include the oxidation or

acidification of insulating oil, pitting or erosion of electrical contacts, wearing of pump seals, perishing of gaskets and pitting of insulators. Continued operation of such components will eventually lead to failure as indicated in Figure 6.2 below. Failure of such components is usually based on physical characteristics, and exactly what leads to failure may be a complex interaction of parameters such as quality of manufacture, quality of installation, age, operating hours, number of operations, loading cycle, stress to components due to fault current or over-voltage events, ambient temperature, previous maintenance history and presence of contaminants – note that the horizontal axis in Figure 6.2 can be but is not just related to time only.

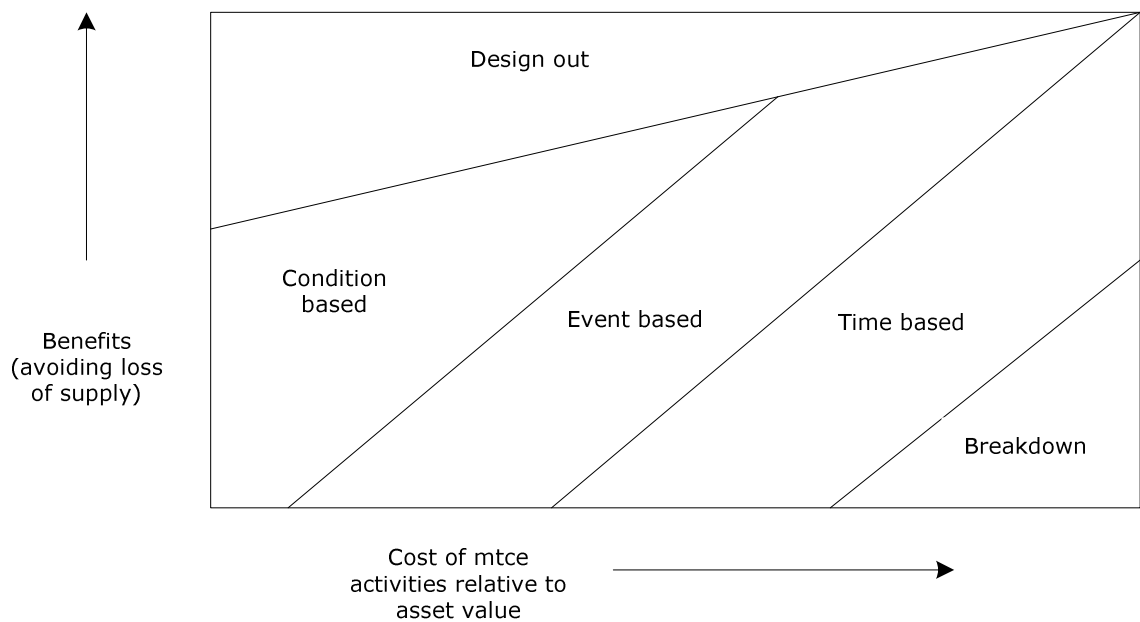


■ **Figure 6.2: Component Failure**

Exactly when maintenance is performed will be determined by the need to avoid failure. For instance the need to avoid failure of a 10 kVA transformer supplying a single consumer is low, hence it might be operated out to point C in figure 6.2 whilst a 33/11 kV substation transformer may only be operated to point B due to a higher need to avoid failure. In the extreme case of, say, turbine blades in an aircraft engine it would be desirable to avoid even the slightest probability of failure hence the blades may only be operated to point A. The obvious trade-off with avoiding failure is the increased cost of labour and consumables over the assets lifecycle along with the cost of discarding unused component life.

Like all AEL's other business decisions, maintenance decisions are made on safety and cost-benefit criteria with the principal benefits being to avoid hazardous conditions and supply interruptions. The practical effect of this is that all assets which have a safety risk associated with them and assets

supplying large customers or numbers of customers will be extensively condition monitored to avoid creation of hazards and/or supply interruption whilst assets supplying only a few consumers and which do not have particular safety risks associated with them, such as a 10 kVA transformer, will more than likely be run to breakdown. The maintenance strategy map in Figure 6.3 broadly identifies the maintenance strategy adopted for various ratios of costs and benefits.



■ **Figure 6.3: Maintenance Strategy Map**

This map indicates that where the benefits are low (principally there is little need to avoid loss of supply) and the costs of maintenance are relatively high an asset should be run to breakdown. As the value of an asset and the need to avoid loss of supply both increase AEL relies less and less on easily observable proxies for actual condition (such as calendar age, running hours or number of trips) and more and more on actual component condition (through such means as DGA for transformer oil or below ground inspection of remaining timber diameter for hardwood poles).

As mentioned earlier, condition assessment requires regular and routine maintenance inspections and testing of the assets concerned. This necessary intervention may in some cases have an adverse affect on immediate operational efficiency due to the need to have outages to inspect and test the equipment. However, not undertaking these condition inspections and tests may result in increased safety risk, and a greater loss of efficiency due to consequential failure of equipment resulting in an extended outage. The timing and periodicity of the maintenance must be chosen to balance the risks and the affects of the outages.

Component condition is the key trigger for maintenance however the precise conditions that trigger maintenance are very broad, ranging from oil acidity to dry rot. Table 6.5 describes the maintenance triggers AEL has adopted:

■ **Table 6.5: Maintenance triggers**

Asset category	Components	Maintenance trigger
LV lines & cables	Poles, arms, stays & bolts	<ul style="list-style-type: none"> • Evidence of dry-rot. • Concrete fatigue/steel showing. • Loose bolts, moving stays. • Rusted hardware. • Displaced arms.
	Pins, insulators & binders	<ul style="list-style-type: none"> • Obviously loose pins. • Visibly chipped or broken insulators. • Rusted pins. • Visibly loose binder. • Thermographic evidence of unusual heating of components and/or connections
	Conductor	<ul style="list-style-type: none"> • Visibly splaying or broken conductor. • Corroded or annealed conductor • Thermographic evidence of unusual heating of components and/or connections
	LV Distribution & Link Boxes	<ul style="list-style-type: none"> • Visible rust or corrosion • Cracked or worn fibreglass/plastic • Cracked or broken concrete • Thermographic evidence of unusual heating of components and/or connections
Distribution substations	Poles, arms & bolts	<ul style="list-style-type: none"> • Evidence of dry-rot. • Loose bolts, moving stays. • Rusted hardware. • Displaced arms.
	Enclosures	<ul style="list-style-type: none"> • Visible rust. • Cracked or worn fiberglass/plastic. • Cracked or broken masonry.
	Transformer	<ul style="list-style-type: none"> • Excessive oil acidity (500kVA or greater). • Visible signs of oil leaks. • Excessive moisture in breather. • Visibly chipped or broken bushings.

Asset category	Components	Maintenance trigger
		<ul style="list-style-type: none"> • Excessive rust. • Thermographic evidence of unusual heating of components and/or connections
	Switches & fuses	<ul style="list-style-type: none"> • Excessive oil acidity (500kVA or greater). • Visible signs of oil leaks. • Excessive carbon in oil • Visibly chipped or broken bushings. • Excessive moisture in oil • Poor resistance test of fuse • Corroded fuse carrier • Excessive rust. • Thermographic evidence of unusual heating of components and/or connections • Partial Discharge evidence of unusual current leakage in insulation components and/or materials
Distribution lines & cables	Poles, arms, stays & bolts	<ul style="list-style-type: none"> • Evidence of dry-rot. • Concrete fatigue/steel showing. • Loose bolts, moving stays. • Rusted hardware. • Displaced arms.
	Pins, insulators & binders	<ul style="list-style-type: none"> • Loose pins • Chipped or cracked insulators • Rusted pins • Fouled insulators • Broken or chaffed binders • Thermographic evidence of unusual heating of components and/or connections
	Conductor	<ul style="list-style-type: none"> • Chaffed conductor • Inadequate ground clearance • Unequal sag in span • Corroded or annealed conductor • Obsolete conductor • Thermographic evidence of unusual heating of components and/or connections
	Ground-mounted switches	<ul style="list-style-type: none"> • Excessive oil acidity (500kVA or greater).

Asset category	Components	Maintenance trigger
		<ul style="list-style-type: none"> • Visible signs of oil leaks. • Excessive carbon in oil • Visibly chipped or broken bushings. • Excessive rust. • Excessive moisture in oil • Poor resistance test of fuse • Corroded fuse carrier • Significant Partial Discharge detected in switchboards • Thermographic evidence of unusual heating of components and/or connections
	Regulators	<ul style="list-style-type: none"> • Excessive oil acidity (500kVA or greater). • Visible signs of oil leaks. • Excessive carbon in oil • Visibly chipped or broken bushings. • Excessive moisture in oil • Stability of regulating control system. • Excessive rust. • Thermographic evidence of unusual heating of components and/or connections
Zone substations	Fences & enclosures	Defects in Earthing points Check Security of fence Gaps below gates and fences allowing access Electric fence operation. Condition of materials – rust, damage, fatigue, etc.
	Buildings	Secure, Waterproof, vermin & bird proof Fittings corroding Condition of paint & finishings
	Bus work & conductors	Insulators chipped or cracked Burn or tracking marks Thermographic evidence of unusual heating of components and/or connections Loose droppers, Hot connectors. Earthing not intact and connected. Birds nests

Asset category	Components	Maintenance trigger
	33 kV switchgear	Oil leaks Broken bushings Droppers loose Position indicator not legible Earthing leads not intact and connected Unusual heating evidenced by odour, smoke, discolouration of surfaces, and/or distortion of materials Corrosion. Significant Partial Discharge detected in switchgear Thermographic evidence of unusual heating of components and/or connections.
	Transformer	Rust & paint not in good condition Oil leaks, Covers not secure Broken bushings, Droppers loose OLTC position indicator not legible Earthing leads not intact and connected Earthing leads not intact and connected Inadequate Seismic constraint DGA oil test results poor. Breather maintenance. Unusual noise Fans and pumps not operating Thermal and temp alarms & trips not operating Bucholtz relay site glass not clean & containing oil OLTC not operating correctly Thermographic evidence of unusual heating of components and/or connections
	11 kV switchgear	Unusual noises. Unusual heating. Oil leaks Broken bushings, Droppers loose Corrosion. Position indicator not legible Earthing leads not intact and connected Mechanism & recharge spring not operating correctly

Asset category	Components	Maintenance trigger
		Protection not operating correctly Cyclometers not operating Significant Partial Discharge detected in switchgear Thermographic evidence of unusual heating of components and/or connections.
	Station Batteries	Battery charger not operating correctly (float level) Battery cell voltages not to spec Loose connections
	Instrumentation	Protection relays maintain correct settings Meters not reading Trip flags not activated Alarms not annunciated Warning flags or lamps indicating faulty operation.
Sub-transmission lines & cables	Poles, arms, stays & bolts	Evidence of dry-rot. Concrete fatigue / steel showing. Loose bolts, moving stays. Rusting hardware. Displaced arms.
	Pins, insulators & binders	Loose pins Chipped or cracked insulators Fouled insulators Rusted pins. Broken or chaffed binders Thermographic evidence of unusual heating of components and/or connections
	Conductor	Chaffed conductor Adequate ground clearance Equal sag in span Corroded or annealed conductor Obsolete conductor Significant Partial Discharge detected in cables Thermographic evidence of unusual heating of components and/or connections.

Typical maintenance policy responses to these trigger points are described in Table 6.6 below. The frequency and nature of the response to each of the above triggers are embodied in AEL's policies and work plans. An outline of AEL's maintenance policies and work plans is given in Section 6.2.2.1.

■ **Table 6.6: Typical responses to maintenance triggers**

Asset class	Trigger	Response to trigger	Approach
GXP transformer	Oil acidity	Filter oil	Condition as revealed by annual test
	Excessive moisture in breather	Filter oil	Condition as revealed by monthly inspection
	Weighted number of through faults	Filter oil, possibly de-tank and refurbish	Event driven
	General condition of external components	Repair or replace as required	Condition as revealed by monthly inspection
Sub-transmission lines	Loose or displaced components	Tighten or replace	Condition as revealed by inspection
	Rotten or spalled poles	Brace or bandage pole unless renewal is required	Condition as revealed by annual inspection
	Cracked or broken insulator	Replace as required	Breakdown
	Splaying or broken conductor	Repair conductor unless renewal is required	Condition as revealed by annual inspection
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection
Zone substation transformers	Oil acidity	Filter oil	Condition as revealed by annual test
	Excessive moisture in breather	Filter oil	Condition as revealed by monthly inspection
	Weighted number of through faults	Filter oil, possibly de-tank and refurbish	Event driven
	General condition of external components	Repair or replace as required	Condition as revealed by monthly inspection
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection
Distribution lines	Loose or displaced components	Tighten or replace	Condition as revealed by inspection
	Rotten or spalled poles	Brace or bandage pole unless renewal is required	Condition as revealed by three yearly inspection
	Cracked or broken insulator	Replace as required	Breakdown
	Splaying or broken	Repair conductor unless	Condition as revealed by

Asset class	Trigger	Response to trigger	Approach
	conductor	renewal is required	three yearly inspection
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection
Distribution reclosers	Weighted number of light and heavy faults	Repair or replace contacts, filter oil if applicable	Event driven
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection
Distribution ABS's	Loose or displaced supporting components	Tighten or replace unless renewal is required	Condition as revealed by three yearly inspection
	Seized or tight	Lubricate or replace components as required	Breakdown
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection
Distribution transformers	Loose or displaced supporting components	Tighten or replace unless renewal is required	Condition as revealed by three yearly inspection
	Rusty, broken or cracked enclosure where fitted	Make minor repairs unless renewal is required	Condition as revealed by three yearly inspection
	Oil acidity	Filter oil	Remove from service for full overhaul every 15 years
	Excessive moisture in breather where fitted	Filter oil	Condition as revealed by three yearly inspection
	Visible oil leaks	Remove to workshop for repair or renewal if serious	Condition as revealed by three yearly inspection
	Chipped or broken bushings	Replace	Breakdown or condition as revealed by three yearly inspection
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection
LV lines	Loose or displaced components	Tighten or replace	Breakdown unless revealed by five yearly inspection
	Rotten or spalled poles	Brace or bandage pole unless renewal is required	Five yearly inspection
	Cracked or broken insulator	Replace as required	Breakdown unless revealed by five yearly inspection
	Splaying or broken conductor	Repair conductor unless renewal is required	Breakdown unless revealed by five yearly inspection
	Thermographic evidence of unusual heating	Repair or replace affected component	Condition as revealed by special inspection



6.3 Renewing Assets

AEL classifies work as renewal if there is no change (usually an increase) in functionality i.e. the output of any asset doesn't change. A key criteria for renewing an asset is when the capitalised operations and maintenance costs exceed the renewal cost, and this can occur in a number of ways:

- Operating costs become excessive eg. addition of inputs to a SCADA system requires an increasing level of manning.
- Maintenance costs begin to accelerate away eg. a transformer needs more frequent oil treatment as windings and insulating paper reaches end of life or as the seals and gaskets perish.
- Supply interruptions due to component failure become excessive (and what constitutes "excessive" will be a matter of judgment which will include the number and nature of customers affected).
- Renewal costs decline, particular where costs of new technologies for assets like SCADA decrease by several fold.

6.3.1 Refurbishment:

Refurbishment involves the replacement of individual components, and is designed to extend the life of the asset. If 30% of the poles on an overhead line are replaced with new poles, crossarms and insulators, and assuming that the pole structures represent 70% of cost of the line, the line was 40 years old, and had an estimated useful life of 50 years then:

Remaining Life Before Refurbishment	= 10 years
Remaining Life After Refurbishment	= 30% x 10 years
	+ 70% x 70% x 10 years
	+ 30% x 70% x 50 years
	= 18.4 years

At year 50 another 40% of the poles could be replaced with the remaining 30% replaced at year 60. Refurbishment is an integral part of the CAPEX program.

The remaining life of AEL line assets appears to be reducing which indicates that CAPEX will need to increase in future years and in particular the 15 – 20 year planning horizon to meet the larger population which will require asset replacement at this time.

6.3.2 Renewal triggers:

Table 6.7 below list AEL's renewal triggers for key asset classes.

■ **Table 6.7: Renewal triggers**

Asset category	Components	Renewal trigger
LV lines & cables	Poles, arms, stays & bolts	Condition based replacement
	Pins, insulators & binders	Condition based replacement
	Conductor	Condition based replacement
	LV distribution/link boxes	Condition based replacement
Distribution substations	Poles, arms & bolts	Condition based replacement
	Enclosures	Condition based replacement
	Transformer	Condition based replacement
	Switches & fuses	Condition based replacement
	Cable terminations, joints	Condition based replacement
Distribution lines & cables	Poles, arms, stays & bolts	Condition based replacement
	Pins, insulators & binders	Condition based replacement
	Conductor	Condition based replacement
	Cable Terminations, potheads, joints	Condition or age based replacement
	Ringmain switches, etc.	Condition based replacement
	Reclosers, Sectionalisers	Condition based replacement
	Regulators	Condition based replacement or maintenance costs exceed replacement
Zone substations	Fences & enclosures	Condition based replacement or maintenance costs exceed replacement
	Buildings	Maintenance costs exceed replacement
	Bus work & conductors	Condition based replacement or maintenance costs exceed replacement
	33 kV switchgear	Condition based replacement or maintenance costs exceed replacement
	Transformer	Condition based replacement or maintenance costs exceed replacement
	11 kV switchgear	Condition based replacement or maintenance costs exceed replacement
	Cable terminations, cable boxes, joints	Condition or age based replacement
	Batteries & chargers	Age or Condition
	Instrumentation	Maintenance costs exceed replacement or equipment obsolete
Sub-transmission lines &	Poles, arms, stays & bolts	Age & condition based replacement

Asset category	Components	Renewal trigger
cables	Pins, insulators & binders	Age & condition based replacement
	Conductor	Age & condition based replacement
	Cable Terminations, potheads, joints	Condition or age based replacement
SCADA & Radio	SCADA, Radio, Ripple Control, & comms cables	Age & condition based replacement
Unspecified items	Unspecified	Age, condition, or maintenance cost exceeded
Our equipment within GXP		Condition based replacement or maintenance costs exceed replacement or equipment obsolete

Broad policies for renewing all classes of assets are:

- When an asset is likely to create an operational or public safety hazard.
- When the capitalised operations & maintenance costs exceed the likely renewal costs.
- When continued maintenance is unlikely to result in the required service levels.

6.4 Up-Sizing or Extending Assets

If any of the capacity triggers in Table 5.2 are exceeded, AEL will consider either up-sizing or extending the network. These two modes of investment are, however, quite different as described in Table 6.8 below.

■ **Table 6.8: Distinguishing between up-sizing & extension**

Characteristic	Up-sizing	Extension
Location	Within or close to existing network footprint (within a span or so).	Outside of existing network footprint.
Load	Can involve supply to a new connection within the network footprint or increasing the capacity to an existing connection.	Almost always involves supply to a new connection.
Upstream reinforcement	Generally forms the focus of up-sizing.	May not be required unless upstream capacity is constrained.
Visible presence	Generally invisible.	Obviously visible.

Characteristic	Up-sizing	Extension
Quadrant in Figure 4.1.2(b)	Either 1 or 2 depending on rate of growth.	Either 3 or 4 depending on rate of growth.
Necessity	Possible to avoid if sufficient surplus capacity exists. Possible to avoid or defer using tactical approaches described in section 4.2.1.	Generally can't be avoided – a physical connection is required.
Impact on revenue	Difficult to attribute revenue from increased connection number or capacity to up-sized components.	Generally results in direct contribution to revenue from the new connection at the end of the extension.
Impact on costs	Cost and timing can vary, and be staged.	Likely to be significant and over a short time.
Impact on ODV	Could be anywhere from minimal to high.	Could be significant depending on length of extension and any consequent up-sizing required.
Impact on profit	Could be anywhere from minimal to high.	Could be minimal depending on level of customer contribution.
Means of cost recovery	Most likely to be spread across all customers as part of on-going line charges.	Could be recovered from customers connected to that extension by way of capital contribution.
Nature of work carried out	Replacement of components with greater capacity items.	Construction of new assets.

Despite the different nature of up-sizing and extension work, similar design and build principles are used as described in sections 6.4.1 and 6.4.2 below.

6.4.1 Designing New Assets

AEL uses a range of technical and engineering standards to achieve an optimal mix of the following outcomes:

- Meet likely demand growth for a reasonable time horizon including such issues as modularity and scalability.
- Minimise over-investment.
- Minimise risk of long-term stranding.
- Minimise corporate risk exposure commensurate with other goals.
- Maximise operational flexibility.
- Maximise the fit with soft organisational capabilities such as engineering and operational expertise and vendor support.



- Comply with sensible environmental and public safety requirements.

Given the fairly simple nature of AEL's network standardised designs are generally adopted for all asset classes with minor site-specific alterations. These designs, however, will embody the wisdom and experience of current standards, industry guidelines and manufacturers recommendations.

6.4.2 Building New Assets

Availability of internal staff dictates if external contractors are used to up-size or extend assets. As part of the building and commissioning process the information records will be "as-built" and all testing documented.

6.5 Enhancing Reliability

Although enhancing reliability does not neatly fit into the life-cycle model, AEL believes that enhancing reliability is strategically significant enough in reshaping the business platform to merit inclusion in the AMP. As described in § 4.2.1 consumers' prefer to receive about the same reliability in return for paying about the same line charges, so it is acknowledged that there is no mandate to go improving reliability just because it can be improved, even if AEL doesn't need to increase line charges to do it. However there are many factors that will lead to a decline in reliability over time:

- Tree re-growth.
- Declining asset condition (especially in coastal marine areas).
- Extensions to the network that increase its exposure to trees and weather.
- Increased consumer numbers that increase the lost consumer-minutes for a given fault.
- Installation of consumer requested asset alterations that increase risk of less reliability.

AEL's reliability enhancement program uses an approach that embodies the following steps:

- Identifying the consumer-minutes lost for each asset by cause.
- Identifying the scope and likely cost of reducing those lost consumer-minutes.
- Estimating the likely reduction in lost consumer-minutes if the work scope was to be implemented.
- Calculating the cost per consumer-minute of each enhancement opportunity.
- Prioritising the enhancement opportunities from lowest cost to highest. AEL expects the incremental cost of regaining lost consumer-minutes will accelerate away at some point which will set an obvious limit to implementing opportunities.



6.6 Converting Overhead to Underground

Conversion of overhead lines to underground cable is also an activity that doesn't fit neatly within the asset life-cycle because it tends to be driven more by the need to beautify areas rather than for asset-related reasons (which doesn't really fit the criteria for renewal or up-sizing). As such, conversion tends to rely on other utilities cost sharing.

However, in certain circumstances, or geographic locations, conversion from overhead to underground may limit or eliminate the risk of network damage and outages from such events as wind and snow storms.

Also, if renewal or up-sizing of existing overhead equipment is called for due to activation of the appropriate triggers, placing the new equipment underground may be the best engineering and/or economic solution.

In addition, in built up areas, public safety risk reduction or elimination may influence the decision on whether to renew an existing overhead line or replace it with underground cable. Difficulties of access for maintenance due to location and proximity to private or public premises may encourage not only relocating the overhead line but undergrounding it as well. For example, within the Timaru city area there are a number of 11 kV and 33 kV overhead lines that cross built up areas or follow back boundaries in built up areas. Consideration may be given to relocating and undergrounding these lines when their condition or age indicates that they need renewal or upgrading.

6.7 Retiring Assets

Retiring assets generally involves doing most or all of the following activities:

- De-energising the asset.
- Physically disconnecting it from other live assets.
- Curtailing the assets revenue stream.
- Removing it from the ODV.
- Either physical removal of the asset from location or abandoning in-situ (typically for underground cables).
- Disposal of the asset in an acceptable manner particularly if it contains SF6, oil, lead or asbestos.

Key criteria for retiring an asset include:

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- Its physical presence is no longer required (usually because a customer has reduced or ceased demand).
- It creates an unacceptable risk exposure, either because its inherent risks have increased over time or because emerging trends of safe exposure levels are declining. Assets retired for safety reasons will not be re-deployed or sold for re-use.
- Where better options exist to create similar outcomes (e.g. replacing lubricated bearings with high-impact nylon bushes) and there are no suitable opportunities for re-deployment.
- Where an asset has been up-sized and no suitable opportunities exist for re-deployment

6.8 Routine and Preventive Inspection, Maintenance and Performance Programmes

6.8.1 Maintenance Policies

Maintenance strategies are based on careful monitoring of asset condition. Maintenance work comprises three main elements:

- routine inspections, and testing to identify the condition of the asset,
- evaluation of results to establish an appropriate course of action,
- repair, refurbishment and replacement of assets when their condition is such that corrective action is required.

Objective defect criteria for condition based assessments continue to be developed. It is essential that careful consideration be given to the selection of asset defect criteria in order to avoid in-service failure and premature replacement.

Apart from some smaller items (e.g. station batteries), assets are not replaced based on age or other generic criteria and they are kept in service until such time as their continued maintenance is uneconomic or until they pose a safety or reliability risk.

Periodic inspections, patrols, servicing and test work is undertaken to ensure that defects or emerging risks are identified so that corrective work can be undertaken where required. Servicing can also involve minor component replacements (e.g. seals, bushings etc.), but does not involve any significant repairs.

The course of action taken to remedy defects is normally determined by the most economic course of action, provided that this does not jeopardise safety or the quality of supply.



Fault repairs are carried out directly following a fault induced outage in order to restore service. This work may or may not involve permanent repair of the faulted equipment, and the objective is to restore service as quickly as possible by the most economical method. Further maintenance intervention may be necessary later to make the repairs permanent. Such intervention may require a planned outage.

Maintenance requirements are also influenced by network development projects, which lead to the decommissioning of assets, which would otherwise require significant repairs and/or replacement. This is particularly relevant during high network demand growth where existing assets are unable to reach their expected calendar life retirement because they are replaced to increase capacity with new assets. This can defer the need for maintenance.

Maintenance strategies and programs are regularly reviewed to ensure that the network is being maintained in an efficient and cost-effective manner.

6.8.2 Maintenance Work Plans

The management of the maintenance of different types of plant is shared by various people within the AEL engineering office. This work is conducted in parallel with other engineering duties by most of these employees. A specialist Maintenance Manager was appointed in 2010 to assist the Asset Manager in addressing the increasing work load resulting in increased levels of maintenance.

Overall the management of maintenance is the responsibility of the Asset Manager who sets the policies and procedures within the bounds of the AMP. The Asset Manager is also responsible for the yearly updating and editing of the AMP with the assistance of various other individuals and departments within AEL

The AEL maintenance work plans include routine visits by contractors to asset equipment for scheduled testing, inspection, cleaning, maintenance and minor repairs, with subsequent major repairs attended to in subsequent, but previously unscheduled, visits.

Inspections that reveal that the condition of the equipment is below standard, triggers corrective maintenance or refurbishment.

Scheduled work includes:

- for Zone Substations:
 - monthly checks and cleaning,



- 6 monthly checks and minor maintenance, and
 - routine maintenance programs with periods and actions as specified by suppliers of the equipment;
- for ground mounted Distribution Substations:
 - 6 monthly checks and minor maintenance,
 - routine equipment maintenance programs, and
 - special checks and maintenance (such as after heavy rain for underground subs);
- for all other Distribution Substations (pole mounted):
 - 5 yearly checks in association with their earth tests;
- Periodic system wide tests (such as partial discharge of circuit breakers and cables, and oil sample tests for transformers).

Unscheduled work includes:

- inspections,
- testing and
- repairs of equipment for:
 - reported damage or deterioration,
 - system fault damage,
 - equipment failure,
 - environmental effects, etc.

6.8.2.1 Zone Substations, Ground Mounted Substations and Switchgear:

AEL has engaged NetCon Limited (AEL's wholly owned contractor) to prepare, maintain, and execute a comprehensive maintenance programme for all AEL's Zone Substations, Distribution Substations, HV Switches and Regulators.

When checks or inspections reveal the need for immediate or more detailed maintenance, non-routine maintenance is scheduled. This may include on site intervention or removal of equipment to the contractor's workshop. Usually maintenance is undertaken on site if at all possible.

6.8.2.2 Overhead Lines and Associated Pole Mounted Equipment

In addition, NetCon undertakes overhead line patrols, pole inspections and line maintenance of AEL's 33 kV, 11 kV and LV lines.

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These line inspection and maintenance works are directed by AEL, on a job by job basis, with programming guided by age and condition of the lines, poles and associated equipment.

This programme aims to inspect all lines over 25 years of age every 10 years.

6.8.2.3 Partial Discharge Mapping of 11 kV Sub-transmission Cables

Partial Discharge Mapping tests of the Timaru 11 kV Sub-transmission cables interconnecting the Timaru GXP and Grasmere St, Victoria St and Hunt St Substations have been undertaken every two years, beginning in 2006, and continued in 2008 and 2010. The results of the tests are compared with previous results to identify any deterioration. The new mappings of these important cables and their comparison with the earlier tests provided valuable asset condition information, particularly as concerns the state of the 11 kV cable joints. In 2012, identical mappings will be made to compare with the previous tests and assess the present condition of the cables.

6.8.2.4 Partial Discharge Testing of Indoor and Ground Mounted Switchgear

A programme of Partial Discharge testing is undertaken where tests of all indoor HV switchboards and outdoor ground mounted 11 kV switchgear is undertaken every 24 months with more frequent tests of equipment that have exhibited partial discharge levels requiring close monitoring. Depending upon the nature of these partial discharge levels these repeat tests may be undertaken at 12 or 6 or 3 month intervals.

Where partial discharge levels increase significantly or are persistently high, immediate intervention is ordered with the switchgear taken out of service, inspected and maintained as necessary.

6.8.2.5 Thermographic Inspections for Hotspots on Outdoor or Exposed Insulators, Joints, Contacts and Fittings

Thermographic inspections for hotspots on outdoor or exposed insulators and fittings

of outdoor installations have been undertaken on a small scale for several years. It is intended to increase the frequency and extent of these inspections.

6.8.2.6 Tree Cutting

AEL conducts an active programme of tree cutting throughout the AEL region to keep trees away from existing lines and to clear trees (where possible) from the routes of new lines and extensions.



AEL employs two full time Vegetation Officers to manage and coordinate the tree control programme with the majority of cutting being undertaken by specialist professional tree contractors.

6.8.3 Defect Identification Processes

AEL's maintenance is undertaken by contractors, mainly NetCon, who undertake regular scheduled maintenance inspections to determine the condition of the Network equipment and immediately correct any urgent defects. Condition assessment reports are submitted to AEL and subsequent reactive repair and maintenance work is scheduled.

Routine maintenance visits are scheduled to substations and equipment sites based on manufacturer's recommendations, best industry practice and field experience for the equipment concerned. The contractor submits reports to AEL containing a description of the work done and any other matters requiring attention. These other matters may result in a reactive order for repairs or initiate special condition assessments, depending upon the nature of the matter requiring attention.

Zone Substations are inspected monthly while ground mounted distribution substations are inspected every six months. (Refer to Section 6.9 "Maintenance Plans" for a more detailed discussion of asset maintenance planning).

6.8.3.1 Special Condition Assessment Projects:

Special condition assessment programmes are tailored to specific and present needs.

For example, AEL conducts overhead line and pole inspections up to 48 weeks of the year.

Also, AEL is presently conducting an 18 month detailed condition assessment inspection programme (from mid-2009 to December 2010) of all LV ground mounted distribution boxes and link boxes. This project uses a contractor equipped with a handheld data entry touch screen storage device allowing daily down loading of the collected condition data into an AEL database.

This collected data is then analysed by AEL engineers who then instigate planned and coordinated maintenance actions to correct deterioration and defects found. The actions may be organised according to geographical area or a particular type of defect correction in order to optimise the maintenance resources to be expended.



Any urgent and safety related conditions found during the inspection of each distribution box are either fixed immediately by the contractor while on site, or referred immediately to AEL for immediate reactive attention.

A similar detailed condition assessment project was launched within the 2010-11 AMP year for HV/LV ground mounted and underground distribution substations.

AEL plans to extend this type of special detailed condition assessment to all other HV Network plant, including Zone Substations, regulators, reclosers, etc.

6.8.3.2 Distinguishing Features Between Regular Maintenance Visits and Special Condition Assessment Inspections:

The difference between routine maintenance visits, and special detailed condition assessment inspections, is the much greater level of detail checked and use of automation devices for data collection and retrieval associated with the latter.

The data collection method for detailed condition assessment is similar to that previously used for recording the pole position and basic site data when setting up the GIS database. The difference between this previous GIS data collection and the present condition assessment projects is the increased level of technical and condition data being collected in the present condition assessment case.

6.8.3.3 Future Maintenance Data Collection Methods:

Ultimately AEL envisages that the contractor will use this same method of detailed data collection and condition assessment during their routine maintenance inspections.

However, before this can be initiated, AEL needs to update its present legacy asset databases and asset management systems to enable this automated data collection method to be used efficiently and effectively and to permit the collected data to be usefully processed, analysed, and results utilized. This will also involve developing linkages between AEL's proposed new, integrated, Asset Database and Management System and the contractor's systems.

(Refer elsewhere in this AMP for more detailed discussion on this topic of upgrading Asset Management Systems and Databases).

6.8.4 Defect Rectification Process

When a defect in plant or equipment is discovered, the contractor is empowered to take immediate action to correct the defect, or make the equipment safe, if the defect constitutes:

- a safety risk to the public or employees, or
- endangers continuity of supply, or
- there is a risk of damage to Network equipment.

Minor defects may also be dealt with directly without immediate reference to AEL. In both the above cases the defects and actions would be reported to AEL after the action and AEL would approve and issue a maintenance order, as appropriate, to cover the actions taken.

Defects outside of either the above “risk to immediate safety” or minor maintenance criteria are referred by the contractor to AEL for a decision. This decision would include either:

- issue of a reactive maintenance order, or
- scheduling for subsequent routine maintenance visits, or
- initiation of a special project whose nature would depend upon the type, size, and seriousness of the defect.

6.8.5 Routine Maintenance System

Table 6.9 summarises AEL’s routine maintenance system:

■ **Table 6.9: Routine Maintenance System**

Asset Class:	Routine Maintenance Type:	Frequency:
Zone Substations	Monthly inspection and clean.	Monthly
Zone Substations	6 monthly detailed inspection, battery charger maintenance; plus 12 monthly earth testing and protection relay settings check & test.	6 monthly, with some items only 12 monthly.
Zone Substations	Detailed maintenance of equipment in accordance with the equipment suppliers’ recommendations.	Annually for certain items, 2 yearly for others, and otherwise to supplier’s recommendations
Ground mounted distribution substations and switches	Twice yearly inspection, MDI reading, minor cleaning/maintenance.	6 monthly, in Spring and Autumn
Ground mounted	Full maintenance of	5 yearly

Asset Class:	Routine Maintenance Type:	Frequency:
distributions substations and switches	substation/switchgear, including cleaning, testing of oil/insulation, routine maintenance to equipment suppliers' recommendations.	
Sub-transmission cables	Partial Discharge mapping	2 yearly.
Timaru 11 kV Sub-transmission switchboards (3 off)	Partial Discharge tests	Annually, until decommissioned & replaced by new switchgear and/or substations.
11 kV RMUs throughout system	Partial Discharge tests	6 to 12 months if condition warrants, otherwise every 24 months.
33 kV & 11 kV switchboards in Zone Substations	Partial Discharge tests	Condition and age based, as required.
Pole mounted transformers	Inspection and earth test. Minor in situ maintenance.	5 to 10 yearly, according to condition based need.
Pole mounted HV switches (recloser, sectionalisers)	Inspection and earth test. Minor in situ maintenance.	5 to 10 yearly, or more frequently if condition or age demands.
Regulators	Twice yearly inspection & clean. Minor in situ maintenance.	6 monthly
Regulators	Full maintenance including oil and operational tests; and associated equipment	5 yearly, or more frequently if specified by supplier.
Capacitors (11 kV line regulation type)	Inspect and test capacitance, check fuses; and maintain associated equipment.	5 yearly, or more frequently if specified by supplier.
Pole lines, including associated overhead fittings & equipment.	All lines older than 25 years (or younger if condition dictates), inspection of poles, line fittings, conductors, disconnectors, fuses, etc.	10 yearly, with scheduling based upon age and condition.

6.9 Maintenance Plans

This section discusses AEL's maintenance plans and presents AEL's maintenance expenditure projections.

6.9.1 Zone Substations

The 2011-12 budget for annual expenditure on zone substation maintenance is \$585,000 per annum

Expenditure for power transformer maintenance and repair work has increased over the last three years and has plateaued for a while due to the aging nature of the power transformer population,



The Pleasant Point, Geraldine, Fairlie, and Rangitata transformers have received major maintenance with detanking, core dried out and oil renewed to ensure the units reach end of life as part of refurbishment. The Mt Cook transformer was painted only. These substations are typically single bank sites, so reliability of the unit is important as there is no second unit to retain supply should the primary unit become unavailable for service.

All zone substation equipment is routinely inspected, tested and serviced on a six monthly test and inspection cycle. Zone Substations are visited on a monthly cycle for cleaning and routine visual inspections, including switchgear, protection, instrumentation and monitoring readings of temp, tap change operations, breaker operations, protection flag resets, battery charger status and maximum demand indicators.

Unplanned visits can include the situation where a feeder fault operates a substation circuit breaker, requiring an operator to attend to review and reset flags before commencing restoration procedures.

Better standards are being developed based on approaches adopted from Transpower Maintenance Contracts.

Regular zone substation inspections also include buildings and equipment with as well fire protection and security systems. Work covered on the buildings includes clearing of gutters, and other general work. Periodic maintenance of the grounds includes lawn mowing, pruning, weed control and clearing of drains.

All power transformers have a regular monthly in-service visual inspection and a biannual minor maintenance service. The biannual service encompasses visual inspection, routine diagnostic tests, operational checks and minor work. In general maintenance work on the transformers consists of maintaining oil within acceptable dielectric and acidity limits, corrosion and oil leak repairs. DGA tests are undertaken on an annual basis to determine transformer health trends. Transformers fitted with on-load tap changers require periodic inspection and servicing of the tap changers based on manufacturers recommended number of operations.

Power transformer faults should be diagnosed early enough to remove the unit from service before bank failure occurs. Full oil refurbishment is initially carried out about 25 years after installation and thereafter every ten years approximately. Transformers with high moisture levels at 20 years are evaluated for core drying where oil results indicate stable winding performance suitable for extending the transformer life.



Similarly the Albury zone sub transformer had a gassing problem which required oil treatment. This unit was changed out temporarily and removed from service and returned to the manufacturer for repair. This unit returned from the manufacturer after repairs that included new windings, repainted tank and other improvements. It was reinstalled at Albury Sub in March 2010.

Painting is carried out on a regular basis of generally between 10 to 15 years depending on site conditions. It is planned to paint one unit per year over the next ten years an average cost of \$5,000 per transformer.

Circuit breakers have regular in-service inspections and are subjected to minor and major maintenance routines. Maintenance is also carried out when a bulk oil circuit breaker has completed a specified number of fault clearances. Modern vacuum contactors require minor servicing and condition monitoring tests only at longer intervals. The frequency and scope of servicing varies for each type, make and model of circuit breaker, and costs per breaker vary significantly. Older circuit breakers will be routinely trip tested to ensure that clearance times will not become compromised.

Routine maintenance of structures, buswork and disconnectors is performed when a particular circuit or section of bus is released from service. Buswork and associated hardware is inspected and maintained, and includes the checking, tightening and cleaning of insulators and connections. For example, in 2010 during a Transpower Outage at Twizel, AEL's Twizel Substation 33 kV and 11 kV structures were extensively inspected, fasteners tightened, and some components replaced. Maintenance on other equipment was also carried out. Insulator cleaning is undertaken more frequently at zone substations that are subject to atmospheric pollution.

Zone substation earths are tested annually to verify the integrity of the installation.

Protection system maintenance is required to re-affirm that the protection is calibrated within tolerance and will operate when called upon to do so. The introduction of microprocessor protection relays, with internal self-test and monitoring software has reduced the necessity for frequent testing of this equipment. The older electromechanical protection relays however will still require frequent testing and adjustment.. During the Twizel Sub shutdown referred to above, a renewal to the transformer REF and EF protection was undertaken due to the poor condition of the original protection equipment. The power transformer was upgraded at the same time because of load growth

Substation battery banks are virtually maintenance free and only require a basic inspection and a charger check, with battery replacement every 8 years.



Building repairs are ongoing, and include interior and exterior painting, and roofing and wall repairs. Substation buildings and fences are inspected regularly to maintain safety and security standards.

6.9.2 Network Lines and Cables

The 2011-12 combined annual maintenance operations budget for network lines and cable maintenance (LV, Distribution, and Sub-transmission) is \$3,448,000. This is split \$546k for LV lines and cables, \$2,866k for Distribution Lines and Cables, and \$36k for subtransmission lines and cables. (These amounts do not include renewal and upgrade expenditures which are in the capital budget).

The fourteen 33 kV sub-transmission lines and cables are the highest priority as they have the largest impact on network reliability should they become unavailable. Sub-transmission lines are built to the highest standard of resilience and in the cases of Clandeboye and Pareora they have duplicate circuits to afford supply security, the former through customer contracts. The remaining lines are single 33 kV circuits.

The 11 kV distribution lines and cables are typically ringed in the city areas to afford supply security for the densely populated areas and arranged as single spur lines in the rural areas. Increasingly, in the higher load density rural areas (e.g. irrigation and dairy areas), rural lines are also being ringed to provide alternative supply routes as the opportunity arises and necessary line upgrades allow.

The LV lines and cables also have interconnection in the higher populated urban areas, but typically spur lines in all other areas.

There is a steady amount of work required on network lines and cables. This work will repair known problems, which are reducing reliability and safety margins to below what are considered to be prudent levels.

Beyond the planning horizon, analysis indicates that line maintenance requirements will rise as an increasing number of hardwood poles need to be replaced. To offset the effects of this significant increase, some work has been programmed forward.

A continuation of the replacement program for outdoor circuit breakers (reclosers & sectionalisers) is planned with the emphasis on the older bulk oil units. Replacement levels will continue at five or six per year for the next few years.



6.9.2.1 Routine Patrols and Inspections

Overhead lines are patrolled to provide a review of tree growth threatening the line security. Vegetation control and any repair work are scheduled from the line patrols. Electrical Hazards from Trees Regulations 2003 require line owners to advise tree owners of their responsibilities and provide advice and notification when growth limit and notice limit zones have been encroached. A dedicated database has been developed to administer tree management and notification processes moving forward.

Fault patrols and fault repairs are carried out on an as required basis. In addition to patrols, a detailed inspection of every line is carried out on a rolling ten-year basis after 25 years, covering 10% of the route length per year. Where there is an identified condition problem, a more in depth analysis and solution is derived. This can occur in an area subject to extraordinary winds where a particular line support exhibits early failure and is replaced with a stronger alternative.

During the inspection the line is carefully checked above ground and below ground for wooden poles. The aim is to identify and document all components that will not last for another ten years.

The below ground hard wood pole inspection involves removal of any decayed wood to establish the sound wood dimension. If the pole is found to be inadequate to support the safe working load, the pole is red-tagged for replacement within 3 months. Poles considered unable to last a further 10 years (based on rate of previous decay) are yellow tagged and details recorded on the pole inspection sheet for the line designer to program replacement within 5 years to afford a safety factor of 2.

The refurbishment program involves replacing the failing original poles with new concrete or new wood poles fitted with hardwood crossarms. The supply of hardwood crossarms may be limited towards the end of the ten-year planning period and the use of steel, fibreglass and laminated softwood crossarms will be evaluated.

It is estimated that approximately 5 km of conductor will need to be replaced each year at a cost of approximately \$250,000 per year over the planning period. This replacement rate is expected to increase in the longer term.

From time to time network lines are subject to extreme conditions such as floods, snow, earthquakes, major wind storms etc., which results in failures. Failure of a pole line is relatively easy to repair as spare poles and other fittings can be drawn from normal stock and repairs completed without undue delay. Conductors are not often badly damaged during serious line



failures and the same conductor can usually be reused after repairs. Adequate stocks of conductors and accessories are held for most repairs.

The underground cable network system LV distribution boxes would normally only require inspection every 5 yrs and maintenance as require by normal condition assessments.

However, as a relatively high level of urgent reactive maintenance actions were necessary during 2009-10, a special condition survey was initiated of all distribution boxes over an 18 month period from mid 2009 to the end of 2010. Once the maintenance follow up has been completed following on from the results of the condition survey, inspections will revert to the 5 year cycle.

6.9.3 Distribution Substations

This category includes 11 kV/415V Distribution Transformers, 11 kV Ring Main Units (RMUs), pole mounted Reclosers, Regulators, and voltage correction Capacitors.

The 2011-2012 annual maintenance budget for distribution substations is \$371,000 which includes inspection, assessment and repairs to both ground mount and pole mount transformers, and 11 kV RMUs.

Distribution transformers are inspected, and earths tested every 10 years to comply with the Electricity Regulations. Normally for overhead pole mounted transformers this servicing or testing is carried out in conjunction with the distribution line inspection and maintenance. For ground mounted distribution substations, the inspection and maintenance is typically carried out as a targeted separate project in a 5 yearly cycle until overdue maintenance is caught up.

11 kV RMU oil switches are still being targeted for more detailed maintenance program. One type of oil switch is being replaced and 11 units have been retired and another 8 are scheduled over the next 12 months, at an overall average job cost of approximately \$30,000 per unit. The remaining population is being inspected via partial discharge testing and oil sampled to ensure its moisture and dielectric breakdown components are at acceptable levels and the oil switches remain safe and reliable.

At this stage the transformers are replaced if they are not expected to last another 10 years. It is becoming more economic to replace transformers smaller than 30 kVA rather than refurbishing them.



Equipment failures generally result from lightning strikes, cable termination failures and car accidents. Faulty transformers can generally be replaced within four – eight hours from the stock of spare transformers held at Washdyke.

Maximum demand indicators fitted to the larger ground mounted transformers indicate that few have been allowed to operate for long periods above the nameplate rating. Therefore the expected life of the distribution transformer is anticipated to be 55 years.

6.9.4 SCADA, Communications and Ripple Plants

The 2011-2012 maintenance budget for this equipment is set at \$191,000 per year. The SCADA system platform was replaced in 2006 as the earlier platform had reached the end of its serviceable life and obsolescence of hardware spares. The new system has improved functionality and reliability. It is planned to review the Master Station requirements during 2011-12.

The Radio system is reaching end-of-life determined by equipment age, reduced support from manufacturers and obsolescence of technology and is now replaced by microprocessor controlled technology. Therefore the base station and repeater assets require inspection and servicing on a regular basis. Inspections are as far as possible, non-intrusive and no adjustments are made until items are out of tolerance, or performance is affected. Antenna support structures are inspected every 2-3 years.

Equipment failures are normally of a random nature, and result from a variety of causes ranging from drift in component settings, to lightning strikes and severe weather conditions. Recent severe winter conditions highlight the importance of response to communications faults and maintenance of battery backup systems during periods of loss of mains supply, with the fall back being helicopter access to install supplementary battery support.

Communications equipment has in general a shorter life expectancy than heavy electrical equipment. Typically electronic equipment reaches technical obsolescence in five to ten years although generally the equipment can be supported in service for 10-15 years. A number of analogue radio systems will require replacement within the next 2-4 years. Routine replacements of d.c. power supply batteries, the replacement of minor systems, alarms and security systems are also allowed for.

The integrity of the SCADA hardware and software systems is of the highest importance to the ongoing management and safety of the network. The SCADA control centre is housed in the main office building at Washdyke and is covered by a full 24 hour maintenance contract.



RTU replacement is currently being undertaken over a three-year period due to obsolescence of the present equipment. Similarly, the main UHF radio equipment is reaching the end of its serviceable life and will be replaced within the planning period.

The ripple injection system is gradually being updated, with the old rotary injection installations being replaced with new solid state injection plant. The new injection plant requires minimum maintenance, and maintenance expenditure for these assets will diminish as the older installations are decommissioned. A breakdown on this replacement program is included in section 5.7.

6.9.4.1 Communications and SCADA System Equipment Room

An independent consultants report was commissioned in 2009 to advise on the state and recommended upgrade path for the existing Communications and SCADA System Equipment Room at Washdyke Depot.

The report completed in November 2009 confirmed the need for upgrading the equipment to improve reliability and, efficiency of the facility. The report made a number of recommendations covering the many different systems and equipment presently housed in the room.

The consultant estimated the cost for upgrading the room and various equipments and systems to between \$150,000 and \$205,000, depending upon the options accepted.

A separate network development proposal to relocate the Control Room, and by extension the Equipment Room, to a proposed new Washdyke Zone Substation site complicates the decision process for this necessary and urgent Communications and SCADA System Equipment Room reliability upgrade project.

6.9.5 Maintenance Expenditure Projections

Table 6.10 below lists the projected maintenance expenditure by asset class for the period 2011-2021.

■ **Table 6.10: Maintenance expenditure by asset category**

Asset Category	Annual Budget for 20xx/yy (in \$'000)										
	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
LV Lines & Cables	515	546	579	608	632	651	664	677	691	704	719
Distribution Substations	350	371	393	413	429	442	451	460	469	479	488
Distribution Lines & Cables	2,704	2,866	3,038	3,190	3,318	3,417	3,486	3,555	3,626	3,699	3,773
Zone Substations	552	995	1,054	1,107	1,151	1,186	1,209	1,234	1,258	1,283	1,309
Subtransmission Lines & Cables	34	81	86	90	94	97	99	100	102	105	107
SCADA & Radio	180	191	202	212	221	227	232	237	241	246	251
Unspecified	1	1	1	1	1	1	1	1	1	1	1
TOTAL	4,336	5,050	5,353	5,621	5,846	6,021	6,142	6,264	6,390	6,517	6,648



In compiling the above maintenance expenditure projections the following assumptions were made:

- continued growth in maintenance expenditure over the period due to increasing condition assessment activity revealing in detail the extent of urgent repair requirements,
- introduction of centralised control in 2009 with faults work contracted out to NetCon with consequential addition of estimated \$1,000,000 to OPEX annual budget under Distribution Line & Cables,
- growth in maintenance expenditure following an “S” curve with the growth beginning to taper from about year 4 (2013-14) and plateauing about year 9 (2018-19),
- presumed “S” curve reflecting the elimination of the most urgent cases from the 15 years of “deferred” network maintenance prior to about 2008,
- “S” curve also reflecting the presumed reduction in maintenance required overall as newer lower maintenance equipment is introduced into the network over the period as the result of renewals and upgrades,
- limitations on the NetCon resource to undertake both AEL maintenance and capital works over the period,
- limitations imposed by AEL Operations on network access (outages and switching) for maintenance intervention.

However, caution needs to be exercised as the above assumptions of reducing maintenance expenditure may not in fact eventuate due to the following considerations:

- increased numbers of equipment items as the network grows over the period,
- increased complexity and size of some of the newer equipment items requiring higher levels of technical attention during routine and reactive maintenance,
- increased numbers of sites and items of equipment as the network load and load density increases over the period,
- higher levels of routine maintenance activity per site as condition assessment requirements increase and techniques for measuring conditions improve,
- tendency for existing plant that does not immediately require urgent maintenance moving from a low maintenance condition into a higher maintenance condition as the plant approaches the end of its life (e.g. OPEX equipment refurbishments that do not fall into renewal or upgrade CAPEX categories).

6.9.6 Renewal & Up-sizing Capital Expenditure Projections

As discussed previously, there are six categories of network asset lifecycle expenditure namely:

- Operations,

- Maintenance,
- Renewal and Refurbishment,
- Up-sizing (or Upgrading),
- Extensions,
- Retirement.

All of these are generally budgeted for as operational (OPEX) expenses except Renewal and Refurbishment, and Up-sizing (or Upgrading) which are covered under the capital expenditure (CAPEX) budget. These two CAPEX budget categories which form part of the overall CAPEX list of projects are analysed in more detail in this section.

6.9.6.1 Assets for Renewal and Refurbishment in 2011-2021

Table 6.11 and Table 6.12 summarises the asset renewal and refurbishment budgets by project for the 2011-21 period.

■ **Table 6.11: Asset Renewal and Refurbishment Budgets for 2011-15:**

Asset Renewal & Refurbishment					
Project Description	Annual Budget for 20xx/yy (in \$'000)				
	11-12	12-13	13-14	14-15	15-16
TWZ-Twizel 2nd 33 kV Feeder (say 3 km)			270		
2 pole transformer conversions	158	165	174	182	191
U/G Subs component refurbishment	158	165	174		
Distribution cable and component renewal	158	165	174	182	191
Ring Main Unit Replacements	420	441	463	486	511
OH to UG Conversions	1,300	455			
Albury 11 kV Board (TP Project, AEL cable)	250				
Line recloser replacement	150	100	58	61	64
Zone Substation Protection replacement	200	50	50	50	50
33 kV CB & recloser replacement (one per year)	68	71	75	79	83
Studholme 11 kV Board (TP Project, AEL cable)		200			
Albury Ripple Plant - plant replacement	250				
Albury and Temuka Ripple Plant local service rework	150				
Tekapo Ripple Plant - plant replacement		250			
New Central Control Room	50				

Asset Renewal & Refurbishment					
Project Description	Annual Budget for 20xx/yy (in \$'000)				
	11-12	12-13	13-14	14-15	15-16
RTU replacement	100	100	0	50	50
SCADA Master Station Replace	100				
Transformer refurb 2 x 5/6.25 MVA (ex PAR)	150				
Grasmere St 11 kV board replacement (21 CBs and protection/control)	100				
Hunt St 11 kV protection/control replacement (17 CBs)			120		
Timaru Sub (11/33 kV) - Replace NETs (x 2)		250			
Fairlie Sub (33/11 kV) - upgrade local service txfr				100	
Tekapo Sub (33/11 kV) - change-out oil CBs for LMVP				100	
Unwin Hut Sub (33/11 kV) - change-out oil CBs for LMVP				50	
TOTAL	3,761	4,414	1,607	1,340	1,140

■ **Table 6.12: Asset Renewal and Refurbishment Budgets for 2016-20:**

Asset Renewal & Refurbishment					
Project Description	Annual Budget for 20xx/yy (in \$'000)				
	16-17	17-18	18-19	19-20	20-21
Transformers off 2 poles to ground - off DOs - three per annum	201	211	222	233	244
Distribution cable and component renewal	201	211	222	233	244
Ring Main Unit Replacements	536	563	591	621	652
Line recloser replacement	67	141	152	164	178
Zone Substation Protection replacement	50	200	50	50	50
33 kV CB & recloser replacement (one per year)	87	91	96	100	105
RTU replacement	50	50	50	50	50
TOTAL	1,192	1,467	1,382	1,451	1,523

6.9.6.2 Assets for Upgrading in 2011-21

Table 6.13 and Table 6.14 summarises the asset upgrading budgets by project for the 2011-2021 period. These are projects where the primary driver is to upgrade the asset to improve network reliability, safety, or performance, as compared to renewal or refurbishment undertaken for reasons of existing asset condition or age.

■ **Table 6.13: Asset Up-sizing (Upgrade) Budgets for 2011-15**

Asset Upgrading					
Project Description	Annual Budget for 20xx/yy (in \$'000)				
	11-12	12-13	13-14	14-15	15-16
Unidentified new RMU sites	210	221	232	243	255
Timaru 11 kV Board (TP Project, AEL cable)	360				
Line recloser new locations	263	138	145	152	160
Clandebye No.1 Sub (33/11 kV) - protection upgrade	200				
Timaru Ripple Plant upgrade (x2), to coincide with TP swbd upgrade	900				
11 kV & 33 kV Overhead Lines in urban areas conversion to underground for Network reasons	500	500	500	500	500
Lilybank 11/22 kV Substation Upgrade - final stage	50				
GIS Data Model	75	50	50	50	50
Communications project	150	150	50	50	50
Washdyke Communications room upgrade	25				
SCADA pole top equipment automation (e.g. reclosers)			150	150	150
Balmoral 11/22 kV substation upgrade	160				
Fairlie 11 kV feeder circuit breaker rearrangement			250		
Tekapo 33/11 kV transformer rearrangement			200		
Tekapo 11 kV incomer rearrangement, two cables from TKA (say 2 by 3 km)			2,100		
Mobile 33/11 kV substation, 5/8 MVA Dyn11		1,400			
System - Upgrade Security Lock/Key System for all Network Plant and Equipment, starting with Zone Substations.	100	100	100	50	50
Unidentified new RMU sites	210	221	232	243	255
Timaru 11 kV Board (TP Project, AEL cable)	360				
TOTAL	2,993	2,558	3,776	1,195	1,215

■ **Table 6.14: Asset Up-Sizing (Upgrade) Budgets for 2016-21**

Asset Upgrading					
Project Description	Annual Budget for 20xx/yy (in \$'000)				
	16-17	17-18	18-19	19-20	20-21
Unidentified new RMU sites	268	281	295	310	326
Line recloser new locations	168	176	185	194	204
11 kV & 33 kV Overhead Lines in urban areas conversion to underground for Network reasons	500	500	500	500	500
GIS Data Model	50	50	50	50	50
Communications project	50	50	50	50	50
SCADA pole top equipment automation (e.g. reclosers)	150	50	50	50	50
TOTAL	1,186	1,107	1,130	1,154	1,179

7.

Risk Management

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7.1 Risk Management

The utility nature of an electricity lines business requires the assessment and management of a variety of risks that have potential to impact on the business and extends across the general public and environment.

Risk is defined as “effect of uncertainty on objectives. It is often expressed in terms of consequences of an event and the likelihood of occurrence.

In the context of electricity distribution, risk is considered not only by consequence and likelihood but assessed against the third dimension of the control of the cost of loss prevention. This recognises, at the utility level, the cost penalty and diminishing returns attained in loss prevention as expenditure is increased.

This recognises that there is a cost-benefit aspect of risk management in the context of electricity distribution. There is an optimum point based on the return gained for the risk dollar, beyond which it would be futile to spend more money to reduce the specific risk and the money would be better directed towards the control of higher risks.

Alpine Energy have adopted the guidelines for managing risk which are described in AS/NZS/ISO 13000: 2009 “Risk Management – Principles and Guidelines”

AS/NZS/ISO 13000: 2009 “Risk Management – Principles and Guidelines” prescribes a process for risk management involving the following steps:

- Establish the Context
- Risk Identification
- Risk Analysis
- Risk Evaluation
- Risk Treatment
- Monitoring and Review

Alpine Energy’s network is exposed to a range of internal and external elements that can have an impact on their business objectives of providing a safe, efficient, reliable cost effective distribution system.



This provides a context of identifying the elements that will disrupt the business objectives as well as the severity of the disruption and the probability of its occurrence.

The nature of electricity networks means that they will be exposed to events which threaten the integrity of the components beyond their design capability. The subsequent failures have to be reviewed to determine the impact it has on the consumers supply and the ability for this disruption to be limited through risk management processes.

A risk management study based on AS/NZ 4360:2004 - Risk Management, and the EEA “Guidelines for Security of Supply in NZ Electricity Networks”, was undertaken for sub transmission and zone substation assets in the 2005/2006 financial year.

As this standard has been superseded by AS/NZS/ISO 13000: 2009 “Risk Management – Principles and Guidelines”, a full risk management study will need to be undertaken within the next 12 months to ensure compliance with the new standard.

The appropriate plan of action in response to an identified risk may include capital development, maintenance or operational enhancement, business planning or training, and contingency planning.

AEL maintenance program include routine inspections to ascertain asset condition and regulatory compliance.

These policies rank public and environmental safety as a top priority.

7.1.1 Risk Criteria

Linked to AEL’s mission statement of providing safe, efficient, reliable and cost-effective energy delivery, the risk criteria of Safety, Efficiency, Reliability and Cost Effectiveness are important drivers as well as legal and regulatory requirements which are assumed requirements.

The objectives below and considered in conjunction with the chance and severity of events that prevent the objectives being successfully realised:

<u>Business Objective</u>	<u>Risk Criteria / Standards:</u>
Safety:	Public Safety
	Workplace Safety



	Network Operating
Efficiency:	Network Operating
(doing things right)	Network Design
	Human Resources
Reliability:	Network Operating
	Restoration Plans
	Contingency Plans
	Emergency Preparedness
	Maintenance / Renewal Plans
Cost Effective:	Societal Cost
	Business Cost
	Regulatory Cost
	Legal Cost

The likelihood of interruption to energy delivery is a primary risk and its severity depends on where in the hierarchy of network assets the event takes place. The loss of a substation transformer can affect thousands of consumers for 24 hours, while a pole transformer may only affect a single dwelling for four hours.

7.1.2 Risk Identification

Identification of network risks is an iterative process and while well developed due to experience gained from managing long life assets, new techniques are becoming available for predictive condition assessment that allows proactive risk management.

AEL is also committed to operating in a manner that supports a sustainable environment.

While there are many environmentally generated events (natural disasters) that threaten to interrupt the operation of the distribution network through floods, high winds, lightning, snow, earthquake, tidal wave and fire. There are aspects of the selection and installation of network equipment that minimises CFC gas emissions, oil spills, arc flask exposure, failure of line supports etc to mitigate adverse effects to the environment and general public.

Further external risks to the network can be introduced by the public through inadequate control of trees adjacent to power lines, operating plant or stockpiling material without adequate clearances from line equipment, lighting fires adjacent to power lines, moving irrigators under live line, undermining pole foundations, car vs. pole collisions, illegal access into authorised areas.

7.1.3 Risk Analysis

Risk analysis is used to determine the most effective means of treatment. This has a number of dimensions to be satisfied which meets the objectives of Alpine Energy's business.

AEL has undertaken a qualitative assessment of risks that the business faces to determine the ranking of risks that require treatment to reduce their impact to the business. The following qualitative measures of likelihood have been used in the AEL risk assessment:

■ **Table 7.1: Measure of Risk Likelihood**

Qualitative Measure of likelihood			
Level	Description	Description	Frequency
A	Almost certain	The event is expected to occur in most circumstances	every year
B	Likely	The event will probably occur in most circumstances	1 in 10
C	Possible	The event might occur at some time	1 in 50
D	Unlikely	The event could occur at some time	1 in 100
E	Rare	The event may occur only in exceptional circumstances	1 in 1000

The following qualitative measures of consequence or impact have been used in the AEL risk assessment:

■ **Table 7.2: Measure of Risk Consequence**

Qualitative measures of consequence or impact		
Level	Descriptor	Description
1	Insignificant	No injuries, supply restored in a day, low financial loss
2	Minor	First aid treatment, on-site release immediately contained, interruption to supply restored by own workforce in number of days, medium financial loss
3	Moderate	Medical treatment required, on-site release contained with outside assistance, interruption to supply restored with external line Co's in less than 4 weeks, high financial loss
4	Major	Extensive injuries, loss of production capability, major supply loss restored in number of weeks with overseas crews, off-site release with no detrimental effects, major financial loss

Qualitative measures of consequence or impact		
Level	Descriptor	Description
5	Catastrophic	Death, toxic release off-site with detrimental effect, interruption to supply taking many months to restore with external resources, huge financial loss

Combining the qualitative assessment of consequence and likelihood provides a level of risk matrix (based on AS/NZS 4360 Table 6.6)

■ **Table 7.3: Risk Matrix**

Qualitative risk analysis matrix—level of risk						
		Consequences				
		Insignificant	Minor	Moderate	Major	Catastrophic
Likelihood		1	2	3	4	5
A	Almost Certain	H	H	E	E	E
B	Likely	M	H	H	E	E
C	Possible	L	M	H	E	E
D	Unlikely	L	L	M	H	E
E	Rare	L	L	M	H	H
E = extreme risk; immediate action required						
H = high risk; senior management attention needed						
M = moderate risk; management responsibility must be specified						
L = low risk; manage by routine procedures.						

Risk analysis evaluates the factors affecting the consequences and likelihood and the effectiveness of existing controls and management strategies.

Quantitative analysis is used where specific performance measures are in place, i.e. Oil sample testing of zone substation transformers. This technique provides a review of compounds in the oil sample to determine the health and position along its age curve based on known operating history. This allows management of the higher cost (consequence) equipment through its service life.

The electrical distribution network is built in a hierarchical structure with Transpower substations providing supply points for 33 kV subtransmission to Zone Substation assets. The Zone substations have multiple feeders which connect the 11 kV distribution lines that traverse the



region and support 11 kV equipment and distribution level transformers which break down into the Low Voltage networks and some 30,000 customer connection points.

Loss of a high hierarchy asset at the Transpower connection level has a high consequence for disrupting a large number of customers; however is a very low probability event.

The following table summarises the qualitative results for the level of risk at Alpine Energy substations after applying the risk matrix for likelihood and consequences for each listed event.

■ **Table 7.4: Risk Level at AEL Substations**

Level of Risk at AEL Substations for Identified Risk categories																
Site	Loss of Substation Transformer	Protection maloperation	Bus Fault	CB failure	Switchboard failure	Building failure	Vandalism	Operating error	Line Hardware equipment failure	Backup protection operation	Snow	Wind	Flood	Earthquake	Incoming Supply	Ripple Plant
Timaru 11/33 kV	M	M	M	L	-	L	M	M	L	L	L	M	L	M	L	H
Grasmere 11 kV	-	M	M	L	M	M	L	H	-	H	L	L	L	L	H	-
Hunt 11 kV	-	H	M	L	M	M	L	M	-	H	L	L	L	L	H	-
Victoria 11 kV		H	M	L	M	M	L	M	-	H	L	L	L	L	H	-
Pleasant Point 33/11 kV	H	M	M	L	M	L	L	L	-	M	L	L	M	L	H	-
Pareora 33/11 kV	H	M	L	M	H	L	L	M	L	L	L	L	L	M	H	-
Temuka 33/11 kV	H	M	M	L	M	L	L	M	L	M	L	L	M	M	M	M
Geraldine 33/11 kV	H	M	M	L	M	L	L	L	-	M	H	L	M	M	H	-
Rangitata 33/11 kV	H	M	M	L	M	M	L	L	L	L	M	L	L	M	M	H
Clandeboyne 1 33/11 kV	M	H	M	L	M	L	L	H	L	H	L	L	L	H	M	
Clandeboyne 2 33/11 kV	M	H	M	L	M	L	L	H	L	H	L	L	L	H	M	
Studholme 11 kV	-	-	M	L	M	L	L	M	-	M	L	L	H	L	L	-
Albury 11/33 kV	H	M	M	L	M	L	L	L	L	M	M	M	L	M	H	H
Fairlie 33/11 kV	H	M	M	L	M	L	L	L	M	M	M	L	L	M	H	-
Tekapo 33/11 kV	H	M	M	L	M	L	L	L	M	M	H	L	M	M	H	-

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Level of Risk at AEL Substations for Identified Risk categories																
Site	Loss of Substation Transformer	Protection maloperation	Bus Fault	CB failure	Switchboard failure	Building failure	Vandalism	Operating error	Line Hardware equipment failure	Backup protection operation	Snow	Wind	Flood	Earthquake	Incoming Supply	Ripple Plant
Glentanner 33/11 kV	H	M	-	L	-	-	L	L	L	M	H	H	L	H	H	H
Unwin Hutt 33/11 kV	H	M	-	L	-	-	L	L	L	M	H	H	L	H	H	H
Balmoral 11/22 kV	H	M	-	L	-	-	L	L	L	M	H	H	L	H	H	H
Haldon / Lilybank 11/22 kV	H	M	-	L	-	-	L	L	L	M	H	H	L	H	H	H
Twizel 33/11 kV	H	M	M	L	M	L	L	L	L	M	H	H	L	H	H	H

Qualitative risk analysis — level of risk at AEL Substations

E = extreme risk; immediate action required

H = high risk; senior management attention needed

M = moderate risk; management responsibility must be specified

L = low risk; manage by routine procedures.

■ **Table 7.5: Risk Level by AEL Asset Categor**

Level of Risk For AEL Asset Categories VS Risk Categories																														
Asset Category	Cable joint failure	Cable termination failure	Cable unsupported and failing	Cable over rated	Cable thermal runaway	Earthquake	Cable strike	Operating Error	Ferroresonance	Foundation undermined	Insufficient ground clearance	Pole rot	Cross arm failure	Insulator failure	Stay wire failure	Tree contact	Contractor/land owner accidental contact	Vehicle	Wildlife	Overload	Snow loading	Wind loading	HV Line Contact	Contractor/owner accidental contact	Lightning	Rust	Flooding	Short circuit	Vandalism	Public access
33kV Cables	H	H	H	M	M	H	H	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11kV Cables	L	L	L	M	M	H	H	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtransmission lines	-	-	-	-	-	H	-	L	-	L	M	M	L	L	L	M	L	-	-	-	L	L	-	-	-	-	-	-	-	-
Distributions lines	-	-	-	-	-	M	-	L	-	L	L	L	L	L	L	M		M	L	L	M	M	-	M	-	-	-	-	-	-
11kV Dist Cables	L	L	L	M	M	H	M	M	M	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dist Transformers (OH)	-	-	-	-	-	M	-	-	-	-	-	-	-	-	-	-	-	-	-	M	L	L	-	-	L	L	-	L	-	-
Dist Transformers (GM)	-	-	-	-	-	H	-	-	-	-	-	-	-	-	-	-	-	-	-	M	-	-	-	-	L	L	L	L	L	L
Voltage Regulators	-	-	-	-	-	H	-	-	-	-	-	-	-	-	-	-	-	-	-	L	-	-	-	-	M	L	-	L	L	L
Reclosers (pole top)	-	-	-	-	-	M	-	-	-	-	-	-	-	-	-	-	-	-	-	-	L	M	-	-	M	L	-	-	-	-
Ring Main Units	-	-	-	-	-	M	-	M	-	-	-	-	-	-	-	-	-	M	-	-	-	-	-	-	L	L	L	L	L	M
LV Overhead Lines	-	-	-	-	-	L	-	-	-	L	L	L	L	L	L	M	L	L	L	L	M	M	M	-	-	-	-	-	-	-
LV Under ground cables	L	L	L	L	L	L	L	L	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
LV Distribution Boxes	-	-	-	-	-	L	-	-	-	-	-	-	-	-	-	-	-	M	-	L	-	-	-	-	-	L	L	M	M	M

Qualitative risk analysis — level of risk for AEL Asset Categories

E = extreme risk; immediate action required

H = high risk; senior management attention needed

M = moderate risk; management responsibility must be specified

L = low risk; manage by routine procedures.



7.1.4 Risk Evaluation and Treatment

Further review of the outcomes from the above risk analysis table identifies the loss of a substation transformer at a single transformer substation as a common high risk. The current system of maintaining a critical system spare lowers the risk to a moderate level. Other procedures of regular oil sampling and major maintenance when a transformer is moved from one location to a new site also provide a level of confidence in lowering the likelihood for failure. However with growing demand on the network, some substation sites do not have full N-1 capacity all year round, which identifies a need to review contingency plans for transformer failure and replacement.

Protection maloperation at Hunt & Victoria St 11 kV switching stations is a high risk due to load sharing on remaining cables. Apart from ongoing training and familiarisation of protection scheme design, this has highlighted the need for stronger inter-tie cables between these and the Grasmere St substation.

Bus Faults and CB failures only cause a Moderate risk and can be tolerated with provision of existing spares inventory.

Vandalism has been at a very low level and provided systems of alarm security and security of perimeter fences and locks are well maintained the low risk level is expected to be maintained.

A high risk level has been identified at Grasmere St and the two Clandeboye substations. The primary consequence is loss of supply to very large commercial operators. Adequate ongoing training is provided and only experienced staff is permitted to operate at these sites.

There is an acceptable level of risk from line hardware at substations due to regular maintenance and surveillance systems in place. Provided these are maintained, the risk levels are unlikely to change.

There is a high risk should the primary protection fail to operate and clear the faulted zone, the backup protection will isolate a very large area of customers having a detrimental effect on customer supply reliability at Grasmere, Hunt, Victoria and Clandeboye substations. This protection arrangement does protect other feeders fed from the common busbar and can not easily be improved upon. Regular testing of protection schemes and peer review of protection setting alterations should prevent the level of risk increasing. To lower the level of risk, upgrading of the electromechanical relays to microprocessor controller equipment at Hunt, Victoria and Grasmere St when equipment reaches end-of life (2010) will reduce co-ordination and discrimination problems.



Procedures for operating at Clandeboyne need regular enforcement to prevent configuring the system to expose risks of backup protection operation.

There is a moderate risk to the pilot wire cables associated with the Grasmere, Hunt and Victoria primary protection through improper excavation. If the cables are severed and the load is beyond setting, the protection will clear that feeder. This is a safeguard to the errant excavator operator but a risk to the rest of the network as the remaining cable could be placed into an overload situation as discussed prior.

Snow and Wind typically create high risks in the Mackenzie area of the network. Design standards are employed to ensure adequate strength of materials are used to meet the demands of extreme weather events.

The 11 kV switchroom at Studholme has been elevated to prevent flood risk. Further pump equipment should be considered as part of contingency planning.

Earthquakes pose a significant risk for network interruption and delays in recovery of re-establishing supply. The present likelihood of an earthquake has been defined as “possible”, as an Alpine fault event is expected now with a probability of 1 in 50 years. The impact of an earthquake event would be Moderate, making this a High risk event for AEL’s distribution system. Checks will be required to ensure substations close to the Alpine fault area are seismically restrained. An earthquake from the Alpine Fault would result in some Twizel and Tekapo customers without supply for several weeks. The high risk at Clandeboyne reflects the nature of supply security, while the Mackenzie substations are closest to the Alpine fault and area of the largest expected disruption.

An extreme tidal wave would be a risk to Clandeboyne, Studholme, Temuka, Timaru areas and the Washdyke offices. The present likelihood of a tidal wave has been defined as “likely”, therefore the risk level is unacceptable.

The highest risk category for substations is the reliability of the incoming supply. Typically this is provided via Transpower, however in some circumstances listed in the above table, this is often via a single feeder, resulting in a large outage for the period required to repair. Further studies are required to determine the cost benefit for duplicate feeders or alternative generation options to reduce the level of risk.

The ripple injection plants are a critical element in managing controllable load on the network. With the constraints in the Transmission network requiring load to be shifted to meet operational



Transmission constraints, failure of a ripple injection plant creates a high risk of load curtailment during a constraint period as well as a financial penalty of excess demand charges. The ripple injection plants require a critical system spare and connection – commissioning procedure to be developed and implemented.

The growth in South Canterbury is consuming the redundant capacity within the Timaru Transpower supply points and may reduce security levels at some times during peak periods to N contingency. This is being discussed further with Transpower to extend capacity and reduce the consequence of supply constraint risk.

New investment is planned for Temuka substation to lift the firm capacity and reduce the risk of a single contingent event resulting in exceeding available capacity and consequences of a transformer or line failure.

7.1.5 Risk Treatment

Table 7.5 above summarises the qualitative results for the level of risk for the remaining Alpine Energy asset categories after applying the risk matrix for likelihood and consequences for each listed event.

Reviewing the level of risk and evaluating the treatments to lower the risk are discussed below for each asset category:

The 33 kV cables have high risk across the range of AEL business objectives and have potential to interrupt supply to a large number of customers, it takes from one to two days to effect repairs and they are expensive to repair. The main hazard is if contractors dig them up. Fortunately 33 kV cables are few in number and the risk treatment is for close supervision and control of work occurring from the perspective of safety and reliability. The high risk of cable strike is mitigated by providing contractors with plans of cable locations prior to planned excavations and requiring specific excavation practices near in service cable/s.

Earthquakes form the highest risk across the range of asset categories. The potential for an earthquake is possible; however the impact has potential to be severe on buried assets.

Further work is required to fully assess the vulnerabilities of buried cable systems and this will be completed in conjunction with the CDEMG in conjunction with studies on lifeline utility performance during natural disasters and the interdependencies between the utility systems.



The high risk is presently mitigated by spares stocks inventories which are generally held for normal repairs rather than natural disasters due to high stock holding costs and are readily available from suppliers. The higher voltage cables have the highest impact on system reliability and restoration of supply should damage occur.

Alpine Energy controls a number of external risks through public education. By regular media safety messages, the consequences of actions by the public can be communicated and establish an awareness amongst the community of potential hazards as well as a mechanism for contacting Alpine Energy when danger to the public is identified

Internal risks are mitigated by establishing policies and procedures which meet the objectives of the company as well as regulatory requirements for Occupational Health and Safety, Emergency Preparedness (CDEMG), and compliance with statutory Acts and Regulations.

Building failures have been addressed through seismic reinforcement projects completed previously.

The 11 kV cable network has a higher degree of redundancy in urban areas due to feeder cables being installed in a ring configuration. The high risk of cable strike is mitigated by providing contractors with plans of cable locations prior to planned excavations and requiring specific excavation practices near in-service cable.

Subtransmission lines (33 kV) and Distribution lines (11 kV) have controllable risks by utilising asset management practices to inspect, maintain and renew assets proactively by identifying deterioration before it becomes critical. Design standards are reviewed based on performance of the assets to maintain a balance between standards of safety and economic supply.

11 kV distribution cables are typically radial feeders to a dedicated transformer. Risk mitigation relies on maintaining a stock of critical spares and providing location plans to contractors who require to excavate adjacent to in-service cables.

Overhead and ground mounted transformers are susceptible to high risk of failure from earthquakes. A stock of spares is carried to mitigate service failure and asset management practices are in place to meet the medium and lower risk exposures.

Voltage Regulators, Reclosers and Ring Main Units have Moderate to Low risk levels which are catered for within design standards and equipment spares stock levels.



Low Voltage overhead lines have generally low risk levels. The management of risk relies on having sufficient spares to make repairs as well as work practices to ensure quality of supply levels are maintained.

Low voltage underground cables have a low level of risk which is accepted and treated should the risk eventuate from the stock holding of spares.

LV distribution boxes are a collection of different box types and configurations. The range of box materials carry different risk profiles, however through work standards and design standards the level of risk remains low to moderate. Mitigation relies on regular surveillance to ensure the integrity of the asset is maintained.

7.1.6 Risk Management Improvements

Plans to improve the management of risk will require the qualitative study to be extended with completion of a formal risk register. This will strengthen the risk management process and drive a regular risk review to check present risk performance and whether any new risks have developed. This will provide a continuous process monitoring and risk review. This is a legislative requirement of both the Health & Safety In Employment Act 1992, and Electricity (Safety) Regulations 2010. Therefore dedicated engineering and management resources will need to be allocated to this task.

There is a strong reliance of stock levels being maintained to mitigate the risk of equipment failure. A review of the stores system was done to ascertain whether these levels are appropriate.

Earthquakes have been identified as a high risk category. There needs to be a survey of distribution equipment to ensure that seismic restraint practices are being maintained.

Ripple Plant failure is a high risk and further work is required to form an operative contingency plan for this event. Replacement of rotary plant with solid state controllers is an improvement towards risk reduction.

A vulnerability analysis is also required to determine quantitatively the cost benefit for either a network or non-network solution for zone substations that are supplied from a single incoming circuit.

A study has already been commissioned for the supply security into Timaru that effectively improves the reliability for the 11 kV supply areas from new zone substations.



Insurance is a valid method of risk treatment and AEL has a policy cover on major substation equipment.

7.1.7 Example of Response to a Low Likelihood, High Consequence Event

On 24th November 2009 at 0455 hrs a fire broke out in the Timaru Substation causing loss of power to most of the network from the Opihi River boundary down to Pareora and across to Pleasant Point, Cave and Cannington.

The fire damaged the rear of CB15 in the cable box and contaminants spread to CB13, CB14, CB16, as well as sooting the entire switch room. The CB15 cable box was badly damaged as well as the secondary wiring in CB15 and CB16.

This was the first major outage since Alpine Energy re-structured its network operations staff to the central control regime, and the corresponding procedural alteration with respect to response coming directly from NetCon's fault team.

Two truck mounted generator sets were sourced from Orion and one from Network Waitaki as a contingency measure in case power was not restored overnight to the commercial consumers who have freezer and/or cool store facilities. Fortunately these were not required to be bought into service.

7.1.8 Network Capacity

It is AEL policy to provide sufficient capacity to meet customer demands, while maintaining its security of supply criteria and operational flexibility, provided pricing returns an adequate return on capacity investment. To this end, the design of any network expansion or development must take into consideration the projected load growth for the area. In addition, all such upgrading or development work must meet with the AEL capital investment criteria, or be funded wholly or in part by the customer.

7.1.9 Operational Security

Capital investment for network security is evaluated based on the:

- Estimated cost to customers of energy not supplied.
- Assessed probability of occurrence and the expected duration of specific events
- Options for reducing the likelihood and/or consequence including network reinforcement, fault reducing strategies (maintenance and replacement) and faster fault response.



Current projects designed to enhance operational security are included in section 5.7.

7.1.10 Environments

AEL policy is to act in an environmentally responsible manner and as required under legislation.

The Resource Management Act 1991 is the major legislative driver for AEL, with the provisions relating to the discharge of contaminants into the environment, the duty to avoid unreasonable noise and the duty to avoid, remedy or mitigate any adverse effect on the environment being of particular relevance. Some AEL assets are located in environmentally sensitive areas, which require the company to act in a manner that preserves the environment.

The Resource Management Act 1991 also requires appropriate consents for new work and management systems for environmental and public safety issues in relationship to existing works. AEL develops practices on the basis of being a reasonable and prudent operator to ensure that environmental and public safety issues have been addressed.

Oil is widely used as an insulating and cooling medium in distribution equipment, and replacement of this oil filled equipment with non-oil filled types is not anticipated in the short or medium term particularly for transformers. Control of this hazard is maintained through oil containment provisions at zone substations and the routine inspection of all oil filled distributed equipment. Oil spill response procedures have been developed and oil spill kits are available at all zone substations, and are carried on most contracting line trucks.

Noise arises from large transformers invariably associated with zone substations. Maintenance programs include the upkeep of sound enclosures, and although noise complaints are occasionally received and investigated and by the local Council, but no remedial action has been required to date.

7.1.11 Health and Safety

Safety is determined by a combination of:

- asset design
- maintaining the assets in a safe condition
- safe operating and work practices

The Electricity Regulations 1997 and subsequent amendments have been superseded by the Electricity (Safety) Regulations 2010., which came into force on 01 April 2010.

ALPINE ENERGY LIMITED



This has necessitated a full review and updating of the Health & Safety Management Plan; and many other facets of AEL's operational procedures and technical processes.

The Electricity (Safety) Regulations 2010 contains the framework for the AEL policy on safety related asset management. The Regulations are mainly performance based, rather than prescriptive. AEL has adopted the concept of working as a reasonable and prudent operator as a guide to safe asset management practices. The Regulations require existing assets to be maintained in good order and repair. Industry-developed safe operating and work practices are being established.

The Health and Safety in Employment Act 1992 and subsequent amendments is a key item of safety legislation impacting on AEL. The purpose of this performance-based Act is to prevent harm to employees and others in the work place, and promote excellence in safety management. While not overriding safety requirements found in other Electrical Acts and Regulations, the Act has far reaching impact. Compliance is achieved by duties set on all parties associated with design, construction, maintenance and operation of AEL network assets.

Occupational health and safety is addressed through application of the Health and Safety Management Plan, and the network authorisation process for contractors operating on the network.

7.1.12 Electromagnetic Fields

Health effects of power frequency electromagnetic fields have commanded international attention over recent years. However, no conclusive evidence has emerged that power frequency electromagnetic fields are a danger to human health. Copies of the National Radiation Laboratory booklet on the effects of EMF are made available to concerned customers.

Occupational health and safety is addressed through application of the business health and safety plan and the authorisation process for contractors operating on the network.

7.2 Public Safety

The Electricity (Safety) Regulations 2010 require all electricity distribution companies to produce a Public Safety Management System, which is required to be in place and audited by the Electricity Commission before 1 April 2012.

AEL is currently developing an integrated Safety Management System to comply with both the requirements of NZS7901:2008 Electricity and Gas Industries - Safety Management Systems for

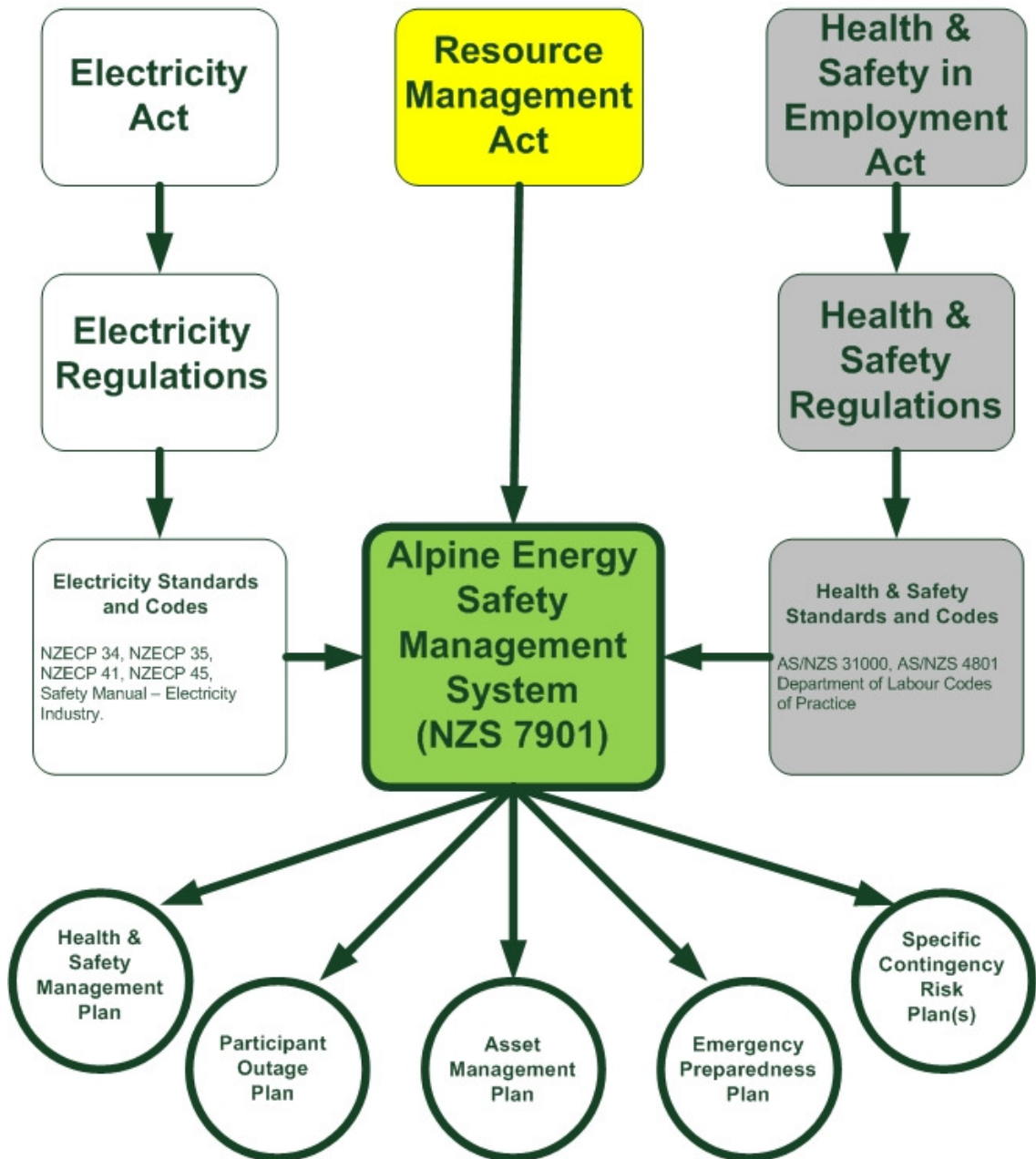


Public Safety, and the requirements of AS/NZS 4801:2001 Occupational Health and Safety Management Systems.

The integrated Safety Management System will be the underpinning policy document for our component plans and procedures including but not limited to: Asset Management Plan, Health & Safety Management Plan, Emergency Preparedness Plan, Participant Outage Plan, Civil Defence Emergency Management, and various specific contingency plans.

The Electricity Commission has indicated that there will be a large emphasis placed on improving physical security of assets; as well as a higher expectation on improving Standard Operating Procedures that relate to emergency processes, and post incident re-livening of assets.

This necessitates the dedication of significant financial resourcing (see Workspan) as well as staff time to complete this project within the timeframe dictated by the Electricity Commission.



■ **Figure 7.1: Safety Management System Framework**

7.3 Emergency Response and Contingency Planning

AEL recognises that the local economy depends on a secure and reliable supply of electricity, and that catastrophic natural events, including earthquakes, landslides, tsunamis, floods or snow storms, can have a significant impact on both the AEL network, and the local economy.



AEL has developed emergency response plans for dealing with widespread abnormal situations created by either equipment failure or catastrophic natural events.

Mutual Assistance Agreements have been implemented with sister electricity distribution networks – these were last activated in the snow storm of 2006.

Over the last 12 months dedicated staffing resource has meant a larger focus on liaising with other essential service utilities, local authorities, emergency services, and major industrial and commercial customers. This has resulted in an improvement to prioritisation of feeders and lines vital to critical infrastructure, and also to formal external notification of unplanned outages.

This emphasis on greater communication has extended into pushing more information to stakeholders and the public in a very proactive manner.

An example of this is the 'Network Status' page on the recently completed upgrade of the AEL website which shows real-time status reports and outages.

All emergency response plans are regularly reviewed to ensure that unique risks arising from emergency response have been identified.

Our wholly-owned subsidiary contracting company NetCon provides 24 hour 7 day response service (on direction from AEL's controllers) to respond to Network outages, and both retailer and individual customer faults.

7.3.1 Business Continuity Planning

Regular electronic backups of mission critical records that are required for billing of Retailers or identification of Customers are performed. The backup copies are securely stored away from site.

Alpine is currently looking to establish a more encompassing business continuity plan (incorporating the SCADA, GIS and other databases).

7.3.2 Emergency Preparedness Plan

The Emergency Preparedness Plan has been distributed to Alpine Energy staff as part of AEL's Health & Safety management process, this provides staff with procedures to follow for emergency events including but not limited to:



- Serious Harm Accidents and Fatalities
- Fire Emergency
- Evacuation of Site
- Earthquake
- Tsunami & Storm Surges
- Severe Storms
- Conflict Situations
- Pandemics
- Oil Spillage or SF6 Release
- Hazardous or Toxic Substance Release

7.3.3 Participant Outage Plan

The Electricity Governance (Security of Supply) Amendment Regulations 2009 requires all specified electricity distributors to prepare and publish a Participant Outage Plan (POP) for audit and approval by the Electricity Commission.

The Participant Outage Plan is required to be written to conform to the requirements set out in the Electricity Commission's Security of Supply Outage Plan (current version October 2009), and details how electricity distributors will manage either a total outage or "rolling outages" of up to 25% of normal load if there is a regional or national electricity supply shortage.

AEL's Participant Outage Plan has been submitted to the Electricity Commission; and was audited and approved by the Electricity Commission on 31 August 2010

A full copy of the Participant Outage Plan can be found on our website: www.alpineenergy.co.nz.

7.3.4 Specific Contingency Plans

Specific contingency plans for the restoration of supplies to essential services, and to individual major industrial and commercial customers have been re-developed to complement and supplement the Participant Outage Plan.

An example of this is the contingency plan 'Supply to TMK 33 kV on loss of TIM T5 & T8 (both 220 kV circuits)' which has been developed jointly with Transpower to ensure electrical supply continuity to the Fonterra Clondeboy dairy factory.



7.3.5 Civil Defence Emergency Management

In the event of a Civil Defence emergency nominated staff members are sent to man the local District Council's Civil Defence Emergency Operation Centre; and a dedicated RT link is installed in Timaru District Council's Emergency Operations Centre for direct communication with the AEL Control Room.

AEL was a founding member of the South Canterbury "Lifelines" Group. This has since been amalgamated with the Canterbury Lifelines Utilities Group. This Group promotes resilience to risks, and develop contingency measures for Civil Defence emergencies arising from natural disasters.

As a lifeline utility, AEL participates in the development of both regional and local Civil Defence Emergency Management plans, and provides technical advice to Local Authorities and other Lifeline Utilities as requested.

AEL participates fully in the annual Civil Defence regional exercise "Pandora" and lessons learnt from this are used to enhance our current emergency response planning. This has been put to the test with after-hours activation of emergency plans caused by 2 tsunami threats to the South Canterbury coastline.

8

Evaluation of Performance

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A review of the AEL AMP structure and contents was undertaken in line with the recommendations of the “Review of Electricity Distribution Businesses’ Asset Management Plans for the period beginning 1 April 2009” informed by the report “Compliance Review of Electricity Distribution Business Asset Management Plans for period beginning 1 April 2009” (Strata Report), prepared by Strata Energy Consulting Limited.

This section firstly evaluates AEL’s performance over the 2009/10 year and secondly identifies areas where AEL believes it could improve its business.

8.1 Network Reliability Performance

All market segments have clearly indicated that supply reliability (the combination of continuity and restoration) is what is most important to them. AEL therefore considers supply reliability the most important parameter to measure. A Summary of previous years’ reliability as measured according to the definitions of SADI, SAFI and CAFI is listed in Table 8.1 below.

■ **Table 8.1: Performance Summary – SAIDI, SAIFI and CAIDI (2002 – 2010)**

YEAR	SAIDI	SAIFI	CAIDI
2002/3	202	1.1	181
2003/4	125	1.6	76
2004/5	79	1.1	74
2005/6	80	1.3	63
2006/7	1110	1.9	594
2007/8	149.50	1.69	88.72
2008/9	200.94	1.69	118.76
2009/10	332.36	2.17	3605.28
2010 (To 28/02/11)	199.15	1.51	3532
Average (02 – 10)	275.3	1.56	925.8
Average (06 – 10)	398.4	1.79	1587.8

Details of the performance figures for the years 2002 to 2008 can be found in the respective AMPs. The performance figures for 2009 will be analysed in more detail in the following paragraphs. Table 8.2 below lists the breakdown of the performance figures against targets for the planned and unplanned contributions on AEL’s- and Transpower’s networks respectively.

■ **Table 8.2: Performance Summary – SAIDI & SAIFI, 2009/10 Financial Year**

Parameter	Target 2009/2010	Actual 2009/2010	Remarks
AEL - Planned SAIDI	15	64.7	
AEL - Unplanned SAIDI	66	267.67	
AEL - Planned SAIFI	0.1	0.35	
AEL - Unplanned SAIFI	1.2	1.83	
Transpower - Planned SAIDI	8	0	
Transpower - Unplanned SAIDI	4	1.83	
Transpower - Planned SAIFI	0.08	0	
Transpower - Unplanned SAIFI	0.06	0.07	
33 kV faults per 100 km	-	4.43	o/h only as no u/g faults
22 kV faults per 100 km	-	1.40	o/h only as no u/g faults
11 kV faults per 100 km	-	4.88	incl. o/h & u/g faults

The AEL Energy planned outages of 64.7 SAIDI and 0.35 SAIFI minutes exceeded the targets of 15 and 0.1 respectively. The planned outages' contribution to overall SADI minutes can be summarized as depicted in Table 8.3 below:

■ **Table 8.3: Summary of Planned Outages' contribution to SADI minutes**

Planned Outage Activity (09/10)	SAIDI Minutes
Network Maintenance	50.13
New Connections	6.73
Tree Maintenance	7.66
TOTAL	64.52

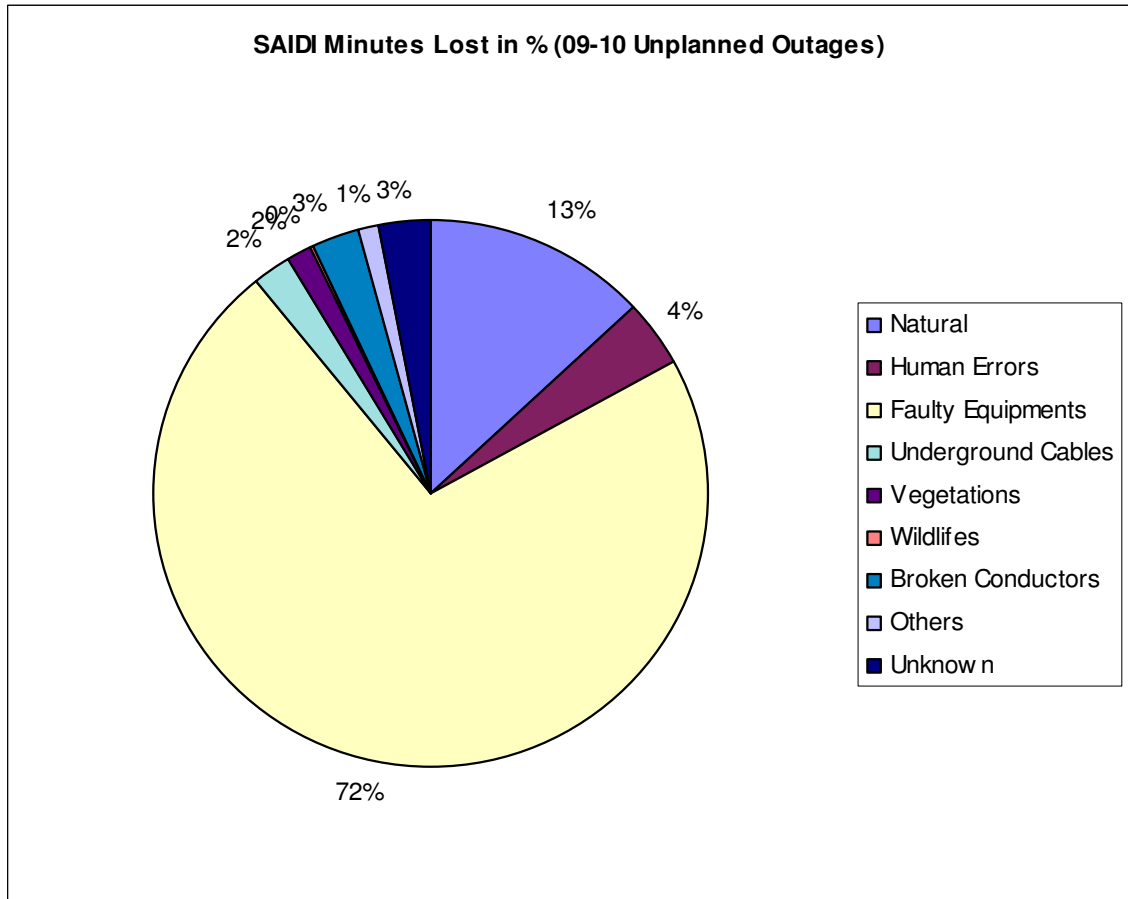
The high planned outage activity is driven by a need to do maintenance work which relates to the general condition of the network which is stretched as a result of the rapid growth that was experienced in recent years. New Connection outages are down over 500% on the previous year. The majority of customer connections are undertaken using a combination of Live Line Glove and Barrier techniques and level 1 Live Line sticking work (live line clamps) to avoid planned outages.

The AEL unplanned outages of 267.67 SAIDI and 1.83 SAIFI minutes, exceeded the target of 66 SAIDI, 1.2 SAIFI minutes. The breakdown contribution of unplanned outages to the overall SADI minutes can be summarized as depicted in Table 8.4 below:

■ **Table 8.4: Summary of Unplanned Outages' contribution to SAIDI minutes**

Unplanned Outages(09/10)	
Cause of Fault	SAIDI Minutes
Natural	34.56
Human Errors	10.35
Faulty Equipment	192.28
Underground Cables	5.74
Vegetations	4.15
Wildlives	0.78
Broken Conductors	8.45
Other	3.27
Unknown	8.09
TOTAL	267.67

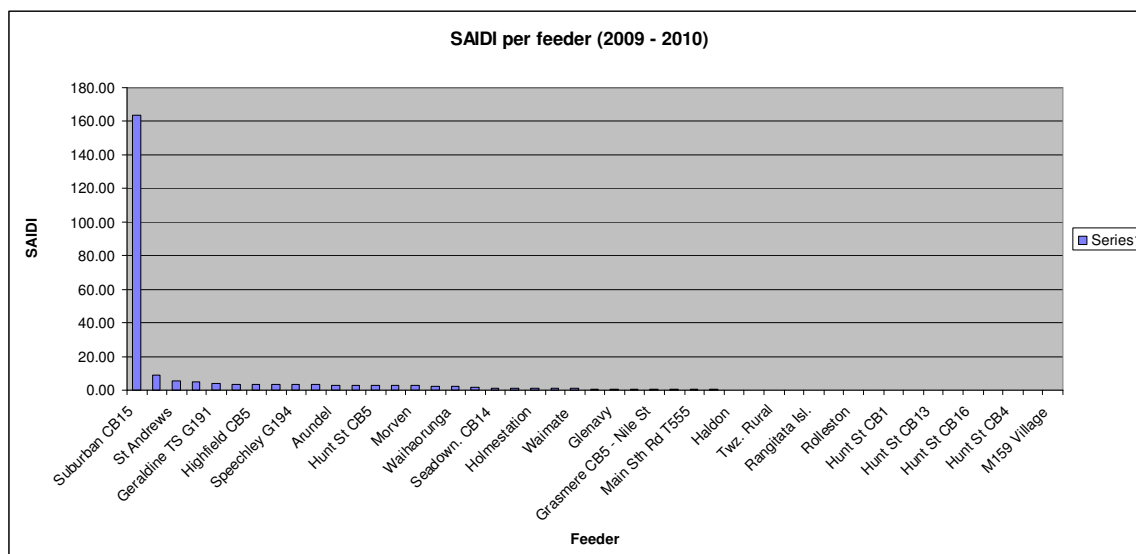
The percentage contribution of all factors affecting the SADI minutes lost for unplanned outages for 2009-2010 is shown in Figure 8.1.



■ **Figure 8.1: SADI Minutes contribution**

This year, an analysis of the exceeding of the unplanned SAIDI minutes shows a major contribution of 60% related to a single event where faulty equipment was the cause. This event was the loss of the whole Timaru 11 kV board due to the failure of a cable termination on CB15 which caused a fire and also activated the arc-flash protection. The arch-flash protection proved quicker than the feeder protection with the resultant loss in the whole board. This prompted Transpower to accelerate the replacement of the 11 kV switchboard.

The determination of the ten worst performing feeders over the 5 year period from 2001 to 2006 was used to prioritise improvements to the feeders in question planned for 2009 and onwards. These improvements appear to have improved the feeder performance since the composition of the ten worst feeders has changed significantly in the 2009/2010 year as depicted in Tables 8.5 and 8.6 below. Figure 8.2 gives the feeder performance in relation to SADI minutes for the 2009/10 period.



■ **Figure 8.2: SADI minutes per feeder – Unplanned Outages**

The ten worst performing feeders in 2009/10 year are listed in the following Tables.

■ **Table 8.5: The ten worst performing feeders by Outage**

FEEDER	No. of outages	SAIDI	SAIFI
Morven	11	2.68	0.00
Mt Studholme	9	2.92	0.04
Waihaorunga	8	1.94	0.02
Fairlie Rural	8	1.67	0.04
St Andrews	7	5.26	0.04
Seadown. CB14	6	1.35	0.03
CB3 Winchester	5	3.26	0.04
Levels/Mt View	5	3.19	0.07
Totara Valley	5	2.80	0.03
Glenavy	5	0.73	0.01

■ **Table 8.6: The ten worst performing feeders by SADI minutes**

FEEDER	No. of outages	SAIDI	SAIFI
Suburban CB15	2	169.12	0.57
CB8 Temuka East	4	8.67	0.16

FEEDER	No. of outages	SAIDI	SAIFI
St Andrews	7	5.26	0.04
Cave	4	4.99	0.02
Geraldine TS G191	3	3.84	0.09
CB3 Winchester	5	3.58	0.05
Highfield CB5	3	3.26	0.08
Levels/Mt View	5	3.19	0.07
Speechley G194	3	3.19	0.04
Normanby	4	3.07	0.04

■ **Table 8.7: The ten worst performing SAIDI feeders by interruption cause in the 2009/10 financial year**

FEEDER	Broken Cond.	Faulty Equip.	Human Err.	Natural	Others	Underg. Cables	Unknown	Vegetation	Wildlifes	Total
Suburban	0	169.12	0.00	0.00	0.00	0.00	0.00	0	0	169.12
Temuka East	0	0.05	3.42	3.04	0.00	0.00	2.16	0	0	8.67
St Andrews	0	0.00	0.19	2.89	0.00	0.00	2.18	0	0	5.26
Cave	0	0.55	0.00	4.44	0.00	0.00	0.00	0	0	4.99
Geraldine TS	0	2.72	0.15	0.00	0.00	0.00	0.00	0.97	0	3.84
Winchester	0	2.74	0.82	0.00	0.02	0.00	0.00	0	0	3.58
Highfield	0	0.00	0.41	0.00	0.00	2.31	0.54	0	0	3.26
Levels/Mt View	0	0.13	0.88	0.04	2.14	0.00	0.00	0	0	3.19
Speechley	0	0.00	2.22	0.52	0.00	0.00	0.45	0	0	3.19
Normanby	0	0.00	0.00	1.59	0.00	0.00	1.48	0	0	3.07

The worst performing feeder by outage was Morven which had a total of eleven unplanned outages. As a result of the GXP at Bells Pond which was commissioned in August 2010, a large amount of work will be carried out on this feeder, including splitting the feeder up. This should reduce the number of future unplanned outages and, due to remote control installed at Bells Pond, reduce the duration of future outages.



Mt Studholme had nine unplanned outages of which a proportion was related to earth faults and a transformer internal fault. There were also a number of unknown faults on this feeder. The eight faults on the Waihaorunga feeder were mainly weather related.

The seven outages on the St Andrews feeder were mainly weather related as well as a two incidents where a high load on a truck and a farmers' tractor made contact with the line.

All interruptions greater than 1 SAIDI minute are reviewed and reported to directors as part of monthly board reporting.

8.2 Financial Performance

Financial performance for the 2009/10 year is summarised in Table 8.8 below:

■ **Table 8.8: Financial performance**

Parameter	Target (\$000)	Actual (\$000)
Line revenue	31,289	33,163
Operational spend on Assets	2,205	3,970
Capital spend on Assets	15,375	11,645

The slow down in the economy resulted in fewer customer connections. Resources normally employed in this area were redeployed to Operational Expenditure hence the variance recorded. A one off event accounted for extra expense against Fault and Emergency Maintenance i.e. Timaru Substation fire (which made national headlines).

Apart from new customer connections, Capex was generally on target with a number of jobs in progress at 31 March and continued through to completion in 2010/11.

8.3 Works Implementation Performance

8.3.1 New Assets

Capex spend was generally completed to schedule which included AEL's largest project - Bells Pond grid exit point, as well as the majority of our 'new & upgraded overhead projects', transformer procurements, substation upgrades, and projects carried over from the previous year.

During 2009 AEL introduced measures for assessing and reporting physical progress as well as financial progress. During the current period methods will be evaluated that if implemented will make these assessments more automated and efficient.

8.3.2 Existing Assets

Maintenance spend was up on budget by approximately 30% and reflects the urgency and need for replacing, renewing, and developing AEL's network.

Similarly to 8.3.1 methods and software applications will be evaluated that if implemented will make reporting and assessment more automated and efficient.

AEL will continue dedicating resource to identify and implement areas for performance improvement.

8.3.3 Processes & Systems

The system of processing, storing and analyzing the data collected during site inspections requires review and improvement. The improvements required involve upgrading AEL's databases and asset management systems, and more efficiently interfacing the AEL and contractor data systems (including automation of entering and transfer of electronic data).

The current system, the data held, and how the data is used is described in Section 2.8.

It is planned to upgrade the AEL databases.

Following the amelioration of the database systems, a new Asset Management System will be required to improve the efficiency and usefulness of the databases and the asset data, and consequent management of the assets.

■ **Table 8.9: AEL Systems Data Management & Maintenance**

System	Process	Progress	Remarks
GIS Field Capture	All Poles	Complete	GPS used for data capture
GIS Field Information	All Network sites, plant & equipment – system is manual processing in office of new job pack & update information.	Partial (corrections required to some old sites and addition of all new ones)	The inevitable gap between actual and recorded state is closing as DO staff catch up with processing new sites & updating old ones.
Asset Base Data	Various old legacy databases and systems	Partial (some fields empty, even for corrected and new sites)	Upgrade with a dedicated Asset Management System (AMS) to be studied.
Asset Maintenance Data	Combination of manual systems, spread sheets and paper based records	Partial (basic data on paper held by NetCon)	Upgrade with AMS to be studied.
Asset Maintenance Schedules	Combination of manual systems,	Partial (minimum utility, as content &	Upgrade with AMS to be studied.

System	Process	Progress	Remarks
	spread sheets and paper based records	use constrained by spread sheet & paper based systems)	
Asset Operations Data	Combination of manual systems, spread sheets and paper based records	Partial (minimum utility, as content & use constrained by spread sheet & paper based systems)	Upgrade with AMS to be studied.
Contract Tracker	Part of Intech	Complete	Acceptable, useful, but not integrated with other systems other than rest of Intech. Upgrade with AMS to be studied.
Task Manager	In Outlook	Complete but has limitations	Acceptable, useful, but not integrated with other systems. Upgrade with AMS to be studied.
SCADA	iHistorian	Partial Completion	Shift to Central Control structure 2009 will assist implementation
ETap Modelling	System Update	Complete	Valuable connection planning tool
ICP Dbase	Review	Partial Completion	Updated details continuing
H&S and Human Resources database	Vault	H&S data complete	Staff training & competency. Stand alone system.

8.4 Possible AMP Improvements

AEL expects to improve the AMP in the future not simply by writing a better document but by improving the asset management processes and activities that fit behind the AMP document.

8.4.1 General Improvements

The first task required to be done towards improving the asset management processes and activities is analyzing the existing process and determining areas requiring improvement or change.

The next task, undertaken in parallel to the first, is to examine the data processing, storage and presentation systems presently available, or in process of being made available, to ascertain what improvements and changes are necessary in this area.

Finally, the results of the first two tasks need to be evaluated and a strategy of improvement devised.

It is envisaged that once the data collection, entry, processing, storage, and permutation issues are properly understood, improvements will be undertaken to the databases and their interfaces.



These improvements include: the accurate and complete entry of appropriate data concerning the assets and their maintenance and operation; completion of all data fields associated with each asset item;

Only once this phase has been accomplished will it be feasible to consider implementing a software Asset Management System that uses the data and allows efficient, reliable, and complete management of the AEL assets.

The evolving requirements for AMPs places considerable pressure on Network Companies to move towards comprehensive, accurate and complete, software based, and database integrated, Asset Management System.

AEL's present asset data systems include several databases and software packages that are loosely interconnected either electronically or manually.

With these old legacy databases and software packages, individual data items often have to be entered separately into more than one package in order to satisfy the different database and software package requirements for the data.

The key to AEL's future Asset Management System is the developing GIS which must be expanded and integrated with other systems such as works planning, fault logging and maintenance management. As discussed above, the data entry interfaces to the databases used by the GIS and other manual Asset Management System components are a separate issue that requires significant work before all necessary and sufficient data is able to be entered correctly and in a timely fashion.

While updating to a level of detail commensurate with the original field work is has largely been achieved in 2009-10, and the connectivity of the 11 kV (and most of the LV) GIS data has also been achieved in 2009-10, the following two phases still largely remain:

- detailed data populating of the GIS and the other associated legacy databases, and
- the improvement to the software and manual entry interfaces between the human users and the various existing legacy software packages.

This latter phase requires an extensive review of AEL's database and asset management system requirements.

Both phases rely upon the selection and implementation of a modern, integrated database/Asset Management System solution.

This is now the critical development project for asset management for 2010-11 and beyond.

8.4.2 Improvements Referred to in the Previous AMP

8.4.2.1 Assets Covered

Examples of the incompleteness of individual plant and equipment records in the present AMP Databases, are: the omission, in many cases, of the kVA size of transformers, plant serial numbers and other nameplate data (the nameplate details may not have been accessible or visible to the field staff or not understood); absence of maintenance data.

In addition, a considerable amount of work is yet to be done in the area of Condition Assessment, before the predominant condition of each class of asset may be identified for inclusion in the AMP. This would require a condition assessment survey of all items of each class and the resultant statistics analysed to determine a level of condition.

However, due to existing areas of urgency (e.g. need to assess the condition of LV distribution boxes) condition assessment work was initiated in 2008-09. This work employs NetCon staff using handheld data collection devices which allows the captured data to be down loaded later into an existing database for manual analysis by Asset Group staff and immediate action as required. This new condition assessment programme will be extended to the ground mounted urban Distribution Substations in 2011 to supplement the existing routine distribution substation maintenance inspections undertaken by NetCon.

The initial field capture with site and equipment identification, further visits to complete equipment details and for condition assessment, the addition of maintenance data from NetCon, and subsequent installation records of new items entered into the GIS and AMS databases, should ultimately ensure an accurate record of assets.

Gathering of comments from manufacturers is yet to be done for the bulk of the assets.

8.4.2.2 Service Levels

The introduction in late 2009 of a centralized control room system with out-sourced operations to replace the area depot and fault operation and control system previously used for servicing the Network is planned to improve the efficiency and utility of the Operations Group. This change will see not only the collection of SAIDI and SAIFI data by the Operations Group but also the analysis and reporting of this information for AEL Board and compliance reporting (previously the analysis and reporting was undertaken within the Network Group).

Further major improvements and efficiencies in the gathering, processing and reporting of the SAIDI and SAIFI data will occur when the upgrading to the AMS occurs as outlined in the previous sections.



Outage reduction from additional fault indicator installation has been experienced by Operations staff but no statistics are available.

Mechanical performance of aged smooth body and copper conductors is under study.

Installation of line capacitors was begun in 2008 to supplement the improvements gained by regulators in improving voltage regulation. This has however provided challenges in areas where ripple control plant is installed.

The continuing growth in irrigation loads on rural feeders and substations continues to exacerbate asset utilization performance.

8.4.2.3 Network Development Plans

The Timaru CBD network development planning was continued in 2009 but much work is yet to be done.

Transpower GXP capacity & security agreements are still in discussion phases.

Capital projects priorities have been reviewed and are presented in this AMP.

The reassessment of changes to network constraints is still in process.

8.4.2.4 Lifecycle Asset Management Planning

The total Network asset maintenance and operations expenditure (OPEX) in the 2009-10 year was 4.076M. As explained in last year's AMP, the maintenance programmes for 2009-10 had proved more successful than expected with the result that the OPEX budget was exceeded. The OPEX expenditure budget for the 2010-11 year was formulated with due regard to the 2009-10 actual expenditure.

The progress of the Network OPEX Actual versus Budget expenditure over the first eight months of the 2010-11 year to 30th November 2010 indicates that 72% of the budget has been spent compared with 67% of elapsed calendar days. This equates to approximately 7% over budget to that date.

However, it has been noted that a number of the scheduled and ordered maintenance activities have not been completed or invoiced to schedule as at 30th November 2010. The contractor has been asked to report on these items. The consequence of this may result in either a greater over budget spend as these items are caught up or it may result in a failure to complete the works scheduled and ordered by the 31st March 2011.

Table 8.10 below details the expenditure on OPEX to date (31st December 2010) by Asset Category.

■ **Table 8.10: OPEX Spend to date by Category**

Type:	Category:	Actual YTD: (\$k)	Budget: (\$k)	% of Budget:	Comment:
1	LV Lines & Cable:	353	515	68.5%	Slightly under budget YTD
2	Distribution Substations:	303	350	86.5%	Slightly over budget YTD
3	Distribution Lines & Cables:	2,067	2,704	76.4%	Slightly under budget YTD
4	Zone Substations:	652	552	118%	Over budget – due to TEK & UHT maintenance (\$82k).
5	Subtransmission Lines & Cables:	58	34	170%	TWZ to TVS 33 kV condition based pole replacement (\$28k)
6	SCADA & Radio:	114	180	63.3%	Under budget YTD
7	Unspecified:	33	1	3300%	(wrongly assigned item?)
	Network Total:	3,580	4,336	82.5%	Total YTD is approx. 7% over budget.

Major maintenance is still being scheduled on a 5 year cycle until one complete cycle has been completed when the cycle duration will be reviewed.

Some biennial maintenance (certain types of protection relay) have been reclassified for annual maintenance and this will require an increase in the OPEX budget.

Increases in technical staffing levels and the subcontracting of additional technical resources will also result in increased levels of work completed each year resulting in increases to the OPEX budget.

Cable condition assessment continues for the Timaru 11 kV sub-transmission cables using VLF ac off-line PD mapping which is assessed every two years. This VLF ac off-line partial discharge mapping condition assessment will be extended to include 11 kV feeder cables in the Timaru CBD. Cables will be selected that have cable joints of a type and installation date that have been noted to be susceptible to failure of recent years.

For all of the above and other reasons, it is proposed to increase the OPEX budget for the 2011-12 and subsequent years.



8.4.2.5 Risk

Formal, analytical, risk analysis (as opposed to old fashioned experience and engineering judgement) is potentially very time consuming and therefore expensive if applied to each individual item of plant. A broad brush, or “type test”, approach may provide a more affordable approach. More study needs to be devoted to this subject before an affordable and useful risk analysis system can be adopted for inclusion in the AMP. This subject will be studied in more detail in 2011 and reported in the next AMP

APPENDIX A

SUMMARY OF ASSETS

2010 Disclosures				
Category	Description	Replacement Cost (\$)	%	Quantity
Subtransmission		12,948,521	5.33	
	Lines	11,700,244	4.82	240 km
	Cables	1,185,658	0.49	29 km
	Isolation	62,620	0.03	
Zone Substations		13,013,304	5.36	
	Land	378,029	0.16	
	Buildings	1,437,943	0.59	
	Transformers	4,070,252	1.68	
	Indoor Equipment	4,133,792	1.70	
	Outdoor Equipment	617,199	0.25	
	Protection and Controls	78,953	0.03	
	Outdoor Structure	962,053	0.40	
	SCADA and Comms	371,005	0.15	
	Ripple Injection Plant	881,774	0.36	
	Other Items	82,303	0.03	
Distribution		114,257,895	47.03	
	Lines	79,793,529	32.84	2,824 km
	Cables	34,464,366	14.19	307 km
Distribution Switchgear		67,537,298	27.80	
	Disconnectors	1,719,488	0.71	
	Dropout Fuses	12,393,827	5.10	
	Sectionalisers	69,915	0.03	
	Reclosers	813,105	0.33	
	Voltage Regulators	1,334,051	0.55	
	Ring Main Units	3,926,517	1.62	
Distribution Substations		7,918,594	3.26	
Distribution Transformers		39,361,800	16.20	
Low Voltage		27,516,267	11.33	
	Lines	10,901,301	4.49	383 km
	Cables	16,614,965	6.84	311 km
Service Connctions		7,669,482	3.16	
	Overhead	2,336,587	0.96	
	Underground	1,901,260	0.78	
Other System Fixed Assets		3,431,635	1.41	
Exclude Land				
Total		242,942,766		

APPENDIX B

SUMMARY OF 11kV FEEDERS

GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
ABY0111	Albury	01	Cave	224	4281	394	207.89	1.10
ABY0111	Albury	02	Raincliff	71	1193	91	78.34	0.94
ABY0111	Fairlie	F309	Fairlie	323	9990	943	248.94	1.00
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
BPD1101	Bells Pond	CB2	Ikawai	81	3678	117	65.42	2.34
BPD1101	Bells Pond	CB3	Waikakahi	72	3075	102	52.44	0.97
BPD1101	Bells Pond	CB4	Tawai	116	5860	329	70.43	2.9
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
STU0111	Studholme	01	Otaio	186	14008	300	109.89	4.48
STU0111	Studholme	02	Glenavy	44	3408	61	19.58	4.57
STU0111	Studholme	03	Waimate	90	12425	1844	33.26	4.59
STU0111	Studholme	07	Waihaorunga	164	5940	242	129.36	3.91
STU0111	Studholme	08	Mount Studholme	171	7428	285	87.38	2.37
STU0111	Studholme	09	Morven	176	6623	272	99.72	4.22
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
TIM0111	Grasmere	02	White Street	5	1950	374	1.98	1.00
TIM0111	Grasmere	05	Nile Street	6	2650	587	2.58	1.50
TIM0111	Grasmere	06	Parkview Terrace	3	1950	9	3.28	1.50
TIM0111	Grasmere	07	Douglas Street	3	1300	242	1.53	1.00
TIM0111	Grasmere	10	Ashbury Park	5	2350	256	2.84	1.00
TIM0111	Grasmere	12	Selwyn Street	7	3100	512	2.32	1.50
TIM0111	Grasmere	15	Park Lane	6	2600	467	2.69	1.00
TIM0111	Grasmere	16	Evans St./North Mole	4	2650	9	3.67	1.00
TIM0111	Grasmere	17	June Street	4	2300	273	1.53	1.00
TIM0111	Grasmere	20	Hobbs Street	4	2200	327	2.00	1.50
TIM0111	Hunt	01	Harper Street	1	500	121	1.21	0.63
TIM0111	Hunt	02	Wilson Street	5	1900	325	2.24	1.05
TIM0111	Hunt	04	Baker Street	4	1900	393	2.22	1.16
TIM0111	Hunt	05	Le Cren Street	9	4300	589	2.33	2.26
TIM0111	Hunt	07	Church Street - South Side	5	3600	313	1.58	1.41
TIM0111	Hunt	10	Gibson Street	4	1700	276	1.92	1.01
TIM0111	Hunt	11	Rhodes Street	6	2350	579	2.60	1.51
TIM0111	Hunt	13	Clifton Terrace	4	1900	474	1.53	1.34
TIM0111	Hunt	14	Church Street - North Side	3	1900	45	1.98	0.85
TIM0111	Hunt	16	Arthur Street	4	2400	160	1.36	1.34
TIM0111	Pareora	CB4	St. Andrews	193	6775	351	126.55	-
TIM0111	Pareora	CB6	Normanby	221	6310	625	120.90	2.00
TIM0111	Pareora	CB7	Holmestation	109	3517	170	68.70	1.50

TIM0111	Pleasant Point	01	Waitawa	121	9470	235	42.89	1.30
TIM0111	Pleasant Point	02	Sutherlands	66	1288	89	44.50	0.60
TIM0111	Pleasant Point	04	Totara Valley	145	6645	510	74.16	2.00
TIM0111	Pleasant Point	05	Pleasant Point Township	32	2630	304	16.10	1.50
TIM0111	Timaru	03	Wool Scour	16	7500	54	4.69	4.59
TIM0111	Timaru	05	Highfield	139	11363	1669	46.50	4.94
TIM0111	Timaru	06	Morgans Road	20	5160	804	8.36	5.02
TIM0111	Timaru	08	Alpine Energy	16	4465	164	6.59	6.51
TIM0111	Timaru	14	Seadown	277	12580	705	96.03	3.71
TIM0111	Timaru	15	Suburban	38	14225	1207	14.25	6.35
TIM0111	Timaru	16	Levels	347	12345	1536	146.78	4.28
TIM0111	Timaru	17	Smithfield	11	2560	253	5.95	4.71
TIM0111	Victoria	01	Victoria Street	4	1650	325	1.64	1.10
TIM0111	Victoria	03	Rose Street	3	1650	271	2.06	1.10
TIM0111	Victoria	05	Fraser Street	9	6100	39	3.28	2.30
TIM0111	Victoria	06	Barnard Street	5	2500	166	0.92	1.20
TIM0111	Victoria	08	High Street	15	4480	325	6.39	1.10
TIM0111	Victoria	09	Craigie Avenue	7	3100	644	3.60	1.50
TIM0111	Victoria	11	Stafford Street	5	3900	196	1.97	1.60
TIM0111	Victoria	13	Hayes Street	5	3300	72	1.74	1.60
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
TKA0331	Balmoral	M216	Simons Pass	13	295	20	35.70	0.30
TKA0331	Glentanner	M210	Glentanner	6	410	12	9.10	1.20
TKA0331	Haldon-Lilybank	M38	Lilybank 22 kV	6	225	10	37.06	0.30
TKA0331	Haldon-Lilybank	M40	Haldon Station 22 kV	29	640	30	78.04	0.70
TKA0331	Tekapo	M200	Haldon-Lilybank	10	1875	51	5.45	1.94
TKA0331	Tekapo	M201	Balmoral	8	1780	9	6.06	1.19
TKA0331	Tekapo	M205	Godley	9	525	65	20.73	0.33
TKA0331	Tekapo	M206	Tekapo Township	21	3995	380	8.39	2.05
TKA0331	Tekapo	M207	Local Service	1	3050	2	0.05	0.30
TKA0331	Unwin Hut	M158	Village	6	2400	15	5.28	1.00
TKA0331	Unwin Hut	M159	Village	5	715	67	4.98	0.50
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
TMK0331	Clandeboyne Sub 1	T613	Rolleston Road	87	7385	228	49.30	2.00
TMK0331	Geraldine	01	Speechly	215	6568	407	124.43	1.00
TMK0331	Geraldine	02	Geraldine Township	73	8125	1288	25.28	2.50
TMK0331	Geraldine	03	Woodbury	208	5021	466	103.94	1.50
TMK0331	Rangitata	T552	Arundel	119	4495	258	72.44	2.00
TMK0331	Rangitata	T553	Rangitata Island	54	4470	79	28.54	1.50
TMK0331	Rangitata	T554	Orton	31	2155	34	21.22	1.00
TMK0331	Rangitata	T555	Main South Road	88	6093	123	47.95	1.50
TMK0331	Temuka	01	Temuka West	14	52680	438	5.29	2.08
TMK0331	Temuka	02	Milford	126	6060	256	56.54	2.99
TMK0331	Temuka	03	Winchester	201	9130	545	76.43	4.15
TMK0331	Temuka	07	Rangitata	89	6265	141	46.10	4.57

TMK0331	Temuka	08	Temuka East	69	11015	1748	22.68	4.81
TMK0331	Temuka	09	Waitohi	163	4319	242	105.68	3.57
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
TWZ0331	Twizel	Z1	Urban No. 1	22	4000	592	6.99	1.38
TWZ0331	Twizel	Z2	Urban No. 2	29	5370	600	11.90	1.71
TWZ0331	Twizel	Z3	Industrial	1	50	1	0.20	0.00
TWZ0331	Twizel	Z4	Twizel Rural	38	1780	76	34.16	0.36
TWZ0331	Twizel	Z9	Local Service	1	30	1	0.01	0.00
GXP	Substation	Feeder	Description	Transformers	kVA	ICPs	km	MD (MW)
Total		91		5,356	417,838	30,209	3,140	161

Note: MD (MW) in Red are based on the previous AMP's engineering estimate. The remainder of the MD (MW) are actual figures taken from the SCADA system.

APPENDIX C

NETWORK CAPEX – SUMMARY FORECASTS

All identified projects for this AMP period were prioritised according to the following colour code and definitions. **The AEL Board approved the budgets for the “High Priority” projects ONLY.** Totals for the Medium and Low Priority project budgets are shown for information only.

High priority - Must Do Projects
Medium priority - Need To Do - Conditional upon an external party initiating a project - budget could possibly be deferred.
Lowest priority - Should Do / Could be deferred to a later plan period / Budgets removed but projects retained as line items / Conditional on 3rd party initiating.

The projects are also categorised according to the relevant AMP Category as follows: C = Customer Connection; G = System Growth; R = Asset Replacement & Renewal; S = Reliability, Safety & Environment; L = Asset Relocations.

The project numbers listed in the first column are unique and are sequentially allocated as shown in Appendix C4. With the project groupings as described in Appendices C1, C2 and C3, these numbers will not appear in a sequential order.

APPENDIX C1 – CAPEX 12 month forecast

This appendix lists the projects currently underway or about to start in the next twelve months.

No	AMP Cat.	AEL Works Programme	Budget in '\$'000 for years 20xx/yy	
			2010/11	2011/12
1	G	New and Upgraded OH Lines <ul style="list-style-type: none"> Simons Pass 11 & 22 kV Refurb 401 poles - 36km Tekapo to Grampions Stn 22 kV Refurb 307 poles - 33km Albury to Cricklewood rebuild 25Cu to Mink 5.5km & Cricklewood Rd top end Morven Reg to Crowes Rd - rebuild 11 kV Flounder to Iodine - 2.5km Tim Sub to Kellands Hill - rebuild DC Dog to Jaguar - 1.8km Smart Munro Rd PLP to Sutherlands - reinsulate 33 kV to 11 kV - 200 poles Fonterra 33 kV double circuit reinsulate - Silicone to porcelain - 51 poles Pareora 33 kV 1 & 2 rebuild - Mink to Jaguar (2 x16 km in total) - 8km 	1,685	1,850
2	G	Rangitata Sub 2 (assumes new Tx for PLP used) This project is necessary to supply the Rangitata South irrigation scheme and comprises of 33kV CB with two disconnects with earth & bypass switches on PI pole structure, CT's & VT's on stands, connection to new transformer and cabling to new 5x10m switch/control room with LTAC board and protection, comms via Cave Hill to Washdyke. New 5 panel 11kV switchboard with associated cables to feeder O/H structures		1,600
3	G	Second 33 kV line to Rangitata off CD2 line. This line will be built with triple circuit concrete pole structure to accommodate a future second 33kV circuit as well as existing 11 kV circuits on two sections of the route.	765	1,500
4	R	OH to UG Conversions	1,300	1,300
5	C	New subdivisions & extensions for new services	1,400	1,200
6	C	Transformers distribution for subdivisions, extensions & replacements	1000	1,070
7	G	North St 33/11 Switching station	3,500	1,000
8	G	Pareora Substation T1 and T2 installation	1,100	1,000
9	G	Timaru Sub Differential Cable Protection		1,000
10	S	Timaru Ripple Plant upgrade (x2), to coincide with TP swbd upgrade		800
11	G	North St cables to Port - two additional to firm		800

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy	
			2010/11	2011/12
		capacity		
12	G	North St 33 kV cable (say 2 by 5.5 km) run at 11 kV initially. These cables are installed between Timaru substation and the new North St. to strengthen supply to the CBD.	4,250	750
13	G	Rangitata T1 Dyn11/Dzn0 transformer 9/15 MVA		750
14	G	North St 33/11 Switching station - mesh existing network to station		700
15	G	Pareora Sub transmission lines reconductor – Jaguar. The two 33 kV lines to Pareora are out of capacity and will be upgraded over a 4 year period.		550
16	G	Canal Rd corner 33 kV CB and Protection. This project forms part of the second 33 kV supply to Rangitata to supply the Rangitata South irrigation scheme.		550
17	S	11 kV & 33 kV Overhead Lines in urban areas conversion to underground for Network reasons		500
18	G	Grasmere St Sub Differential Cable Protection	500	500
19	R	Ring Main Unit Replacements	400	420
20	G	New Equipment	375	394
21	S	Timaru 11 kV Board (TP Project, AEL cable)		360
22	S	Clandebye No.1 Sub (33/11 kV) - protection upgrade		300
23	S	Line recloser new locations	250	263
24	G	Rangitata fifth feeder to Belfield area		250
25	R	Albury 11 kV Board (TP Project, AEL cable)	100	250
26	R	Albury Ripple Plant - plant replacement		250
27	S	Unidentified new RMU sites	200	210
28	R	Zone Substation Protection replacement	100	200
29	G	Hunt St Sub Differential Cable Protection	200	200
30	S	Balmoral 11/22 kV substation upgrade		160
31	R	2 pole transformer conversions & upgrades	150	158
32	R	U/G Subs component refurbishment	150	158
33	R	Distribution cable and component renewal	150	158
34	G	Voltage support line regulator installation.	315	150
35	R	Line recloser replacement	250	150
36	R	Albury and Temuka Ripple Plant local service rework		150
37	R	Transformer refurb 2 x 5/6.25 MVA (ex PAR)		150
38	S	Communications project	325	150
39	G	Voltage support shunt capacitor installation	100	105
40	G	Studholme Ripple Plant Cell upgrade (proc 10/11 install 11/12)		100
41	G	Pleasant Point Transformer (one by 9/15 MVA)	500	100

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy	
			2010/11	2011/12
42	R	RTU replacement	170	100
43	R	SCADA Master Station Replace		100
44	R	Grasmere St 11 kV board replacement (21 CBs and protection/control)		100
45	S	System - Upgrade Security Lock/Key System for all Network Plant and Equipment, starting with Zone Substations.		100
46	G	Clandeboyne No. 2 Sub protection upgrade		100
47	S	GIS Data Model	150	75
47	R	33 kV CB & recloser replacement (one per year)		68
48	S	Lilybank 11/22 kV Substation Upgrade - final stage		50
49	G	Fairlie 6.25 MVA Transformer (PAR 1)		50
50	R	New Central Control Room	400	50
51	S	Washdyke Communications room upgrade	100	25
52	G	System - lay ducts in public areas when other services have ground open for future possible Network use.		20
53	C	Harmonic analysis	20	20
54	C	Metering and Relays	63	8

APPENDIX C2 – CAPEX 4 year forecast

This appendix lists the projects for the four years 2012/13 to 2015/16. The AMP Categories are similar to Appendix C1 above.

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy			
			12/13	13/14	14/15	15/16
65	G	Twizel two existing 5/6.25 MVA Transformers (PAR 2 & GLD)	2,500	1,500	-	-
104	G	Bells Pond 110/33/11 second transformer/110 bay/11 swrm	2,500	-	-	-
76	R	Grasmere St 11 kV board replacement (21 CBs and protection/control)	2,000	-	-	-
107	G	Waihoa Downs zone sub	2,000	-	-	-
1	G	New and Upgraded OH Lines	1,943	2,040	2,142	2,249
59	G	Geraldine Zone Substation	1,800	100	-	-
101	G	Double cable circuit from North Street to Redruth	1,750	-	-	-

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy			
			12/13	13/14	14/15	15/16
95	S	Mobile 33/11 kV substation, 5/8 MVA Dyn11	1,400	-	-	-
11	C	New subdivisions & extensions for new services	1,284	1,374	1,470	1,573
13	C	Transformers distribution for subdivisions, extensions & replacements	1,145	1,225	1,311	1,403
106	G	Bells Pond 33 kV feeder to Waihoa Downs pump	987	-	-	-
105	G	Bells Pond 33 kV Yard	608	-	-	-
8	G	Pareora Sub transmission lines reconductor - Jaguar	580	620	650	-
39	S	11 kV & 33 kV Overhead Lines in urban areas conversion to underground for Network reasons	500	500	500	500
21	R	OH to UG Conversions	455	-	-	-
19	R	Ring Main Unit Replacements	441	463	486	511
41	G	New Equipment	413	434	456	479
56	G	Studholme NZDL expansion -1.1 km cable lay for two cables GXP to site	350	-	-	-
35	S	Line recloser new locations	250	-	-	-
3	G	Rangitata fifth feeder to Belfield area	250	-	-	-
33	R	Tekapo Ripple Plant - plant replacement	250	-	-	-
78	R	Timaru Sub (11/33 kV) - Replace NETs (x 2)	250			
20	S	Unidentified new RMU sites	221	232	243	255
30	R	Studholme 11 kV Board (TP Project, AEL cable)	200	-	-	-
18	R	Distribution cable and component renewal	165	174	182	191
17	R	U/G Subs component refurbishment	165	174	182	191
16	R	Transformers off 2 poles to ground - off DOs - three per annum	165	174	182	191
14	G	Voltage support line regulator installation.	160	170	120	120
83	S	Communications project	150	50	50	50
15	G	Voltage support shunt capacitor installation	110	116	122	128
96	S	System - Upgrade Security Lock/Key System for all Network Plant and Equipment, starting with Zone Substations.	100	100	50	50
27	R	Line recloser replacement	100	58	61	64
73	R	RTU replacement	100	50	50	50
57	G	Studholme NZDL expansion D3 extension - RMUs and Dist Transformers	100	-	-	-
29	R	33 kV CB & recloser replacement (one per year)	71	75	79	83
45	G	Bell's Pond Ripple Plant Enhancement - to suit T1 addition	70	-	-	-
28	R	Zone Substation Protection replacement	50	50	50	50
82	S	GIS Data Model	50	50	50	50

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy			
			12/13	13/14	14/15	15/16
22	G	Studholme Ripple Plant Cell upgrade (proc 10/11 install 11/12)	50	-	-	-
25	G	System - lay ducts in public areas when other services have ground open for future possible Network use.	20	20	20	20
42	C	Harmonic analysis	20		-	-
61	G	Washdyke 33/11 switching station	-	4,000	-	-
62	G	Washdyke 33 kV cable (say 2 x 3 km) run at 11 kV initially	-	3,000	-	-
54	G	Raincliff/Totara Valley Sub (tentative pair 3 MVA & Regs)	-	2,500	-	-
89	S	Tekapo 11 kV incomer rearrangement, two cables from TKA (say 2 by 3 km)	-	2,100	-	-
77	R	Hunt St 11 kV protection/control replacement (17 CBs)	-	665	-	-
9	R	TWZ-Twizel 2nd 33 kV Feeder (say 3 km)	-	270	-	-
4	G	Geraldine fourth feeder	-	225	-	-
88	S	Tekapo 33/11 kV transformer rearrangement	-	200	-	-
85	S	SCADA pole top equipment automation (e.g. reclosers)	-	150	150	150
66	G	Pukaki 33/11 Zone Sub (tentative 3 MVA & Regs)	-	-	2,500	-
69	G	Timaru Sub (11/33 kV) - Upgrade to indoor 33 kV Switchgear	-	-	2,000	-
7	G	TWZ-Pukaki 33 kV line to new zone sub (say 7 km)	-	-	630	-
63	G	Washdyke 33/11 Zone Sub - mesh existing network to station	-	-	500	-
24	G	11 kV Underground Cable Upgrades			500	500
80	R	Tekapo Sub (33/11 kV) - change-out oil CBs for LMVP			100	
79	R	Fairlie Sub (33/11 kV) - upgrade local service txfr			100	
81	R	Unwin Hut Sub (33/11 kV) - change-out oil CBs for LMVP			50	
70	G	Timaru Sub (11/33 kV) - cable two 33 kV circuits from Timaru Sub to Scenic Reserve	-	-	-	3,100
5	G	Second 33 kV line to Geraldine (say 20 km)	-	-	-	1,020
108	G	Makikihi/St Andrews 11 kV Feeder rearrangement	-	-	-	735
55	G	St Andrews Zone sub - mesh existing network to station	-	-	-	500

APPENDIX C3 – CAPEX 10 year forecast

This appendix lists the projects for the five years 2016/17 to 2020/21. The AMP Categories are similar to Appendic C1 above.

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy				
			16/17	17/18	18/19	19/20	20/21
1	G	New and Upgraded OH Lines	2,361	2,479	2,603	2,733	2,870
6	G	Totara Valley/Raincliff 33 kV line to new zone sub (say 25 km)	1,850	-	-	-	-
11	C	New subdivisions & extensions for new services	1,683	1,801	1,927	2,062	2,206
13	C	Transformers distribution for subdivisions, extensions & replacements	1,501	1,606	1,718	1,838	1,967
5	G	Second 33 kV line to Geraldine (say 20 km)	680	-	-	-	-
19	R	Ring Main Unit Replacements	536	563	591	621	652
41	G	New Equipment	503	528	554	582	611
39	S	11 kV & 33 kV Overhead Lines in urban areas conversion to underground for Network reasons	500	500	500	500	500
24	G	11 kV Underground Cable Upgrades	500	500	500	500	500
58	G	Fonterra Clandeboye D4 extension - RMUs and Dist Transformers	400	-	-	-	-
20	S	Unidentified new RMU sites	268	281	295	310	326
18	R	Distribution cable and component renewal	201	211	222	233	244
17	R	U/G Subs component refurbishment	201	211	222	233	244
16	R	Transformers off 2 poles to ground - off DOs - three per annum	201	211	222	233	244
85	S	SCADA pole top equipment automation (e.g. reclosers)	150	50	50	50	50
15	G	Voltage support shunt capacitor installation	134	141	148	155	163
14	G	Voltage support line regulator installation.	120	120	120	120	120
29	R	33 kV CB & recloser replacement (one per year)	87	91	96	100	105
27	R	Line recloser replacement	67	141	152	164	178
28	R	Zone Substation Protection replacement	50	200	50	50	50
83	S	Communications project	50	50	50	50	50
73	R	RTU replacement	50	50	50	50	50

82	S	GIS Data Model	50	50	50	50	50
25	G	System - lay ducts in public areas when other services have ground open for future possible Network use.	20	20	20	20	20
64	G	Washdyke 33/11 Zone Sub	-	3,000	-	-	-
50	G	North St 33/11 Zone Sub	-	3,000	-	-	-
67	G	Unwin Hut 3 MVA install with regulators	-	500	-	-	-
43	C	Glentanner 1.5 MVA install ex Unwin Hut	-	-	100	-	-

APPENDIX C.4 – CAPEX 10 year forecast

This appendix lists all the projects for the full 10 year AMP period from 2011/12 to 2020/21.

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy									
			11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
1	G	New and Upgraded OH Lines	1,850	1,943	2,040	2,142	2,249	2,361	2,479	2,603	2,733	2,870
2	G	Second 33 kV line to Rangitata off CD2 line	1,500	-	-	-	-	-	-	-	-	-
3	G	Rangitata fifth feeder to Belfield area	250	250	-	-	-	-	-	-	-	-
4	G	Geraldine fourth feeder	-	-	225	-	-	-	-	-	-	-
5	G	Second 33 kV line to Geraldine (say 20 km)	-	-	-	-	1,020	680	-	-	-	-
6	G	Totara Valley/Raincliff 33 kV line to new zone sub (say 25 km)	-	-	-	-	-	1,850	-	-	-	-
7	G	TWZ-Pukaki 33 kV line to new zone sub (say 7 km)	-	-	-	630	-	-	-	-	-	-
8	G	Pareora Sub transmission lines reconductor - Jaguar	550	580	620	650	-	-	-	-	-	-
9	R	TWZ-Twizel 2nd 33 kV Feeder (say 3 km)	-	-	270	-	-	-	-	-	-	-
10	C	Glenavy to Cooneys Rd 110 kV line	-	-	-	-	-	-	-	-	-	-
11	C	New subdivisions & extensions for new services	1,200	1,284	1,374	1,470	1,573	1,683	1,801	1,927	2,062	2,206
12	C	Metering and Relays	8	-	-	-	-	-	-	-	-	-
13	C	Transformers distribution for subdivisions, extensions & replacements	1,070	1,145	1,225	1,311	1,403	1,501	1,606	1,718	1,838	1,967
14	G	Voltage support line regulator installation.	150	160	170	120	120	120	120	120	120	120
15	G	Voltage support shunt capacitor installation	105	110	116	122	128	134	141	148	155	163
16	R	Transformers off 2 poles to ground - off DOs - three per annum	158	165	174	182	191	201	211	222	233	244
17	R	U/G Subs component refurbishment	158	165	174	182	191	201	211	222	233	244
18	R	Distribution cable and component renewal	158	165	174	182	191	201	211	222	233	244
19	R	Ring Main Unit Replacements	420	441	463	486	511	536	563	591	621	652
20	S	Unidentified new RMU sites	210	221	232	243	255	268	281	295	310	326

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy									
			11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
21	R	OH to UG Conversions	1,300	455	-	-	-	-	-	-	-	-
22	G	Studholme Ripple Plant Cell upgrade (proc 10/11 install 11/12)	100	50	-	-	-	-	-	-	-	-
23	G	Zone Substation Development - projects to be defined	-	-	-	-	-	-	-	-	-	-
24	G	11 kV Underground Cable Upgrades				500	500	500	500	500	500	500
25	G	System - lay ducts in public areas when other services have ground open for future possible Network use.	20	20	20	20	20	20	20	20	20	20
26	R	Albury 11 kV Board (TP Project, AEL cable)	250	-	-	-	-	-	-	-	-	-
27	R	Line recloser replacement	150	100	58	61	64	67	141	152	164	178
28	R	Zone Substation Protection replacement	200	50	50	50	50	50	200	50	50	50
28	R	33 kV CB & recloser replacement (one per year)	68	71	75	79	83	87	91	96	100	105
29	R	Studholme 11 kV Board (TP Project, AEL cable)	-	200	-	-	-	-	-	-	-	-
30	R	Albury Ripple Plant - plant replacement	250	-	-	-	-	-	-	-	-	-
31	R	Albury and Temuka Ripple Plant local service rework	150	-	-	-	-	-	-	-	-	-
32	R	Tekapo Ripple Plant - plant replacement	-	250	-	-	-	-	-	-	-	-
33	S	Timaru 11 kV Board (TP Project, AEL cable)	360	-	-	-	-	-	-	-	-	-
34	S	Line recloser new locations	263	250	-	-	-	-	-	-	-	-
35	S	Grasmere arc flash detection protection installation			-	-	-	-	-	-	-	-
36	S	Clandebye No.1 Sub (33/11 kV) - protection upgrade	300	-	-	-	-	-	-	-	-	-
37	S	Timaru Ripple Plant upgrade (x2), to coincide with TP swbd upgrade	800	-	-	-	-	-	-	-	-	-
38	S	11 kV & 33 kV Overhead Lines in urban areas conversion to underground for Network reasons	500	500	500	500	500	500	500	500	500	500

No	AMP Cat.	AEL Works Programme	Budget in '\$'000 for years 20xx/yy									
			11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
39	S	Lilybank 11/22 kV Substation Upgrade - final stage	50									
40	G	New Equipment	394	413	434	456	479	503	528	554	582	611
41	C	Harmonic analysis	20	20		-	-	-	-	-	-	-
42	C	Glentanner 1.5 MVA install ex Unwin Hut	-	-	-	-	-	-	-	100	-	-
43	G	Pleasant Point Transformer (one by 9/15 MVA)	100	-	-	-	-	-	-	-	-	-
44	G	Bell's Pond Ripple Plant Enhancement - to suit T1 addition	-	70	-	-	-	-	-	-	-	-
45	G	North St 33/11 Switching station	1,000	-	-	-	-	-	-	-	-	-
46	G	North St 33 kV cable (say 2 by 5.5 km) run at 11 kV initially	750	-	-	-	-	-	-	-	-	-
47	G	North St 33/11 Switching station - mesh existing network to station	700	-	-	-	-	-	-	-	-	-
48	G	North St cables to Port - two additional to firm capacity	800	-	-	-	-	-	-	-	-	-
49	G	North St 33/11 Zone Sub	-	-	-	-	-	-	3,000	-	-	-
50	G	Pareora Substation T1 and T2 installation	1,000	-	-	-	-	-	-	-	-	-
51	G	Canal Rd corner 33 kV CB and Protection	550	-	-	-	-	-	-	-	-	-
52	G	Rangitata Sub 2 (assumes new Tx for PLP used)	1,600	-	-	-	-	-	-	-	-	-
53	G	Raincliff/Totara Valley Sub (tentative pair 3 MVA & Regs)	-	-	2,500	-	-	-	-	-	-	-
54	G	St Andrews Zone sub - mesh existing network to station	-	-	-	-	-	-	-	-	-	-
55	G	Studholme NZDL expansion -1.1 km cable lay for two cables GXP to site	-	350	-	-	-	-	-	-	-	-
56	G	Studholme NZDL expansion D3 extension - RMUs and Dist Transformers	-	100	-	-	-	-	-	-	-	-
57	G	Fonterra Clandebye D4 extension - RMUs and Dist Transformers	-	-	-	-	-	400	-	-	-	-

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy									
			11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
58	G	Geraldine Zone Substation	-	1,800	100	-	-	-	-	-	-	-
59	G	Fairlie 6.25 MVA Transformer (PAR 1)	50	-	-	-	-	-	-	-	-	-
60	G	Washdyke 33/11 switching station	-	-	4,000	-	-	-	-	-	-	-
61	G	Washdyke 33 kV cable (say 2 x 3 km) run at 11 kV initially	-	-	3,000	-	-	-	-	-	-	-
62	G	Washdyke 33/11 Zone Sub - mesh existing network to station	-	-	-	500	-	-	-	-	-	-
63	G	Washdyke 33/11 Zone Sub	-	-	-	-	-	-	3,000	-	-	-
64	G	Twizel two existing 5/6.25 MVA Transformers (PAR 2 & GLD)	-	2,500	1,500	-	-	-	-	-	-	-
65	G	Pukaki 33/11 Zone Sub (tentative 3 MVA & Regs)	-	-	-	2,500	-	-	-	-	-	-
66	G	Unwin Hut 3 MVA install with regulators	-	-	-	-	-	-	500	-	-	-
67	G	Rangitata T1 Dyn11/Dzn0 transformer 9/15 MVA	750	-	-	-	-	-	-	-	-	-
68	G	Timaru Sub (11/33 kV) - Upgrade to indoor 33 kV Switchgear	-	-	-	2,000	-	-	-	-	-	-
69	G	Timaru Sub (11/33 kV) - cable two 33 kV circuits from Timaru Sub to Scenic Reserve	-	-	-	-	3,100	-	-	-	-	-
70	R	New Central Control Room	50	-	-	-	-	-	-	-	-	-
71	R	SCADA Master Station Review	-	-	-	-	-	-	-	-	-	-
72	R	RTU replacement	100	100	50	50	50	50	50	50	50	50
73	R	SCADA Master Station Replace	100	-	-	-	-	-	-	-	-	-
74	R	Transformer refurb 2 x 5/6.25 MVA (ex PAR)	150	-	-	-	-	-	-	-	-	-
75	R	Grasmere St 11 kV board replacement (21 CBs and protection/control)	100	2,000	-	-	-	-	-	-	-	-
76	R	Hunt St 11 kV protection/control replacement (17 CBs)	-	-	665	-	-	-	-	-	-	-
77	R	Timaru Sub (11/33 kV) - Replace NETs (x 2)		250								
78	R	Fairlie Sub (33/11 kV) - upgrade local service txfr				100						

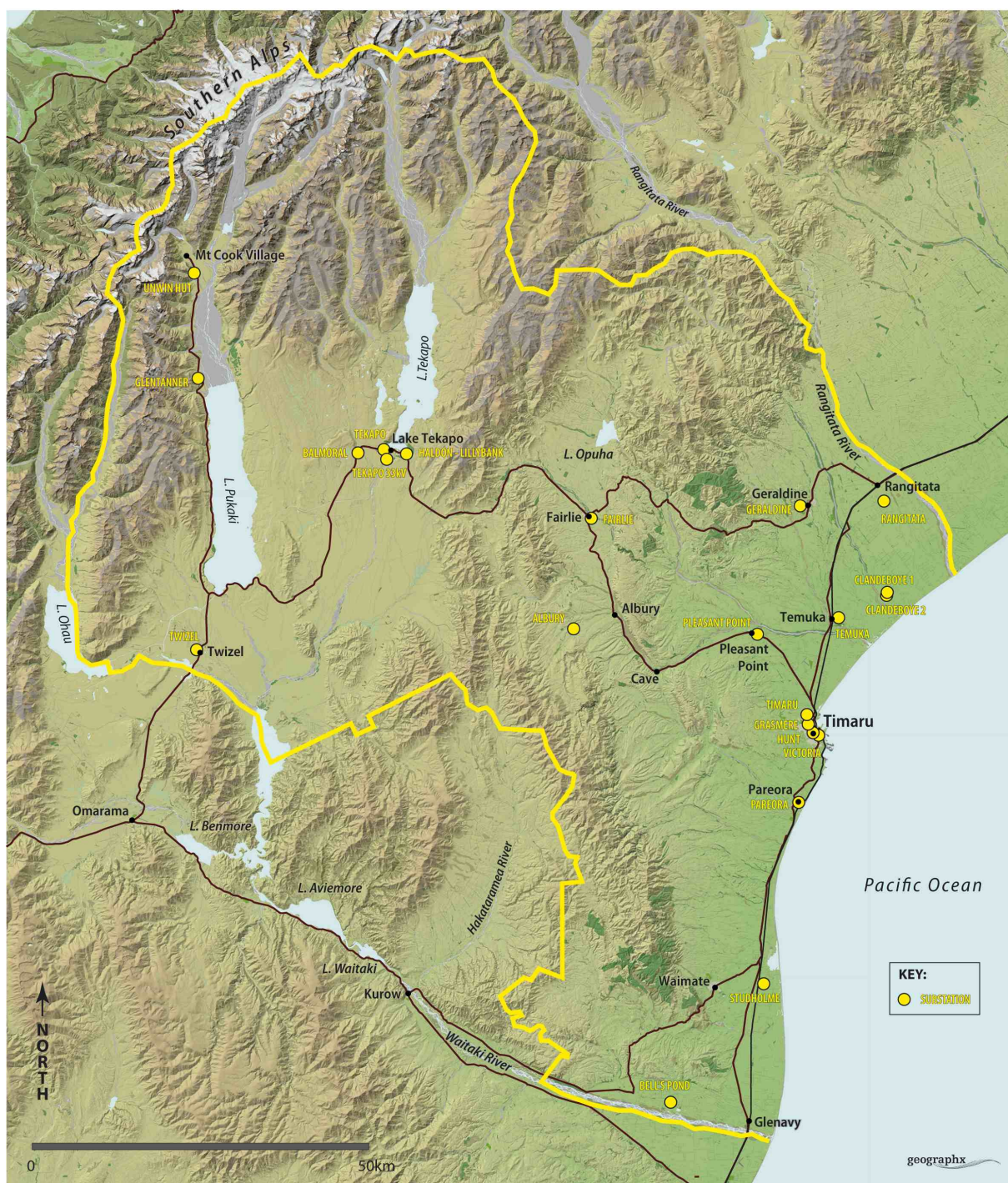
No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy									
			11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
79	R	Tekapo Sub (33/11 kV) - change-out oil CBs for LMVP				100						
80	R	Unwin Hut Sub (33/11 kV) - change-out oil CBs for LMVP				50						
81	S	GIS Data Model	75	50	50	50	50	50	50	50	50	50
82	S	Communications project	150	150	50	50	50	50	50	50	50	50
83	S	Washdyke Communications room upgrade	25	-	-	-	-	-	-	-	-	-
84	S	SCADA pole top equipment automation (e.g. reclosers)	-	-	150	150	150	150	50	50	50	50
85	S	Balmoral 11/22 kV substation upgrade	160	-	-	-	-	-	-	-	-	-
86	S	Fairlie 11 kV feeder circuit breaker rearrangement	-	-	-	-	-	-	-	-	-	-
87	S	Tekapo 33/11 kV transformer rearrangement	-	-	200	-	-	-	-	-	-	-
88	S	Tekapo 11 kV incomer rearrangement, two cables from TKA (say 2 by 3 km)	-	-	2,100	-	-	-	-	-	-	-
89	S	Bulk correction of Power factor at TMK (0.985 lag to 0.995 lead)	-	-	-	-	-	-	-	-	-	-
90	S	Bulk correction of Power factor at TIM (0.985 lag to 0.995 lead)	-	-	-	-	-	-	-	-	-	-
91	S	Bulk correction of Power factor at STU (0.985 lag to 0.995 lead)	-	-	-	-	-	-	-	-	-	-
92	S	Bulk correction of Power factor at TEK (0.985 lag to 0.995 lead)	-	-	-	-	-	-	-	-	-	-
93	S	Bulk correction of Power factor at TVS (0.985 lag to 0.995 lead)	-	-	-	-	-	-	-	-	-	-
94	S	Mobile 33/11 kV substation, 5/8 MVA Dyn11		1,400								
95	S	System - Upgrade Security Lock/Key System for all Network Plant and Equipment, starting with Zone Substations.	100	100	100	50	50					
96	G	Grasmere St Sub Differential Cable Protection	500									
97	G	Hunt St Sub Differential Cable Protection	200									

No	AMP Cat.	AEL Works Programme	Budget in \$'000 for years 20xx/yy									
			11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21
98	G	Timaru Sub Differential Cable Protection	1,000									
99	G	Clandeboyne No. 2 Sub protection upgrade	100									
100	G	Double cable circuit from North Street to Redruth		1,750								
101	C	Cooneys Rd substation for ODL	-	-	-	-	-	-	-	-	-	-
102	C	Distribution in ODL's site	-	-	-	-	-	-	-	-	-	-
103	G	Bells Pond 110/33/11 second transformer/110 bay/11 swrm	-	2,500	-	-	-	-	-	-	-	-
104	G	Bells Pond 33 kV Yard	-	608	-	-	-	-	-	-	-	-
105	G	Bells Pond 33 kV feeder to Waihoa Downs pump	-	987	-	-	-	-	-	-	-	-
106	G	Waihoa Downs zone sub	-	2,000	-	-	-	-	-	-	-	-
107	G	Makikihi/St Andrews 11 kV Feeder rearrangement	-	-	-	-	735	-	-	-	-	-
108	G	Orari 33 GXP 33 kV infrastructure changes	-	-	-	-	-	-	-	-	-	-

		AEL Network Expenditure Totals Summary										
		High priority	20,567	15,858	15,246	10,289	11,383	8,289	8,151	8,454	8,936	9,447
		Medium priority	2,003	7,966	7,111	4,197	2,329	3,373	7,653	1,285	1,218	1,253
		Low priority	500	1,900	500	500	500	500	500	500	500	500



APPENDIX D – AREA OF SUPPLY





APPENDIC E

TRANSPOWER INTERCONNECTIONS

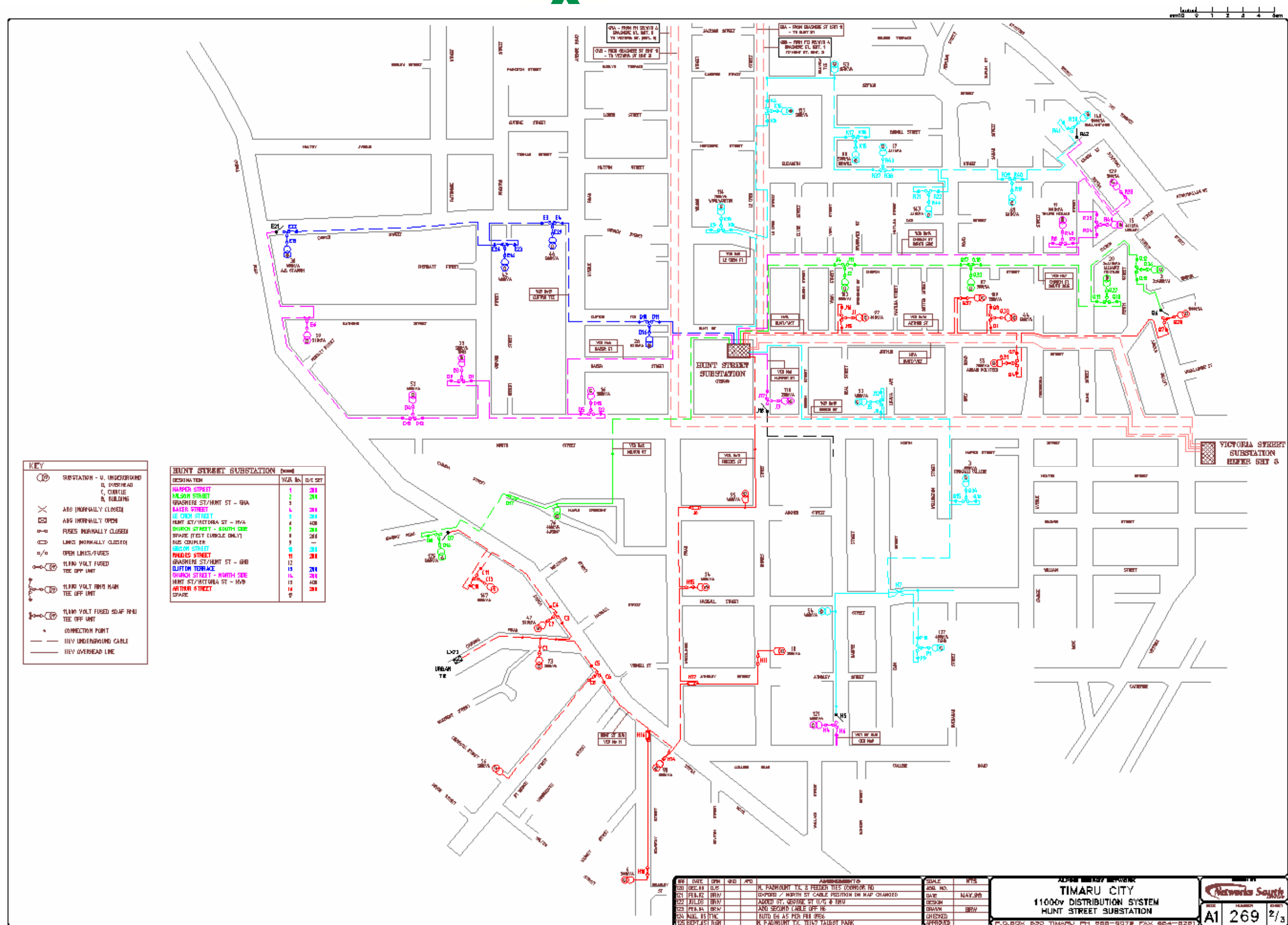
The following two single line diagrams show the Transpower network with the GXP supply points to AEL.





APPENDIC F

TIMARU 11kV SYSTEM



APPENDIC G

TIMARU CENTRAL CITY LV DISTRIBUTION SYSTEM

